tions between the two states.

Mr Kohl outlined his three-

stage plan to a meeting of the Christian Democrat/Christian Social Union Bundestag com-mittee, stressing that the goal of eventual unification could

only be fulfilled after free deci-

His speech is unlikely to go beyond laying down a path which has been openly dis-

cussed in Bonn since the open-

details of the envisaged time-scale and will stress, for the

He is unlikely to provide any

sions in both Germanys.

ing of the Berlin Wall.

No.31,010

Tuesday November 28 1989

tees bring together officials from Bonn and East Berlin,

with the most important cover-

ing transport, the environment and telecommunications.

The idea of working towards a confederation by strengthen-ing these committees has

already been floated by Mr

Hans-Dietrich Genscher, the

Foreign Minister.
While the path envisaged by

Bonn remains unclear, the present structure would presumably have to be crowned by a "super-committee" dealing with overall political rela-

Morgan Grenfell agrees to

£950m Deutsche Bank offer

D 8523A

World News

Colombian airliner explodes killing 107

Colombian Boeing 727 jetliner exploded in mid-air minutes after it took off from Bogota on a domestic flight to Cali, killing all 167 people on board.

Police were investigating to Police were investigating to see if the crash was due to a "terrorist act." Page 10

Aoun ready for fight Gen Michel Aonn, leader of Christian forces in East Beirut said he was prepared for "the final battle for the defence of Lebanon." Page 6

EC aid deal agreed EC foreign ministers agreed on aid package by pledging \$12.2bn to 66 of the world's poorest countries. Page 10

Baltic freedoms won The Soviet parliament approved a law granting economic autonomy to the Baltic republics of Estonia, Latvia and Lithuania. Page 3

Radicals win vote Hungarian voters, in a victory for opposition parties, opted by a narrow margin to delay the election of the country's next President. Page 3

French NF gains France's right-wing National Front won a breakthrough in the first round of voting in two parliamentary by-elections. Page 3

President elected Rafael Callejas, US-trained agronomist who favours an open market economy, claimed victory in the Honduran presidential election. Page 10

IRA bombs factory Two Irish Republican Army bombs exploded at the newly privatised Short Brothers air-craft factory in Belfast, Northern Ireland, seriously damaging a commuter aircraft; there were no reports of casualties.

Whites back ANC

A group of influential white South Africans joined anti-apartheid activists and the African National Congress in a French-sponsored conference seeking to speed political change in Pretoria. Page 6

Blanco wins vote Luis Alberto Lacalle, main candidate of the opposition Partido Nacional (Blanco Party), won Uruguay's presidency and toppled the ruling Colorado Party. Page 10

Comoros leader shot President Ahmed Abdallah Abderrahmane of the Comoros Republic, a group of islands between Africa and Madagascar, was assassinated amid reports of fighting in the capital, Moroni. Page 6

Fresh ethnic clash Soviet troops sealed off Tskhin-

vali, in the Caucasus Moun-tains, after clashes between Georgians and Ossetians in the country's newest ethnic

Brady takes leave US Treasury Secretary Nicholas Brady will take medical

leave from December 14 until early January to have a hip

Magnum for \$2,600

A 1946 magnum of Chateau Mouton-Rothschild, one of France's most celebrated red Bordeaux grand crus, set a world record price of FFT16,000 (\$2.600) at an auction.

MARKETS.

STERLING New York close \$1.5580 \$1.5605 (1.5625) DM2.7925 (2.82) FFr9.5375 (9.625) SFr2.505 (2.5225 £ index 86.2 (86.7) GOLD

w York: Comex Dec 5414.1 (419.3) \$415.25 (416.25) N SEA OIL (Argus)

C

\$18.425 (-0.025) Chief price changes yesterday: Page 27

RATES Fed Funds 8,7 % Jamo Treesury Bills: yield: 7.87% Long Bond: 10232 yield: 7.90%

FFr6.1125 (6.16) SFr1.6045 (1.615) DJ Ind. Av. Y143.35 (143.45) \$ index 69.1 (69.3 2,694.97 (+19.42) S&P Comp 344.65 (+0.68) Tokyo close: Y143.35 US LUNCHTIME Tokyo: Nikkei 36,881.53 (+397.06) LONDON MONEY 3-month Interbank: closing 1518% (1512) Liffe long gilt teture: Dec 9033 (9133)

MARKET REPORTS: CURRENCIES, Page 48; BONDS Page 32-33; COMMODITIES, Page 40; EQUITIES, Pages 41 (London), 49 (World)

New York close DM1.7892

DM1.79 (1.805)

FFr6.1105 SFr1.6030

Y143.25

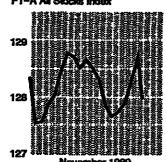
Kohl to detail three-stage plan towards German unity

to IMF debt programme

owes \$800m, and to accept a shadow economic programme aimed at curbing its raging inflation - according to Presi-dent Alan Garcia. Page 26

UK gilts: Falls in UK government bond prices yesterday, amid worries that sterling's weakness could be inflationary, have capped a lacklustre gilt market performance over

UK Gilts



PERKIN-KLMKR, leading US manufacturer of advanced lithography equipment for semiconductor chip production is reported to be in talks with Japanese companies about the possible sale of its semiconductor manufacturing equipment division. Page 27

had been thought. Page 32 POUND fell by nearly 3 prennigs against a strong Deutsche-mark raising fresh fears that the Government may have to

PARIBAS, French investment banking group, triggered a 2 per cent rise in its offer for Compagnie de Navigation Mixte, food to financial serinto the market to buy shares above its previous bid price. Page 27

THE Ferranti International Signal affair claimed its latestvictims when it emerged that Sir David Checketts and Mr Joseph Zilligen, both former main board directors of Inter-

BRITISH Island Airways, charter airline quoted on the Unlisted Securities Market, has flown into major financial turbulence because of the rise in IIK interest rates and the

SOUTH Korea is to provide exporter. Page 8

By David Goodhart in Bonn

MR Helmut Kohl, the West German Chancellor, will today

German Chancellor, will tough spell out a three-stage plan towards German reunification, which would involve a stage of loose "confederation" before

loose "confederation" before full unity.
His speech during the Bund-estag debate on the budget will lay down three steps to unity: free elections in East Germany; the ungrading of the existing inter-governmental committees

grouping the two Germanys and the creation of some new

ones; full unification.
Currently some 22 commit-

DEUTSCHE BANK yesterday proposed one of Europe's most high-powered banking combi-nations by launching an agreed £950m (\$1.48bn) bid for Morgan Grenfell, the City of London merchant bank. The bank which had been widely experted will link West.

widely expected, will link West Germany's largest bank with one of the top names in corpo-

rate finance. It will also produce an asset management group controlling a total of

Deutsche Bank's move came in response to an attempt by Banque Indosuez of France to

£48bn of funds.

Peru agrees and inflation

PERU has agreed to resume payments to the International Monetary Fund, to which it

US Treasury bonds slipped after the Federal Reserve drained liquidity from the banking system, casting doubt on whether it had eased mone-tary conditions last week as

vices conglomerate, by moving

national Signal & Control Group, had resigned. Page 27

JAPAN: The profits of Japasqueezed by rising interest rates. In the six months to the end of September, the pre-tax profits of seven trust banks rose by 9.6 per cent to Y366bn (\$2.55bn). Page 30

slump in the holiday charter market. Page 27

GAS: West German chemicals company BASF is considering connecting to East Germany a DM750m (\$420m) pipeline it is planning to carry North Sea natural gas to southern West Germany. Page 2

\$4bn in aid to its textile industry, with the aim of becoming

CARLSBERG, Danish beverages group, forecast a short term decline in profits as a result of investments and other adjustments necessary to meet intensifying international com-

STOCK INDICES

2,224.3 (+1.9)

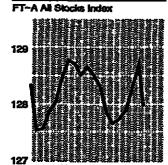
1,753.2 (-1.7)

FT-A All-Share

1,115.01 (+0.1%)

New York close

Ff Ordinary:



November. The market has given no message of confidence in the inflation-fighting zeal professed by the new Chancellor of the Exchequer, who took office on October 26. Capital Markets, Page 32

buy 25 per cent of Morgan Grenfell Indosuez is expected to announce today that it is withdrawing from the fray. Willis Faber, the insurance broker which owns 10 per cent of Morgan and was due to vote on a proposed sale to Indosuez tomorrow, said it would pro-pose an adjournment to con-sider Deutsche's offer.

Mr Alfred Herrhausen, Deutsche Bank chief executive, and Mr John Craven, Morgan chairman, both described the deal as "historic." For Deutsche, it marks its first move into the merchant banking business, and for Morgan it will be the end of 151 years as an independent house.

raise bank base rates again.

Mr Herrhausen said:

By David Lascelles, Banking Editor, in London unrivalled and powerful team, and give the enlarged Deutsche Bank group a leading position in Europe." Deutsche has owned 49 per cent of Morgan since 1984, but Mr Herrhausen said that until now the time had not been right to make an all-out bid. He had begun to consider the bid last April, he Morgan Grenfell will remain an independent unit within the

Deutsche Group, with four Deutsche Bank directors on its board. Mr Craven will also join Deutsche's main board, where he will become the first foreign member. Arrangements are being proposed for profit-shar-ing incentives in order to retain Morgan staff. Mr Craven said the deal "had the full and enthusiastic support" of Morgan employees.

Phoenix Securities, Morgan's subsidiary specialising in financial institutions, will be bought out by its management. Phoenix was founded by Mr Craven and sold to Morgan when he became chief executive. A listing may also be sought for Morgan's asset management business within two or three years. The deal, for which share-

holders can choose cash or loan notes, will enable top Mor-gan staff to cash in a profit of The bid values Morgan shares at 550p each, which was viewed as generous by City of London analysts. Morgan shares, which have been battered by a series of losses and scandals, have never traded £27m on their stock options. Mr Craven will receive several million pounds for convertible loan stock he owns in the The foreign takeover of a leading City merchant bank, inconceivable 10 years ago, is unlikely to face any regulatory above 500p, the price at which became a listed company more than three years ago. Recently, they have strengthened on

Morgan's much improved profits and bid speculation. Slow to strike but sure of aim, Page 24; Lex, Page 26; London Stock Exchange, Page 41 "Together we will form an

England.



benefit of interested allies, that unity is envisaged only within the context of a united Europe.

He is not expected to call for a conference of the US, the

Soviet Union, Britain and France which still have legal

The idea of working towards a loose "confederation" through the committees is understood to be acceptable to

veto over unification.

Deutsche Bank chief Alfred Herrhausen in London yesterday

Herrhausen swallows a bank before lunch

By Andrew Fisher and David Lascelles in London

MR Alfred Herrhausen lunched in London yesterday after swallowing Morgan Grenfell. Looking slim, elegant, and younger than his 59 years, he ate a decent meal. Was Deutsche Bank expanding a bit too quickly? "No," he replied. "You have got to be quick. The big ones will swallow the small ones, and the fast ones will swallow the slow ones."

He was particularly pleased to announce that Mr John Cra-ven will become the first for-eign member of Deutsche's board, scotching speculation that the Morgan chief might move on "People were always

asking me, 'When wili you have a foreigner on the board?' I said, when the time is right. Now it is."

Mr Herrhausen, chief executive (speaker) of Deutsche Bank, evokes respect, envy, and plenty of irritation among

fellow German bankers and industrialists. The respect comes from the bank's size, success and status, while the the fact that he often seems to be the German financial community's sole spokesman on matters as diverse as Third World debt, the ethics of business and German reunification Continued on Page 26

the East German reformist leadership and could be formal-ised in a matter of months. In Bonn and East Berlin, it is envisaged that the two Ger-EC trade concessions, Page 26 Leader of opposition in India may be PM By David Housego in New Delhi

manys will remain members of

foreign policy or security

The East German leaders remain in principle opposed to full unification, except in the

distant future, but it is by no

means certain that this will remain so after free elections.

The main right-of-centre par-ties in West Germany are in

favour, as is the left-of-centre

SPD, but with greater reserva-

THE Indian Parliament was dissolved last night after the severe losses suffered by Mr Rajiv Gandhi's ruling Congress Party in the general election, raising the prospect that Mr Vishwanath Pratap Singh, the opposition leader, would be named as the country's next Prime Minister.

Mr Gandhi, however, remains as caretaker Prime Minister and held consultations with several Congress members of parliament. He also called chief ministers of Congress-led state administra-tions to a meeting in Delhi. The Congress Party took about 200 seats making it the largest single party. Its chances of forming a government virtually disappeared, however, when the Hindu militant BJP and the Marxists said they would refuse to back the

Congress Party.

These two groups will have a pivotal role in the new parliament, with the BJP holding ment, with the bar housing close to 80 seats. Both confirmed that they would support a minority National Front administration. Meanwhile, colleagues said that Mr Singh would be confirmed as the leader of the National Front, a grouping of five opposition par-ties, and its choice as Prime Minister, at a meeting of its elected parliamentary mempers tomorrow.

cers tomorrow.

The opposition leadership is increasingly convinced that following the election results President Ramaswamy Venkataram will turn to Mr Singh to form the next government. But having won only an estimated 150 of the 525 seats contested the National Front would be a minority administration Continued on Page 26 Details. Page 4

Komarek emerges as new star opposing security pacts, so the committees would not discuss of Czech opposition

By John Lloyd, Leslie Colift and Judy Dempsey

CZECHOSLOVAK workers went on strike for two hours yesterday in a resounding response to opposition calls for a vote of no confidence in the country's Communist Party

leaders.
The strike was observed in most of the country, particularly Prague, where streets were teeming with half a million marchers, hooting cars, Czech flags and a carnival air. The protest, called by the Civic Forum movement as a virtual referendum on ending one-party rule, took place only hours after the Communist leadership carried out its sec-ond reshuffle in three days, dropping three more hardli-

ners.
The tumultuous day also saw the emergence of a new opposition star with the potential to become the most serious challenger yet to the faltering

Communist regime. Dr Valtr Komarek, who heads the Economic Forecasting Institute, was halled by the crowd in Wenceslas Square yesterday when he called for

the formation of a coalition government of experts.

Dr Komarek, 59, told the cheering protesters that "if it is true that good nations have good governments, then Czech-solovakia should have the best." He may lead the opposition Civic Forum team which will today press its demands for an end to the Communists' leading role, free elections, a market economy and a new constitution. In a rush of other develo

• The political censorship

The political censorship laws were scrapped.

The head of Czech TV, Mr Jan Bateria, resigned and was replaced by the government spokesman, Mr Miroslav Pavel.

Special hospitals reserved for the party and government. for the party and government elite were promised to be handed over to the health ministry for general use by Febru-• Mr Adamec asked Mr Gus

tav Husak, the president, to examine all cases of political prisoners, believed to be 18.

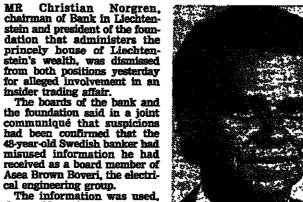
The Socialist Party, after 40 to the ruling Communists, called for free elections soonafter a period of genuine coalition government Czech pen defles party

sword, Page 2; Moscow may reassess 1968 invasion, Page 3.

Norgren dismissed over alleged involvement in insider dealing

obstacles from the Bank of

By William Dullforce in Geneva and Janet Bush in New York



they said, to buy shares and options in Combustion Engineering before ABB's takeover offer for the US power and pro-cess engineering company had been officially announced. Mr Norgren has had a mete-oric career as an international banker, starting with seven years at the Wallenberg-con-trolled Skandinaviska Enskilda Banken in Stockholm, moving on to the Scandinavian Bank,



As head of the foundation, which handles the royal family's financial affairs, and chairman of its bank, Norgren supervised assets including palaces, vineyards, forests, rice fields, art collections and securities worth billions of dollars. Liechtenstein has no law

against insider trading under which US authorities could seek legal aid in unravelling the details of the deal. But they can ask for the co-operation of the Liechtenstein Government. if they can show a criminal offence has been committed. Mr Norgren could not be at his home in Vaduz, the capi-

tal of the tiny principality.
From its Zurich headquarters, ABB said Mr Norgren had resigned from its board. In Stockholm, Asea, the Swedish company which merged with Switzerland's Brown Boveri to form ABB in 1987, said it had also received Mr Norgren's resignation from the board.

for Combustion Engineering on November 18. Three days later the US Securities & Exchange Commission (SEC) charged that Finacor Anstalt, a Liechtenstein company, had used inside information to buy call options in Combustion Engineering between November 9 Continued on Page 26

CONTENTS FLN still looks to the past as the capital Algeria seeks way forward



A year after the October 1988 riots, Alger-Libération National seems incapable of deciding whether to fight for reforms promoted by President Chadli Bendjedid (left) or to go on living in its glorious past.

Crossword .

El Salvador: Fighting returns to outskirts of Rome: Fiat group heads Italy's list of Soviet Editorial Comments Takeovers and 1992; Self-regulation of the UK press Foreign Affairs: Bush and Gorbachev - peaceful manoeuvres off Malta 25

Lex: Morgan Grenfell, sterling, British Aerospace, airlines ... Technology: A belt for small sizes - Lancia's Y10 model transmission 11-15

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LONDON BOSTON BERMUDA TOKYO SYDNEY HONG KONG TAIPEI JERSEY LUXEMBOURG

more EC aid to reform economy

EC expectations of political

change in the Communist world as a whole, and Yugo-

slavia may come under some

pressure to reform its political system as the price of further

aid. On the other hand, the

Community will be wary of

creating instability in a country with such wide economic

Yugoslavia would like to become a full member, if not of the EC itself, then of the broader market embracing the

EC and the European Free

Trade Association in the "European Economic Space".
Though welcoming the fact that various East European

countries were now "on the reform course which Yugo-slavia had long followed", Mr Loncar admitted abxiety about

competition for EC attention.

Yugoslavia has asked the

European Commission and EC

plements to its 1980 Co-opera-

tion Agreement, including con-tributions to a \$1bn long-term loan fund to "recapitalise" the

banking system and a further thin in European Investment Bank loans (half for banking and half for industry).

governments for various sup

and ethnic differences.

By David Buchan in Brussels

THE YUGOSLAV Government yesterday made renewed promises about political pluralism as it sought fresh European Community help to create a

market economy.

Speaking before a formal
Co-operation Council meeting with his EC counterparts, Mr Budimir Loncar, Yugoslavia's Foreign Minister, stressed the Belgrade Government's belief that "political pluralism and a market economy are inter-re-lated". But, he said, it was not decided whether political reform should take the form of "a multi-party system or direct

a muti-party system of threet democracy".

At present, the country has one party, the League of Com-munists whose leadership and that of the state presidency rotates between appointees of the country's eight republics

and provinces.

Mr Loncar said certain republics had prejudged the issue, notably Slovenia which now permitted free political association, but the Commu-nist congress next January would have to take a national

The dramatic events in East-ern Europe have sharply raised

Yugoslavia seeks The Czechoslovak pen defies the party sword T THE Czech School of Applied Art on People's machines and put up posters," says Zdenek Rajnis, an archi-A leading actor, explains in his dressing room how "we use

dents who occupy the high-cell-inged studies by night and day are working in teams on posters, stickers and banners.

Every day, explains Ivan Adam, a strike committee leader, they react to the flow of events. Whatever message must be put out, they stencil or paint on paper or cloth. Run-ners then post it about town.

To an even greater extent than the political struggles of other Rast European countries, the battle for Czechoslovakia is being fought out through the media, in the broadest sense.

On Saturday, the student poster-makers had to react to the claim on television by the Education Minister that their strike would end on Monday. Hundreds of stickers were reproduced saying: "TV lies: the strike won't end on Mon-

Outside, half a dozen stu-dents pasted them on cars and trucks as they stopped at the lights, with the amiable agreement of drivers.

Down by the river, in the Manes exhibition hall, the unofficial artists committee formed only a week ago is in

They send out teams to regions starved of news. "We are trying to set up information centres wherever we can.

A 20-minute video showing police brutalities of the November 19 demonstration plays continuously to a large crowd outside. The tape is being copied for distribution every-

After party power in Hungary, workers power in Poland and peoples power in East Germany, Eastern Europe witnesses media power. John Lloyd and Judy Dempsey report

where. Two photocoplers have broken down: a service engineer, tinkering with them in his own time, begs not to be named: "It's too soon for that."

The Prague theatres have en on strike since last weekend. Actors, inspired by the November 19 events and the fact that drama students were the first to protest, have scrapped their plays in favour of nightly agitprop.

On Saturday night, the Vinohradske Theatre was packed, with hundreds outside.

poetry, songs, letters, bits of plays which are appropri-

"We always offer people their money back because they are not seeing the play they paid for (it was Bulgakov's Master and Margarita) but no one has ever taken it."

The entire company comes on stage when the lights go down. A screen above the stage shows television film of Mr Miroslav Stepan, the Prague party chief, being shouted down by workers: the audience roars with laughter. The press is cautiously free-

ing itself. Svobodne Slovo, the Socialist Party newspaper lucky enough to have offices on Wenceslas Square, thus offering a podium for Alexander Dulcek and Vaclay Havel, has in the last 10 days switched from slavish backing of the regime to support for the of the regime to support for the Civic Forum. So has Lidova Demokracie, the paper of the other legal non-Communist grouping, the People's Party.

But television, which beams
into nearly every Czech living
room, has been the main battlefront. Just as television came to play a vital part in the events of summer 1968, so too over the past few days, it has suddenly assumed a crucial role in informing the public of

the wave of protest.
It is a dramatic change. Until recently, television



Rager Czechoslovak hands reach out for the latest information

journalists faced a whole series of censorship hurdles. Any idea for a programme had to be vetted by the chief editor. In the studio, the audience was vetted, the technicians and cameramen told what to do. The censor's scissors followed the programme into the editing

Even if the producers had managed to overcome these hurdles, they still had to face the final one: "Our programme could be simply canned. Consigned to the archives. Never used," one editor explains. Pent-up frustration among

broadcasters at last burst out on Saturday, November 19, the day after hundreds of students were beaten up by the police. Television staff fought back. They had been ordered to repeat only reports issued by CTK, the official news agency. about the demonstrations. They were told to report that the demonstrations had been

organised by a group of teenag-ers who had no support. But the staff knew better. Many had been on the streets the previous Friday. They also had at their disposal a film, made by students, of what had really happened.

Mr Mr Libor Batria, deputy head of television, at first refused to lift the censorship.

Then on the Sunday, editors telephoned each other. A meeting was held on the Monday at the television cen-tre. Other meetings were held by the local party and trade union organisations. They all demanded that the public should be informed; that the students film be broadcast; that the truth be told.

As Wencesias Square became the meeting point for more mass demonstrations, television staff issued a three-point programme which demanded that the public be told about the police repres-sion. And they expressed no confidence in the leadership of the Czechoslovak Communist

The die had been cast. Last Wednesday, a 120-man strike committee was set up in the television centre. Fearing that television would move over to the side of the streets, the party leadership agreed that television could broadcast, live, the Wednesday evening desi-

But the transmission was repeatedly interrupted. And repeatedly interrupted. And then, as the camera recorded live a worker, who was highly critical of the regime, the ping was suddenly pulled. He had mentioned one man: Dubcek.

The next day, the strike committees applied more pressure. So did the party. Over 1,000 police were sent to Television Centre to "protect" if.

Centre to "protect" it.

"But we needed no protection," a technicism explained.

"This is a peaceful revolution.

There is no violence here."

Following a hastily-convened meeting of local Communist Party organisations, control of television was transferred from the control of the party's cen-tral committee to the Govern-From then on, television was almost freed form the shackles

of censorship. It showed work-ers shouting down Mr Stepan; it also broadcast live the phenomenal meeting on Saturday in which Mr Dubcek and Mr Havel addressed half a million people.
That same evening, the peo

ple saw Mr Havel being inter-viewed on television. The next day, they saw Prime Minister Ladislay Adamec, Mr Dubcek and Mr Hayel share a platform.

BASF may pipe gas to E Germany

By Peter March

THE BIG West German The Big West German chemicals company BASF is considering connecting to East Germany a DM750m (£270m) pipeline it is planning to carry North Sea natural gas to southern West Germany.

Mr Ronaldo Schmitz, BASF's

board member for finance, said in an interview that West Ger-many's chemical industry had

many's chemical industry had much to offer in efforts to speed up industrial changes in East Germany. But any detailed co-operation projects would have to await further signs of political reform.

The pipeline will run for 560km in a curve from Emden, on the north coast, to Ludwigshafen, passing close to the East German border. It is due to be finished in 1993.

BASIF intends to use a third of the 8bn cubic metres annual BASF intends to use a third of the 8bn cubic metres annual capacity to channel fuel from the Norwegian or UK sectors of the North See to its own chemical plants. The rest of the gas would be sold to other users. The company is already considering selling some of the gas to Austria and is now discussing a connection to East Germany.

BASF and its two fellow giants in the West German chemicals industry, Hoechst and Bayer, are discussing a novel joint venture in plastics waste recycling.

The three companies plan to build in the next year a demonstration plant that can separate different types of plastic from domestic waste and reprocess this into usable material.

Only about half a million tonnes of the 12m tonnes of plastic thrown away each year in Western Europe is recycled.

Most of the material is put with other rubbish into landfill with other rubbish into landfill sites which are rapidly becom-

ing filled up.

Europe's big chemical suppliers at present have only a small degree of involvement in

plastics recycling.

Under the plans for the German project the three companies would each contribute a share of the DM20m-DM50m the recycling plants would cost - it would recycle about 15,000 tonnes a year of plastics and be sited in a large city such as Cologne, Frankfurt or Düssel-

Although the size of the plants would be relatively modest, Hoechst, Bayer and BASF feel it could give a powerful boost to recycling and encour-

Irish plan for 1992 on a big scale

By Kleran Cooke in Dublin

WHAT IS being described as the biggest single development programme in the history of the Irish state was cutlined yesterday by Mr Albert Reynolds, the Finance Minister.

It involves a total of IES.69bn (£7.85bn) over the 1889-93 period, and is aimed mainly at infrastructural development to enable Ireland to compete in the post 1992 single European market. Brussels is contributing IE2.86bn of structural funds, the state IE3.6bn and the private sector (it is hoped) a fartiter IE2.2bn.

"This will not solve all Ireland's problems of peripherality within the EC but it will make a significant contribution," said Mr Reynolds. Ireland is classified as a less developed or Objective One region within the Community. Mr Reynolds said that Ireland's share of structural funds from Brussels had exceeded that of all other regions in the less developed category. "Ireland's population represents about 5 per cent of the total in the Objective One regions but on a per capita basis we are receiving more than 10 per cent of the funds for those regions designated by Brussels," he said.

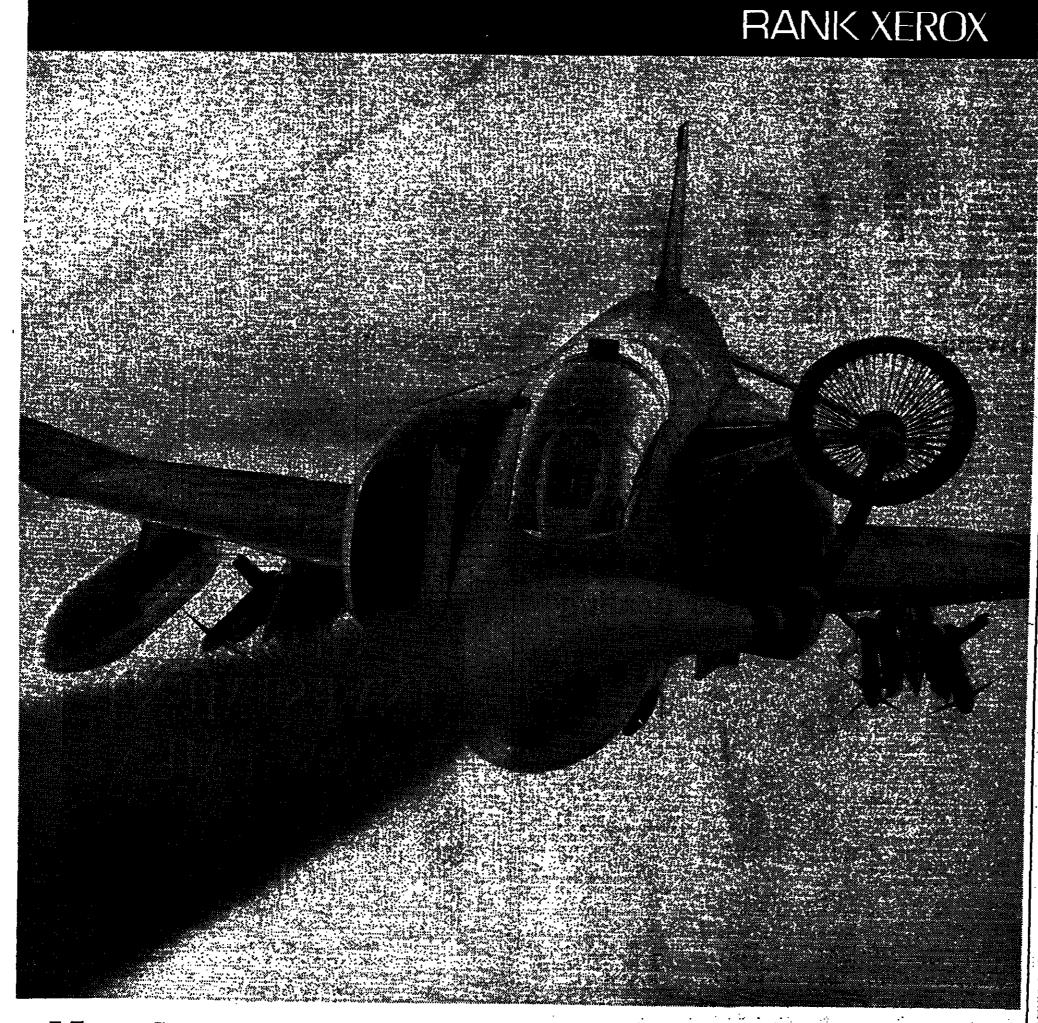
Mr Reynolds has histed at changes in Ireland's corporation tax, including the 10 per cent rate for the manufacturing sector. Low corporate taxes plus various other incentives have been a big factor in luring foreign exampanies.

Mr Reynolds said tax yields from the carnorabs sastive had

tives have been a big factor in luring foreign companies.

Mr Reynolds said tax yields from the corporate sector had to be increased. Only 3.3 percent of total Irish taxes came from corporate income, less than half the EC average.

FINANCIAL TIMES



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EUROPEAN NEWS

CZECHOSLOVAKIA'S FACTORY WORKERS JOIN THE RANKS OF THOSE CAMPAIGNING FOR CHANGE

Plant tries to exorcise an evil memory

AT 9.30 yesterday morning a tractor driver named Kos attached chains to a desk which, curiously enough, had been cemented into a factory office wall. He then ripped it out. It was one of the more symbolic acts of the Frague day.

The desk has a history, of course. On it, 21 years ago, 99 workers from the factory — the Praga plant, part of the big CKD engineering group — wrote a letter to the Soviet authorities asking them to safecuard socialism in Charles them to safeguard socialism in Czechoslovakia. It gave the invasion its essential proletarian excuse.

On the fifth anniversary of this act, the desk was embedded in a wall outside the main entrance in honour of the 99; it has been there ever since. In the past 10 days, this bizarre monument had become very vulnerable.

It was removed, however, not by the will of Praga's workers, but on the order of the director, Mr Miroslay Kolar. He sent Mr Kos with his tractor to wrench it off the wall.

The workers were upset about this. Cathering in the posts are to see for

Gathering in the main yard at noon for their symbolic strike – they decided to make it only half an hour, rather than

the two hours recommended by the Civic Forum – they heard Mr Kos say he was ordered to do it. "Maybe it was man, 40 years at the plant, played the too soon, but anyway, it should go."

The strike committee, in command of the microphones in the yard, were determinedly democratic. They brought

The desk, said the plant director, had been removed for its own protection

Director Kolar to the little podium: a big man, his stomach straining at a hopelessly inadequate suit, he talked about a "complicated situation", hoped that the strikes would not make the workers forget how to work and men-tioned that they were behind time with 400 gearboxes. An instant chant: "Who is guilty?" "Well we don't need to talk about that," he said and left the micro-

phone to tepid applause.

The Praga meeting made the capital's mood crystal clear. All speakers who called for support for Civic Forum and for free elections were cheered. The one

honest fool. "Speeches are for philoso-phers, politics for the Prime Minister. I'm a worker and I know about my work," he said; he went down badly.

A young woman bellowed into the

A young woman bellowed into the microphone that she would never support the Civic Forum because it was led by Vaclav Havel, a "provocateur"; she went down very badly.

But Mr Rudolf Mikes, a technician, was cheered when, following his director, he said: "We haven't got production problems, we've got political problems. We must talk about free elections and the end of the one party state."

At the end of the meeting, the strike committee were talking excitedly among themselves about the possibility of sending a new letter to the Soviet authorities, this time demanding that

authorities, this time demanding that they apologise for the 1968 invasion. Later, the director held a little meet-ing in a down-at-heel hall. The strike committee, politely, came too. Mr Kolar said he had had the desk removed because he feared it would become a

focus for unruly behaviour. Asked if he thought workers felt pride or shame about the desk, he said it was a historic thing, it should be kept and put in the works museum where, after all, there were Nazi weapons on show as well as mementoes of the Czech resistance. It had been moved, he said, for its own protection. Except that Mr Kos had broken it when he wrenched it off the wall

Mr Rudolf Piverka, a strike committhe member, courteously disagreed. "We were really ashamed of that desk. We were going to negotiate it away. But," he said reasonably, "it's history and we should solve other more important things than desks."

Outside, workers from other CKD plants had blocked the broad thorough-fare and were listening to a speech denouncing Mr Bratislav Benda one of their number who on Sunday had been elevated to the Communist party presidium in a transparent effort to win sidium in a transparent effort to win over this crucial section of the capital's working class. "He's a careerist", shouted the speaker.

His comrades in the Praga plant have a deet for him

workers.
Older men especially were afraid of the instability inher-

ent in economic reforms. The

noxious black smoke pouring

from the Poldi I and II plants were to them a guarantee of

work and security. It mattered little that much of the steel

produced here merely added to

a mountain of overproduction and could only be dumped at lower than cost prices in the

Their children, however, were hammering home the message that Czechoslovakia

must return to its traditional

values of democracy and indus-trial innovation if it is to

Hungarians opt to delay presidential election

By Judy Dempsey

HUNGARIAN VOTERS, in a victory for radical opposition parties, have opted by a very narrow margin to delay the election of the country's next President until after next year's free parliamentary elec-

The final tally has yet to be officially confirmed, but Mr Imre Pozsgay, the would-be president from the ruling Socialist (formerly Commu-nist) Party, admitted that the results of Sunday's plebiscite were a defeat for him. Voters were asked to choose

between presidential elections by universal suffrage on January 7 - which would have favoured Mr Pozsgay - or election of the head of state by a parliamentary ballot following the legislative elections in which the roling party is expected to be humiliated. Mr Pozsgay said yesterday:

"I have to concede that if par-liament chooses the president, then my chances of being

elected are much reduced."
Hungary's Free Democratic
Party, the second largest of
the non-Communist political groups, had mounted an effective campaign against the idea of an early presidential poll. It had argued that the opposition would have insufficient

time to prepare, and the Socialists would have an In addition, they maintained that the idea of a president

elected by the new parliament, or at least made more accountable to it, was more demo-Commentators said the

Socialist Party, already facing a struggle to attract new members, can now almost certainly give up the idea of gaining the presidential mantle.

FRANCE'S EXTREME scarves in class, but taking the view that Mosiem children should not be excluded from right-wing National Front has achieved a spectacular and unexpected breakthrough in school for wearing head-

National Front

gains in France

By lan Davidson in Paris

the first round of voting in two

parliamentary by-elections over the weekend.

were required to fill vacancies

caused by elections to the Sen-

ate earlier this year, will be

settled in a run-off next Sun-

day, between the National Front and one of the conven-

tional conservative parties. In

both cases the Socialist candidates came a poor third.

emblems may not be worn. But it seems clear that this

particular case has released

pent-up anti-immigrant feel-ings of a more general kind.

Mr Lionel Jospin, the Educa-tion Minister, has adopted a

muddled pragmatic posture.

opposing the wearing of head-

The two contests, which

makes unexpected

The latest opinion poll shows that his attitude is unpopular with two-thirds of the French population. But it also suggests that many Frenchmen are less concerned with the question of religious emblems in France's lay schools, than with the mere presence of the Moslem community: nearly half of those questioned would wish the immigrants to "go bome".

The results, which are a seri-Mr Jospin sought a way out ous setback for the Socialist Government, recall the shock of his dilemma, by referring the matter to the Conseil d'Eof the first round in last year's presidential elections, in which Mr Jean-Marie Le Pen, leader of the National Front, unextat, the supreme arbiter of administrative law. But the Conseil yesterday issued a judgment of Solomon, which effectively leaves the matter pectedly broke through with a score of over 14 per cent. Sunday's poll undoubtedly unresolved.

It said the wearing of a head-scarf was not in itself incompatible with the lay prinowes a great deal to the recent eruption of controversy over the relationship between French society and the large Moslem immigrant commuciples of the school system, provided it was not worn in an ostentatious manner, "so as to constitute an act of provocanity, which has fuelled demands for a parliamentary tion, proselytism or propa-

debate on immigration.
The immediate cause of the In Marseilles, Mrs Marie-Claude Roussel, of the National Front, won more than 33 per cent of the vote, not far behind controversy was the demand by three Moslem schoolgirls that they be allowed to wear Mr Jean-Francois Mattei, of the UDF centre-right grouping. their traditional head-scarves in school, in the face of strong who won 39 per cent. The Socialist Mrs Michele Poncetlegal and historical tradition that schools are lay institutions, in which religious

Ramade scored 13 per cent. In the constituency of Dreux, west of Paris, Mrs Marie-France Stirbois, of the National Front, came out on top with more than 42 per cent, followed by Mr Michel Lethuillier, for the Gaullists, with 24 per cent. The Socialist candidate won only 18 per cent.

'Eggheads' and steelmen discover a common cause

THE "eggheads" of Prague came to the striking steel workers in the grimy indus-trial town of Kladno and the welcome they got would have turned Western intellectuals

Writers, actors, economists and a deputy to Mr Alexander Dubcek, were wildly cheered by a crowd of more than 10,000, including many young workers and their families. But the demonstrators jeered and whistled at a Communist party offi-cial who addressed them as "comrades."

The writers and actors were repeating what the Czech liter-ary and theatrical elite did more than a century ago when they united a people against a common danger. In those days it was the German language which threatened to eliminate the Czech tongue from public life. Today it was a badly weakened Communist party which people feared could still lash out in desperation.

Clad in proletarian khaki, the intellectuals stood on the balcony of Pruchy Theatre in

the roaring, clapping crowd below had at last found a common language signalling a new turn in the remarkable politi-cal upheaval sweeping Czecho-

Mr Ija Prachar, director of Prague's renowned Vinohrady Theatre, called for the Communist party to quit power and was greeted with a roar of approval from below. The crowd held up banners and placards calling for "free elec-tions" and an end to "only one

party."
Mr Vladimir Dlouhy, an economic adviser to the opposition Civic Forum, got a huge hand. The crowd listened raptly as he told it that Communist Czecho-slovakia had thrown the market "out of the window" and it had returned via the "back door" in the form of the black market, a shadow economy and speculators.

"We want good money so that we do not have to feel like poor people when we go abroad," he said to enthusias-

tic applause. Mr Zdenek Silhani, who led

was spirited off to Moscow fol-lowing the 1968 invasion, said the party had forfeited its chance to do something for the people. "It slipped through their fingers," he declared. "We must now build our society on

democratic foundations."
His call for party reformers to join the democratic opposition movement met with repeated chants of "strength in

unity" from the crowd. It was incredible, he said, that parliament had not uttered a word on the political crisis. "Shame, shame," the people rejoined in one voice. His greetings to the crowd from "Comrade Dubcek," who, he noted, supported the Civic Forum movement, met with choruses of "Thank you, thank

But a hapless party member of the factory strike committee, was deluged with whistles and catcalls when he addressed the demonstrators as "comrades." He said the crisis could only be overcome by "political action" and evoked even more jeering from the strike supporters. His wall of weariness and appre-hension surrounding the regain its place among advanced European nations.

mass response of "too late, too late."

Most workers at the sprawling Poldi Kladno steelworks, one of the country's largest,

remained inside the factory gates where entire depart-

ments halted work from noon

till 2pm. Younger steel work-ers, their families, apprentices

and secondary school pupils made up the majority of those assembled on the theatre

Square.
The arguments of the

reform-minded intellectuals, led by the playwright Vaclav Havel and transmitted by

aroused young people, were gradually breaking down the

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Kladno, a steel town of 80,000 22km from Prague. They and the 14th emergency party con-gress held after Mr Dubcek life for socialism" triggered a Moscow shows willingness to reassess part in 1968 invasion

THE Soviet Union appears to be moving rapidly towards a reassessment of its part in the invasion of Czechoslovakia in 1968, thanks to the overthrow of the hardline Communist

By Quentin Peel in Moscow

However, the far more sensi-tive question of German reunification is still causing soul-searching throughout the Soviet establishment and extreme caution in treating the parallel reform process in East Germany. Within days of the upheaval

in the Czechoslovak party ranks, several top Soviet fig-ures have already admitted that the brutal termination of the Prague Spring should now be condemned

However, the official attitude remains that it is not just the Soviet Union, but the whole Warsaw Pact, which must now admit the error of its

ways.

"Probably we do have to reassess something," Mr Yuri Gremitskikh, a Soviet Foreign Ministry spokesman, said yesterday. "We are not alone. In Czechoslovakia they have to review the question, especially those who applied to the countries of the Warsaw Pact [for military assistance]."

His comments came on a day

when Pravda, the official organ of the Soviet Communist Party central committee, directly linked the overthrow of the Czechoslovak leadership with the events of 1968 and blamed the old guard for "stagnation which was suffocating soci-

"One thing is clear," Prayda's correspondent in Prague reported. "For the Communist Party of Czechoslovakia, and

Czechoslovak society, the page dividing them from the events of 1968 has been turned." In Rome, Mr Andrei Grachev, a top official of the

Soviet Communist Party cen-Soviet leadership "solemnly declares that freedom of choice is one of the primary principles of our foreign policy," insisting that the Soviet Union would not interfere in Czechoslovakia, any more than it had in Poland or East Germany.
His remarks come only days

after Mr Daniil Granin, a leading Soviet author, denounced the invasion of Czechoslovakia in an open letter to Czechoslo-vak friends, published in the weekly Moscow News.

That was the first perestroika in the socialist countries, and we crushed it and slandered it. It was collective murder," he said.

The contrast between apparently eager Soviet press coverage of Czechoslovakia, and much more cautious treatment of the mass demonstrations and reforms in East Germany, is obvious.

However, at the weekend -for the first time in years - a leading newspaper dared to publish an article called The German Question. "Yesterday the German question was a taboo subject

for our institutions and for the press, since the end of the 1960s, and has continued to remain a blank spot in the knowledge of most Soviet citizens," said the Bonn correspondent of Izvestia, the Govern-ment's official newspaper.

"The question of a united Germany, which was considered pure propaganda, is now

being discussed in the Federal Republic, England, France, the US and elsewhere as a possible

Despite that daring publica-tion, Soviet officials remain German reunification is simply not on the political agenda and insist that there can be no reconsideration of Europe's

post-war borders. That desire was one important factor behind the warm welcome given last week to Mr Tadeusz Mazowiecki, the Polish premier, who is equally adamant that borders must not be tampered with - for fear of German pressure on his West-ern frontier along the Oder-

The common fear of too rapid German reunification is also likely to be a leading issue
if publicly unstated — at the
meeting between Mr Mikhail Gorbachev and President François Mitterrand of France, to be held in Kiev on December 6. The meeting comes three days after the US-Soviet summit in the Mediterranean.

President Mitterrand's personal envoy. Mr Jacques Attali, was in Moscow last week for top-level talks, cover ing both the French leader's plan for an East European development bank and the pos-sibility of Soviet membership of the Council of Europe.

Western diplomats in Moscow see the sudden flurry of French activity as a clear sign of France's nervousne about the upheaval in East Germany and the perception that France and the Soviet Union have a common interest in maintenance of the status

Breakthrough for republics

By Quentin Peel

THE Soviet parliament yesterday approved a law granting economic autonomy to the three Baltic republics of Estonia, Latvia and Lithuania, giving them effective indepen-dent control of their land and natural resource The law still caused stormy

debate in the Supreme Soviet, where deputies warned of the "disintegration of the union" if it was allowed to pass unchanged. It means that Moscow will keep half the taxes paid by state enterprises in the Baltic republics, but the republican governments will have control

of their own economic develop-The law was greeted with enthusiasm by Baltic deputies as an acceptable compromise. "We did not get all we wanted, like complete control over credit and monetary policy." said Ms Kazimira Prunskene, a leading economic expert in the Lithuanian popular front, Sajudis. "But this will help us build a union of a new sort with Moscow, and help us pull the entire country

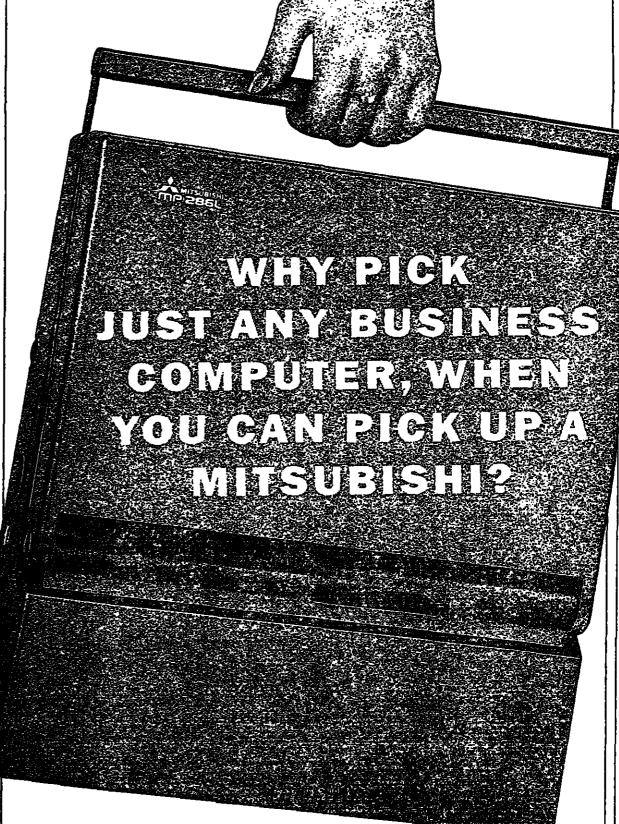
out of crisis." Dr Leonid Abalkin, the depnty Prime Minister in charge of economic reform, said the experience of the Baltic republics would ease the transition to economic autonomy for all the union republics, which is supposed to take place from January 1 1991. The Baltic republics will have their own autonomy from January 1

● Nationalists in the Soviet

republic of Azerbaijan yester-day launched a new republicwide strike, including both oil refineries and railways, in pro-test at continued Moscow rule of the disputed region of

The Azerbaijan Popular Front said the indefinite strike had gone ahead because of Moscow's refusal to disband its special administrative committee which rules the enclave where the Armenian majority is demanding transfer to

Armenian rule. An earlier strike and rail blockade by Azerbaijani work-ers caused a shortage of both fuel and industrial supplies in Armenia and serious delays in the rebuilding programme following last year's Armenian



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As the Indian opposition sets about forming a minority government, FT writers assess how the country's electoral map has changed

Congress reflects ruefully on impact of 'north-south' divide

INDIAN politicians yesterday began disenchantment with the poor performance of non-Congress governments in Andhra and Karnataka. emerged from the general election.

Apart from Congress's loss of over half the seats it had in the last Parliament - bringing its total to around 200 of the 525 seats contested - the most striking trend in the results is the resurfacing of the "north-south" divide that marked the 1977 elections.

Congress has emerged much stronger in the south, which will be the new heartland of the party, while it has been routed in the north, its traditional

In the south, Congress gained control of virtually all the seats in Andhra Pra-

of virtually all the seats in Andhra Pradesh, Kerala, Karnataka and Tamil Nadu (in alliance with the local regional party the AIADMK).

In Andhra, where simultaneous elections were held for the state assembly, it ousted the government of Mr N.T. Rama Rao, the head of the regional Telegu Desam party and chairman of the National Front group of opposition parties. Mr Rama Rao pointedly announced his Government's resignaannounced his Government's resigna tion early yesterday as a hint to Mr Rajiv Gandhi to do the same in New

In Karnataka , where simultaneous elections were also held to the state assembly, Congress gained a two-thirds majority - thus imposing a humiliating defeat on Mr Ramakrishna Hegde, another senior Front leader and one strongly disliked by Mr Gandhi.

The results in the south reflect both a

They also reflect the south's traditional anxiety to see a strong govern-ment in Delhi in the interests of national unity.

By contrast the wave against Con-gress enveloped the populous Hindi speaking states of the north, but more surprisingly Gujarat in the west and Orissa in the east. Congress also did much less well than expected in Maharashtra in the west where it seemed likely to win only 27 seats as against forcests of m to 36 in Orissa Gujarat forecasts of up to 36. In Orissa, Gujarat and Madhya Pradesh the local Congress leaders handed in their resignations to Mr Gandhi yesterday.

The National Front, likely to emerge with about 150 seats in the new Parliawith about 150 seats in the new Parliament, picked up the bulk of its seats in Uttar Pradesh, Bihar, Rajasthan, Haryana and Orissa. These were seats won by the Janata Dal, the major constituent of the Front led by Mr V.P. Singh. With the southern regional parties making only a minimal contribution of about two seats to the Front's total, the Front in effect becomes the Janata Dal and thus a grouping of northern farming interests, socialists and dissi-dent Congressmen like Mr Singh him-

Important for the Janata Dal in terms of governing the country is that it seemed to be heading for an absolute majority in the state assembly of Uttar Pradesh, the other big province in which state elections coincided with the

On the opposition side, the most sur-prising feature of the results was the surge in strength of the BJP, the militant Hindu party that has campaigned in favour of Hindu revivalism. The BJP, gaining about 80 seats, did well in Mad-hya Pradesh, Rajasthan, Delhi, Gujarat — and in alliance with the extremist Shiv Sena - in Maharashtra.

The opposition gains across the north and in the east and west seemed to reflect a rejection of Mr Gandhi and a disenchantment with the government over a host of issues including inflation, corruption and a loss of touch of the leadership with grass roots opinion in

the country.

But a feature that emerges strongly from this poll as it does from other other recent elections in India is the volatility of the Indian electorate.

At the national level, governments have now been overthrown in three out

of the last four elections. In Tamil Nadu, the DMK regional party which won the state assembly election in February, failed to get a single seat only nine months later to the parliament.

The one state that has gone against this trend is West Bengal where the CPM, the Marxist party of Mr Jyoti Basu, improved its performance.

The election saw most opposition leaders win their seats. But on the gov-ernment side several ministers, including some close to Mr Gandhi, failed to

get returned. Among them was Mr Buta Singh, the Home Minister, Mr Jagdish Tytler, the



Rativ Gandhi: facing disenchantment over a host of issues including inflation

Minister for Food Processing, Mr K.Na-twar Singh, Foreign Minister, and Mr Rajesh Pilot, Minister for Surface

For both the Janata Dal and the Congress, the election diminishes the number of contenders for the leadership of the two parties. On the Janata Dal side, the poor showing of both Mr Rama Rao in Andhra and — to a lesser extent — Mr Devi Lai in Haryana leaves the field

Mr Devi Lai in Haryana leaves the field much clearer for Mr V.P. Singh.

On the Congress side, the party's poor showing in Uttar Pradesh weakens the chances of Mr N.D. Tiwari, the Chief Minister of the state and long thought the most likely successor to Mr Gandhi, of taking over the leadership of the party. A front-runner now is Mr Narasimha Rao, the Minister for External Affairs, and an MP from the south Affairs, and an MP from the south

David Housego

Hindu militants back from the political wilderness

THE performance of the Rharatiya Janata Party, which has a block of around 30 seats in the new Lok Sabha, or lower House, has more than fulfilled the expressions of the Finduse. the expectations of its Hindu militant leaders.

The BJP, having increased its strength from two seats, is now in a strong bargaining position in relation to the National Front of opposition

parties.

Mr L.K. Advani, the party president, was aware of this yesterday as he triumphantly led a colourful victory procession of his jubilant, applauding supporters through New Delhi.

Mr Advani proclaimed as long ago as July that the BJP's miorities were to oust Mr Raive ming ago as they that the Ber's priorities were to oust Mr Rajiv Gandhi's Congress Government and acquire "a sizeable presence" in the Lok Sabha to enable it to play the "role of a stabilising nucleus in Indian molities"

politics". Now that the National Front needs BJP support to form a government, BJP leaders are preparing to extract a price. They are keeping their options open. They are willing both to take part in a coalition government - provided it does not include the Marxists - or sup-

port the National Front from The only point on which Mr Advant is firm is that the BJP will have no truck with Congress. That Mr Advani means to extract the maximum mileage is also clear from his state-ment that "until now, the Jan-sta Dal is central plank of the National Front has not been able to inspire trust and confi-

dence in me". As the party's president Mr Advani can be expected to have a big say in formulating the BJP's post-election strat-

The BJP gains are largely due to the anti-Congress vote and only partly inspired by Hindu revivalism

egy. But the BJP is a disci-plined, cadre-based party with an organised set-up and its leaders will take their line from the national executive meeting planned for December

The BJP is the only one of the non-Congress parties that has been part of a central government in India. It draws its ancestry from the former Jana Sangh which merged with four other parties to form the Jan-ata Government in 1977. When

the Janata Party broke up in 1989, the party re-emerged in its present garb.

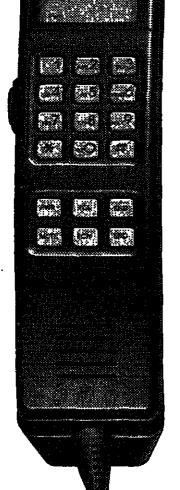
The BJP has done less well in Uttar Pradesh in the Hindi-speaking north than it expec-ted and most of its new strength comes from states such as Rajasthan, Madbya Pradesh, Gujarat and (in alli-ance with the Shiv Sena, a local Hindu nationalist group) Maharashtra, Much of its gains is due to the anti-Congress vote and only partly due to its stand on Hindu revivalism.

The BJP's strength fell to a dismal two in the Lok Sabha formed after the 1984 elections. Since then, its leaders have been planning a national based on distinctive revival based on distinctive policies and aimed at what many see as a narrow pro-Hindu orientation.

Such policies will obviously be the BJP's priority as part of its stand for "justice for all and appeasement of none euphemism that emphasises the rights of the majority Hin-dus against the minority Mos-lems. Most recently, this took the form of active support to the Hindu fundamentalist Vishwa Hindu Parishad in lay-ing the foundations of a temple at Ayodhya.

K.K.Sharma

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For the best of America

Indian vehicle maker emerges bruised from Pune labour dispute By R.C. Murthy in Bombay

BOMBAY Tata Engineering and Locomotive Company (Telco), India's largest vehicle manufacturer and part of the Tata empire, is bruised by six months of labour agitation at the Physic plant which ended its Pune plant which ended last week. The company will probably take a couple of years

producty take a couple of years to recover.

However, Mr Rajan Nair, who led the campaign which culminated in a 30-day strike from October 24, may be relegated to oblivion. His dreams of organising the 200,000-strong industrial labour force in pune's industrial helt in Pune's industrial belt in Maharashtra lies shattered, at least for the present.

The Telco Kamgar Sangha-tana (Telco workers union) which he heads, called off the strike last Wednesday uncondi-tionally as disenchanted workers trekked back to work. Mr Nair says he has taken a step backward in the interest of the

workers.

In the war of wits, the TKS is clearly the loser. None of its demands has been met. The management refused to hold talks with Mr Nair, whom it did not recognise as the leader of the union. Mr. Ratan Tata, Telco chairman, says the 8,500 workers at the Pune plant are divided nearly equally between two unions and the industrial court is to determine which of the two is the larger. Further-more, Telco refused to revoke the suspension of 105 employ-ees, many of whom are TKS activists, on charges of indisci-pline. An independent panel is

reviewing their cases.

Mr Nair gambled when he escalated the agitation late last month and blocked the entry of Tata products into Pune of Tata products into Pune hoping to politicise the labour dispute and capitalise on the eagerness of political parties to jump into the fray on the eve of general elections. That did not happen.

The labour problem at Telco is the first big test for Mr Tata, who became chairman in the testh of conosition within the

who became chairman in the teeth of opposition within the group. Sales of Telco went up by a sixth to Rs7bn (£265m) in the first half to September but Mr. Tata says sales would have been higher by Rs2bn had the company been able to produce according to plan.

Truck production was affected at Pune, one of the

affected at Pune, one of the two Telco plants with a combined capacity of 100,000 vehicles. The other, at Jam-shedpur in the northern state of Bihar, does not have any

labour problem.

Mr Tata has an uphill task to build bridges with the employ-ees, who are among the high-est paid workers in Pune, and instil a sense of confidence in

When the dust settles, Telco wants to encourage more worker/participation along Jap-anese lines and establish an effective communication sys-tem. Mr Tata has ambitious plans. His priority is to make good the lost production and accelerate the work on a new car that is scheduled to be on the road in 1991.

Kuwait's dialogue towards democracy stuck in the sand

By a Special Correspondent in Kuwait

A DIALOGUE between the Emir of Kuwait and citizens calling for the restoration of parliamentary democracy has come to a standstill after the ruler declined to accept a peti-tion asking him to bring back the suspended national assem-Sheikh Jaber al-Ahmad al-

1986. The group of 50 leading citizens behind the petition drive is said to have collected more than 25,000 signatures comprising nearly a quarter of the Kuwaiti electorate. Discreet contacts between the ruling Al-Sabah family and proponents of a restored assembly halted after three emissaries were asked to

Sabah suspended the assembly at the height of the Gulf war in

attend an audience with the Emir without presenting the "Now that the Gulf war is over and the security situation has relaxed, we feel it is time for the Emir to restore the national assembly," said one Kuwait investment banker

who spoke on condition of ano-The Emir suspended the assembly for a second time in the summer of 1986, citing tensions generated within Kuwaiti society as a result of the Iran-Iraq war. While most Kuwaitis are Sunni Moslems, Shias make up over a third of the population.

However, one local political scientist cites investigations launched by the parliament into the affairs of government ministries run by the ruling family as the key reason for the dissolution.

A dispute over the constituionality of parliament's investigations is said to have led the



Sheikh Jaber: refused to

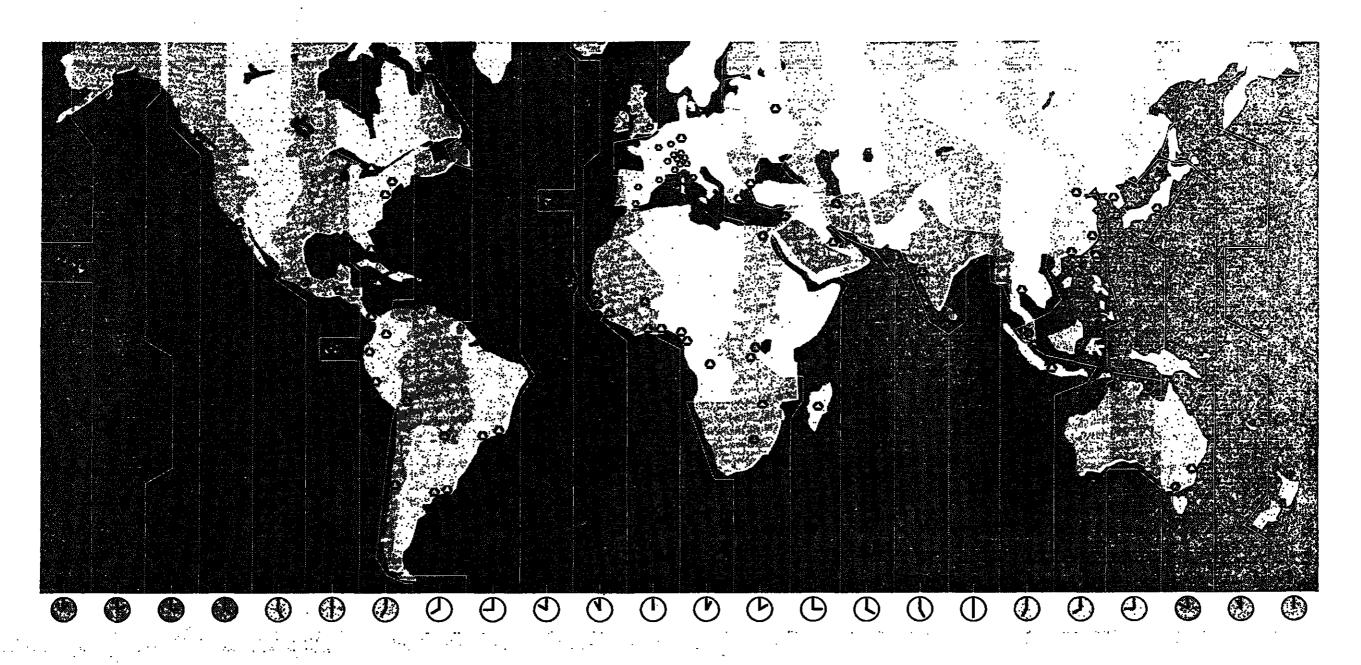
ruling family to believe the legislature had emerged as a threat to their authority. Many Kuweitis believe that the par-liament was too aggressive, liament was too aggressive, considering the fragility of democracy in the Middle East.

"The problem was that the Mails [assembly] had degenerated into factional bickering," said a local architect. "It was not a difficult took for the Core." not a difficult task for the Government to convince people

that suspending the parliament was in the national interest." Optimists point out that the Emir has often indicated he intends to restore the assembly. But several members of the pro-democracy group believe Shelkh Jaber's refusal to accept their petition means that Kuwaitis can expect to wait along time before they will return to the polls to elect

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OVERSEAS NEWS

Palestinian leaders chafe at 'invisible' role in peace process

By Lamis Adoni and Tony Walker in Tunis

expressing increasing frustra-tion at what they regard as attempts by both the US and Egypt to pressure them into accepting an almost invisible role in preliminary steps towards the resumption of a Middle East peace process.

Mr Abu Iyad, number two in the Palestine Liberation Organ-isation leadership said that the PLO was willing to show "cautious and conditional flexibility" on US proposals for pre-liminary peace talks between non-PLO Palestinians and Israelis, but it would not

PALESTINIAN leaders are accept being excluded from this initial process altogether. The PLO official also indicated that there was growing pressure from within the organisation for a sharper response to what are seen as attempts by both Washington

and Cairo to manoeuvre the PLO into accepting a "Palestin-ian Camp David." This was a reference to the 1978 agreement under which Egypt made a separate USsponsored peace with Israel. Stage two of Camp David, which called for negotiations on greater autonomy for Palestinians living under occupation, was never implemented. The PLO was also considering a number of other options. These include a drive to involve Western Europe and Moscow more vigorously in efforts to promote a Mideast peace settlement. There are also indications that the PLO may be planning a fresh phase

West Bank and Gaza Strip. PLO leaders acknowledge they are engaged in a "battle of tactics" with Israel over a fivepoint plan advanced by Mr James Baker, the US Secretary

in the intifada or uprising in

posed elections for the occupled territories.

Neither side wishes to be held responsible for the failure of the Baker plan. Thus, both the PLO and the Israelis are involved in elaborate attempts at least to maintain an illusion that the proposals might pro-vide the possible basis for the beginning of a dialogue. The PLO is continuing to

seek clarifications of the US plan, and to offer suggestions in an effort to overcome proce-dural deadlocks, but there is

of State, for an opening round little optimism in Tunis about of discussions on Israeli-protine possibility of a breakthe possibility of a breakthrough as long as Mr Yitshak Shamir, the Israeli Premier, remains in power, and as long as the US is unwilling to exert real pressure on israel. Mr Shamir has rejected any

dealings with the PLO, and is dealings with the PLO, and is opposed to exchanging land for peace in the Occupied Territories. "Mr Shamir wants to have a dialogue with himself in the mirror," said Mr Abu Iyad.

The PLO leadership is insisting that it be involved in naming the delegation to meet the

ing the delegation to meet the Israelis. It is also demanding

that there ben an open agenda. Israel, however, has said that it will not accept any PLO involvement, and it also wants to confine any discussion in Cairo to technicalities for hold-

ing elections.

"We would not even be addressed as a party," said Mr Abu Iyad. "And we're also being asked to forego our right to select the Palestinian representatives." He said his organisation was concerned about the legal precedent that might be established if, after 25 years of struggle for independence, the PLO yielded its right to

name Palestinian representa-tives. "After all," he said, "what was our battle with Syria all about, which tried for all those years to form a paral-lei PLO."

He said the US was trying to find ways around the impasse, but it was not prepared to acknowledge publicly that the PLO was a party principal. "The Americans are dealing with us in an intelligent way." he declared, "but in a conspiratorial manner."

"They want us to accept it (the Baker plan) secretly, and to reject it publicly."

Moscow sees Korean rapprochement

By Maggle Ford in Seoul

THE Soviet Union believes that both North and South Korea-want a rapprochement and is working hard to assist in nego-tiations, according to the chief Soviet representative in Seoul. Mr Valery Nazarov, who also

holds the position of Vice Chairman of the Soviet Cham-ber of Commerce and Industry, said that changes on the Kor-ean peninsula involved several countries. Moscow established economic relations with Seoul earlier this year in the wake of President Roh Tae Woo's "Nordpolitik" policy of improv-ing relations with communist

Addressing the Seoul For-eign Correspondents' Club, Mr Nazarov said that the first "joint venture" between North and South Korea might be to despatch one team to the Peking Asian Games next September. The Soviet representa-tive's comments are the first concrete indication that Pyongyang is beginning to respond to South Korea's "Nordpolitik"

BLOODY AFTERMATH OF DISPUTED REFERENDUM

Comoran president shot dead

By Our Foreign Staff

PRESIDENT Ahmed Abdallah PRESIDENT Ahmed Abdallah Abderrahmane of the Comoro Republic, a group of islands between Africa and Madagascar, was assassinated on Sunday night, the state-run radio reported yesterday.

The president, said to have died in an attack on his palace led by a disgruntled army officer, had survived at least three

cer, had survived at least three coup attempts since taking office in 1972. Three weeks ago he won a disputed referendum that would have allowed him to stay in office until the mid-

Mr Haribou Chebani, the Supreme Court President, has taken over as president, the state radio said.

The rebels launched their attack in the capital of Moroni, on the main island of Grande Comore, just before midnight Sunday. The president, who was 70, died in the ensuing battle with the 300-strong presi-dential guard, Radio Comoro

Political tension in the three independent Comoros islands, which unilaterally declared



Abdalish: survived three other

independence from France in 1975, has been growing. The opposition accused President Abdallah of rigging the refer-

endum.
Mr Abdallah was initially elected president by the islands' legislature in 1975, but he was deposed after three weeks and arrested with the

help of a group of European mercenaries led by the French-man Bob Denard.

Mr All Soilth, a radical leftwinger took over the govern-ment, prompting France to withdraw financial support. Denard led and invasion of about 50 European mercenaries in 1978 to depose Mr Soilih and restore Mr Abdallah to

Mr Abdallah ruled the slands, which have a population of 500,000, in authoritarian fashion, relying on his merce-nary-led bodyguard to retain power. He reconciled the Com-oros with France, which is the islands' main aid donor, and developed close links with South Africa, which has helped to equip and pay for his secu-rity and has invested in the

The islands' economy depends on the export of vanilla, cloves and ylang ylang, an essential oil used in the manufacture of per-

Whites join **ANC** at Paris conference

A GROUP of influential white South Africans joined anti-apartheid activists and the African National Congress yesterday in a French-sponsored conference seeking to speed political change in Pretoria, Reuter reports from Paris. More than 100 businessmen,

More than 100 businessmen, politicians, church and trade union leaders and ANC officials were brought together by hirs Danielle Mitterrand, the wife of the French president, who heads the influential human rights group France-

A leading participant said that delegates – whose names have not been made pub-lic – included members of the Broederbond, a secretive Afri-kaner society which has exerted a powerful infinence on government since the Afri-kaner-based National Party

came to power in 1948.
Also taking part were top
white businessmen with influence on the government and
on South Africa's economy, hit by international sanctions aimed at forcing an end to

Aoun ready for 'final battle' for Lebanon

By Lara Marlowe in Belrut

GEN Michel Aoun, the leader of Christian forces in East Beirut, said yesterday he was pre-pared for "the final battle for the defence of Lebauon".

At a press conference in his bunker at Baabda, the general spoke of "troop movements and the reinforcement of Syr-ian positions." However reports of a build-up of Syrian troops and armour around Baabda appear to have been

much exaggerated. Newly elected President Klias Firawi has made it clear that he will not accept the conthat he will not accept the con-tinuation of a separate govern-ment led by Gen Aoun and has given him until today to step down or face the possibility of attacks on the presidential pal-ace that he occupies.

Moslem army officers were reported to be holding urgent consultations with their Christian counterparts yesterday. The inter-army and militia security committee that was formed by Mr Lakhdar Ibrahimi, the Arab League's special envoy to Lebanon, to oversee the Sentember 23 cases for is the September 23 ceasefire is also believed to have attempted to secure the support of the Christian Phalange ilitia for the reunification of

The Phalange had fought

the army under a new com-

units in artillery battles that killed 1,000 people between March and September of this

A meeting of the cabinet formed after President Hrawf's election on Friday night is expected to appoint Brig Gen Emile Lahoud, the former side de camp to the minister of defense as commendation in other defence, as commander-in-chief of the army today. Gen Laboud has been in the Bekaa Valley, where President Hrawl and Prime Minister Selim el Hoss's government are temporarily located, for several days. The name of Fahim Hajje, the former air force commander who is close to President Hrawl, is

also being mentioned. Gen Aoun earlier told a French radio station that "confrontation is very near if none of the great powers intervenes today or tomorrow".

He also said that his own and the page symptomerat could

and the new government could co-exist peacefully. Having failed to exert his authority over all of Lebanon, the gen-eral would now be content to rule the Christian enclave. But President Hrawi and his Syrian allies appear deter-mined to uproot the general who called on the young man of East Belrut to volunteer at army recruitment centres yes-terday and vowed to fight to the death to defend himself.

Israelis prepare way to privatise five banks

By Eric Silver in Jerusalem

THE Israeli Government has cleared the way for privatisa-tion of the country's five lead-ing banks early in the new year. It will begin offering shares as soon as the necessary legislation has been passed.
The Ministerial Economics
Committee decided on Sunday to send a bill equalising voting rights in the bank shares to

rights in the bank shares to parliament. It is expected to be passed by the end of the year.

Mr Shimon Peres. the Finance Minister, said that once legislation had been approved, the Government would take steps to sell its majority holdings, which at present carry no voting rights. The first to be sold would be Union Bank, a subsidiary of Bank Leumi.

Bank Leumi.

A spokesman for M.I. Holdings, the company handling the sales, said this would be followed in turn by the Mizrahi, Discount, Hapcalim and Leumi banks. Thirty Israeli and foreign investors have already expressed an

The Government owns about 95 per cent of the banks' shares, which it bought after the 1983 collapse of the Tel-Aviv stock exchange. As part of the rescue operation, it left control of the banks with minority shareholders. The new measure would give all shares equal rights, thus trans-terring control to the Govern-

The ministerial committee was told that negotiations with the controlling shareholders had failed. The former Finance Minister, Moshe Nissim, com-plained: "They just want to stay in control with no money, no capital and no economic

responsibility."
Professor Michael Bruno, the
Governor of the Bank of Israel, preferred to continue negotiations, but acknowledged that without legislation there was no hope of making progress in the talks. Both Likud and Labour wings of the national unity coalition agreed that leg-islation was the only option.

UK minister to visit South Yemen

By Victor Mallet

A UK minister is to visit remotest corners of the Soviet Renewal of relations between Marxist South Yemen for the sphere of influence. Mr William Waldegrave, Foreign independence from Britain in Office Minister of State, is due tip of the Arabian peninsula at the office Arabian peninsula at 1967, the Foreign Office announced in London yester-

edgement that President Mik-hail Gorbachev's reforms in the Soviet Union are reaching beyond eastern Europe to the

to arrive in Aden on December 3. He will go on to North Yemen and Oman.

- the only Communist state in the Arab world - has been wooing the West and its conservative Arab neighbours.

the mouth of the Red Sea, i

The Soviet Union remains an important ally and military supplier for Aden, but Moscow is becoming increasingly impatient with its old-fashioned

FLN still looks backwards as Algeria seeks a way forward

Francis Ghilès on today's ruling party congress

A than a year on from the riots of October 1988, which saw the worst violence since this former French col-ony won independence in 1962, the Front de Liberation National seems incapable of deciding whether to fight for the reforms President Chadli Bendjedid is seeking to pro-mote or to sulk and recount tales of its long-lost glorious

The meetings held by the FLN before its extraordinary party congress today suggest that many have not forgiven the head of state for blaming them for the violence last year. Despite the party's formal loss of power in the wake of a referendum last February that referendum last February that prepared the way for a new constitution, the National Assembly – all of whose members still belong to the FLN – has been emasculating bills on the press, joint ventures and other issues submitted by the President. In July the depution caw fit in closed session. the resident. In July the deputies saw fit, in closed session, to vote themselves high salaries, many perks and a string of other privileges.

The Front Islamique de Soiteries (2005)

darite (FIS) have meanwhile stepped into the vacuum left by a demoralised FLN and army leaders who have stopped

interfering in political and economic affairs.

A climate of increasing "social terrorism" is being unleashed as FIS militants and their shady shorta Islamiya (Islamic police), take the law into their own hands. They have threatened journalists, beaten up women and, in one recent instance, burned down the house of a woman who in Annaha was leading a campaign against FIS pressure to impose "Sharia" law. They have also smashed the windows of bars which serve wine and questioned uniquestity leading the statement of the st and questioned university lecturers about the content of what they teach in history and literature. The courts dare not

The FIS also appeared better organised than the state when, last month, it rushed tents and

earthquake in the coastal town of Tipeza where the local governor seemed more intent on deploying riot police against the protesting victims.

Last summer, in the nearby town of Ain Benian, the official

town of Ain Benian, the official list of people entitled to new houses was re-written by the Fis, whose views eventually prevailed. An attempt to call an all-out strike at the beginning of the school year a month ago, however, proved a dismal failure.

The other parties, which have won legal status since the spring, notably the communist Parti de I'vand Garde de la Revolution and Socialiste or the more social democrat Rassemblement Constitutionel

semblement Constitutionel Democratique suffer from an important handicap: unlike the FLN and the FIS, which can often use the local mosque, they have no ready-made network throughout Algeria.

eanwhile, the continuing shortages of consumer goods and foodstuffs, large quantities of which disappear in the various distribution networks, will find their way to the recently-opened frontier to Morocco. Rocketing prices of daily staples dig an ever deeper gulf between the poor and the rich, between those living on fixed incomes and those with the daring and the foreign course. daring and the foreign connec-tions to participate in the im-bendo economy of speculation. Many private factories are

closed, yet their owners often keep their workers on with full pay, so strong are traditional attitudes to social solidarity. Most factories, be they state or privately owned, are function-ing at a fraction of their real

Figures for the first seven months of the year show that the value of imports increased by nearly 50 per cent, reflecting the decline in the value of the dinar and rising world prices. The shortage of spare parts is in danger of

played recently by the Minister of Economic Affairs, Mr Ghazi

Hidouci
However, there have been some successes. The Hyatt hotel company has been able to sign a joint venture with a private businessman, the first of its kind. More recently another private company, Alfreix, which specialises in car brake linings, has been allowed to set up a joint venture with a Sandi company, where it will hold 25 per cent of the capital.

Thus, despite the unwillingness of deputies to write a liberal joint venture bill, the authorities are slowly, deliberately, moving ahead. However, the Government and Mr Oloud Hamrouche, the Prime Minister, have remained discreet on most issues. Hidouci.

most issues.

Strikes, meanwhile, seem never ending, some motivated by real grievances, others much more political.

much more political.

The intense resentment, recorded week after week in columns of the press and on radio, is fuelling a growing sense among Algerians that they have been betrayed by their rulers gince 1989 An their rulers since 1962. An ever-growing number see little future for their children and at future for their children and at the same time have been forced to endure the brutal tactics of the Islamic militants.

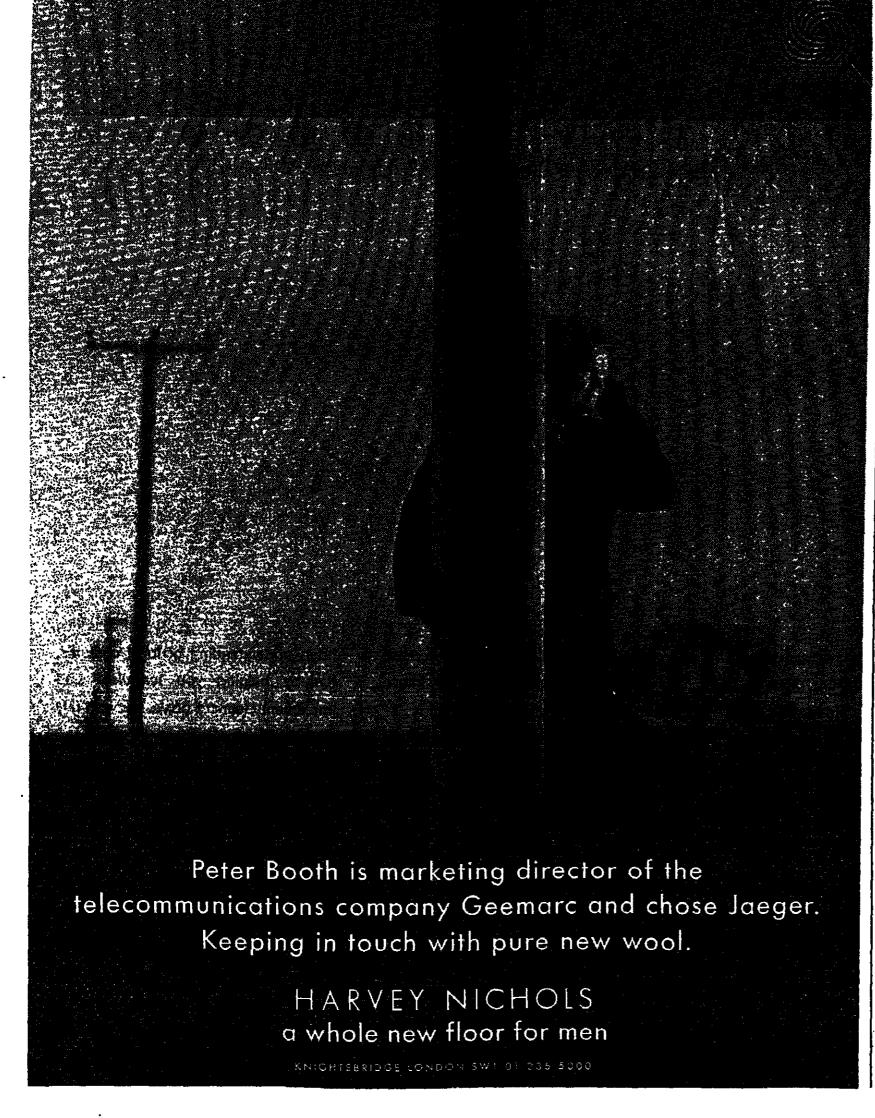
Many Algerians would probably still support the ruling party if only the FLN could rid itself of its dead wood, speak with a clear voice and offer a system which places quality ahead of quantity and rewards initiative, even at some cost to

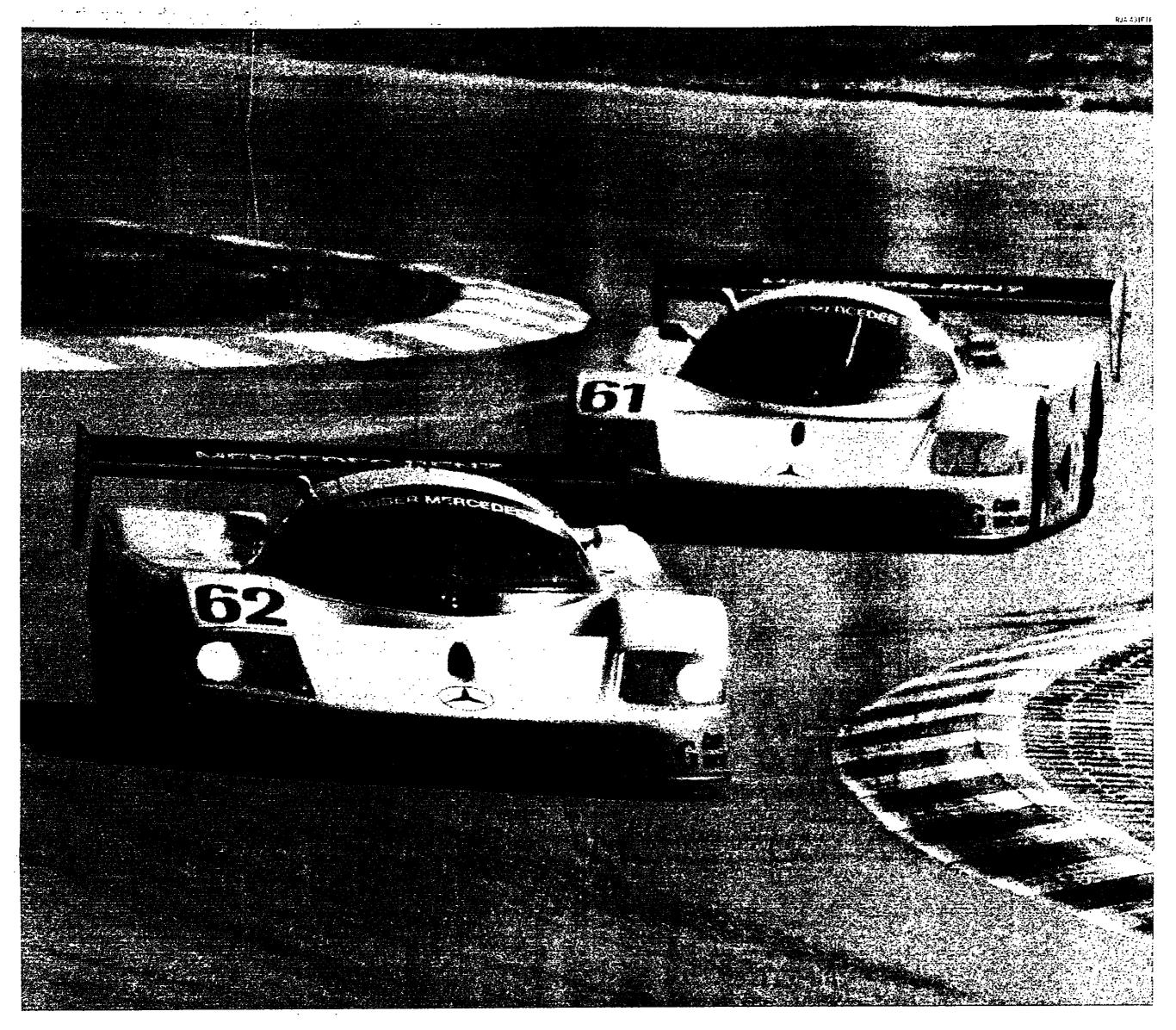
initiative, even at some cost to job security. what one commentator recently pointed out about Eastern Europe could equally be said of Algeria. In addition to the budget deficits that infest most state enterprises, there is a deficit of political stability, a deficit of economic stability, a deficit of financial and commercial knowledge, perhaps even a deficit of governing will.

If the FLN and the President fall to offer some comfort and

throttling the economy.

Opening the private sector in real deeds soon, the present foreign trade will be no easy confusion will lead to calls for task despite the optimism dis-





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FINANCIAL TIMES

OVERSEAS NEWS

Population boom seen as a drain by Iran

Scheherazade Daneshkhu in Tehran counts the cost of a lack of serious birth control

realism, the Iranian Gov-realism, the Iranian Gov-ing up to one of the country's most severe problems: its phe-nomenally high population growth rate. It is an issue that lies at the root of the economic difficulties Iran is likely to encounter in coming years, yet as the authorities are already discovering, there are no easy

answers.
Iran's population today stands at an estimated 53m, against just over 37m at the beginning of the revolution 10 years ago.

The average rate of growth of 3.9 per cent over the past decade is among the highest in the world, and very close to the biological maximum of just over 4 per cent.

Even by the standards of the

Middle East, which is used to rapidly rising populations, Iran's boom is exceptional. A majority of Iranians is younger than 17, and at the present rate, the population will double to over 100m by

The present numbers are based on the country's most recent census in 1986, which put the population at a suspi-ciously exact 48,181,463.

The Government's selective release of census material has made it difficult to make an objective assessment of its accuracy.

But the margin of error is not thought to be much more

than 5 per cent. Even at the lower end this would leave Iran with a population of 50m and a growth rate of about 3.6 per cent compared to 2.4 per cent before the revolution.

There was a time when the There was a time when the copulation boom was seen by Iran's revolutionary authori-ties as an unmixed blessing. When the census was released

three years ago, Mr Mir Hus-sein Mousavi, then Prime Min-ister, appeared to be over the Some 11m Iranians have been born since the revolution, he said on Iranian TV, and have been brought up with the cries of "Death to America" and "Allah-o akbar" (God is

great).

More Iranians meant more resources to build the country into an Islamic model, he said, and would ensure that the country became powerful, wealthy and prosperous. Mr Mousavi said that he therefore saw no reason why

n its new-found mood of birth control should be encour-

Such ideological perspectives now seem a thing of the past. Greater realism and a preoccupation with the economy have been hallmarks of Hojatoles-iam Ali Akhar Hashemi Rafsanjani, who become president in early August.

He and those who think like him recognise that current rates of population growth are likely to be a serious drag on Iran's economy for the foresee able future. Even before he was elected,

ministers had taken to calling for effective population con-

"The phenomenal growth of the population during these years counts among the negative factors in the development of the economy," said Mr Mohammad Javad Iravani, the former Economics Minister, in

"Great stress" would be put on discouraging large families but even if government control policies are implemented, added Mr Iravani in some despair, the government expected the population to grow to 90m in the next two decades.

It is clear why the govern-ment is worried. The country's foreign exchange income oil falls far short of its present requirements and any future improvements in oil revenues will be more than offset by the increase in the population. The Government is having

the greatest difficulty simply keeping up with demand for basic services. Most parts of the country, including Tehran, experience daily power cuts and shortages of clean water supplies.
Food imports account for as

much as a third of total imports. Unemployment is growing, particularly now that the war is over.

And the Government is faced with an additional problem in the burgeoning population of Tehran, which has doubled in the past 10 years to an estimated 8m-9m, or around onesixth of the total. Housing is desperately short

and an allocation of \$220m in foreign exchange to build 12 new townships looks like a

While the government is now aware of the population problems, little has been revealed about what form "government control policies" might take. So far the leader of



With the population boom, most parts of Iran experience shortages of clean water supplies

the republic, Ayatollah Ali Khamenei has said that birth control is not contrary to

Islam, he said; does not categorically encourage people to have large families; moreover, fewer children would make it easier for parents to take care of the needs of their children. Contraceptives, when avail-able, are relatively inexpensive

but are in short supply.

A major obstacle to more effective population control is posed by changing social con-ditions. Islamicisation has laid greater stress than before on early marriage and the wom-an's role as wife and mother. The number of marriages doubled from 4.6 per thousand in 1975 to 9.8 in 1983; polygamy is legal. Moreover, increased poverty, the war and lack of enfertainment outside the home have all played their

But some observers believe that while Islam may be a fac-tor, such a steep increase in the population could not have occurred in the relatively short period of a decade had there not been an underlying trend towards high rates.

According to Dr Keith McLachlan of London University's School of Oriental and African Studies, the fertility

pattern can be traced back to the 1960s with the govern-ment's relatively successful health campaigns. Fertility increased rapidly in the 1970s leading to the acceleration in births in the 1980s.

"What we are seeing is Iran's late entry into the population growth race," he said. Slowing down again is an enormous problem no country has been able to force down the rate of population growth significantly within a short

period.
The lack of a serious-hirth control programme can only compound Iran's economic dif-ficulties.

Iran losing revenue to E Europe

IRAN is missing its chance of attracting desperately needed western capital now that financiers are being attracted by newly democratising Eastera Europe, Iranian economists and Western bankers in

the Gulf said. Its failure to make a politi-cal peace with the West or pro-vide a cohesive economic plan to guarantee western investments will seriously jeopardise its reconstruction after eight years of war with Iraq, they

Eastern Europe's rapid move toward economic and political liberalisation, has sparked the interest of Western business in a region which is already culturally and socially closer than countries such as Iran and China

and China.
The US government invest ment insurance agency OPIC said on Friday that recent US direct investment interest alone amounted to \$1.1bn for Poland and \$700m for Hun-

gary.
Independent economists sald fran needs a minimum \$15bn hard currency a year to effectively repair the devastation of war and basic economic missing programment. But the only management. But the only sources in the West, and in Japan, which could provide

such large amounts are largely cut off, bankers said. Iran claims as much as \$12bu from the United States in assets it said were frozen by Washington following the Islamic revolution in Iran in 1979. Iran has tried to link the freeing of these assets with the release of Western hostages held by pro-Iranian guernilas in Laborar

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numerous innovations within the company. Some 25 per cent of our staff are qualified engineers. Acquisitions have further contributed to our

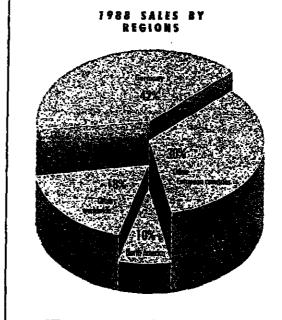
growth. There have been five of them this year alone. Indeed, 38 per cent of our 1988 sales were generated by new products that have been added to our range within the last five years.

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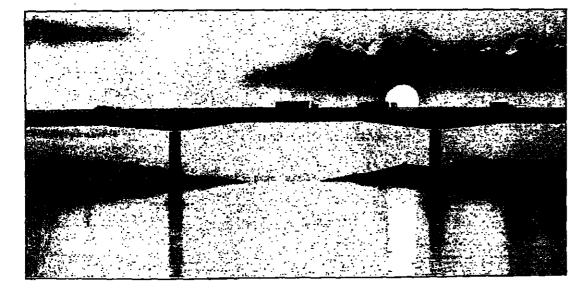
are being created by new legislation requiring more energy efficient systems and environmental protection, as awareness of the pro-

blems associated with the "greenhouse effect" grows. Another GEA activity orientated towards the future is our food processing machinery, which already accounts for one quarter of our total sales.





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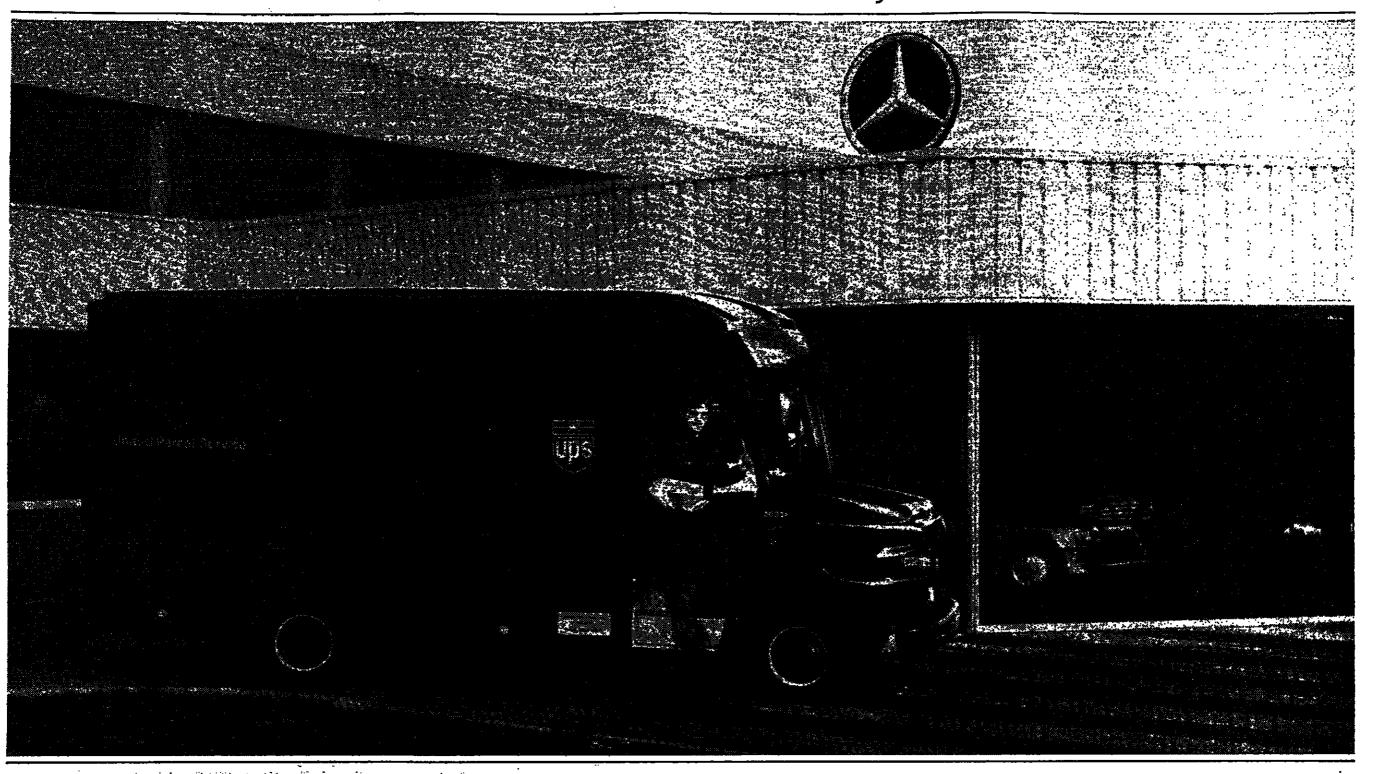
Africa is our business

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At UPS,

An Overnight Parcel From Newcastle To Stuttgart Is Nothing Unusual.

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Twenty companies were asked, anonymously, to make a next day delivery from Newcastle
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At UPS, we've always said that, in our business,
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As sure as taking it there yourself.

AMERICAN NEWS

Fighting returns to San Salvador

guerrillas said yesterday that they were battling government forces on the outskirts of San Salvador, the capital, and had sabotaged power lines around

the country. The Farabundo Marti National Liberation Front cast by its Radio Venceremos, reported heavy fighting at San Francisco, Loma Linda and La Ceiba, west of the capital, and at San Sebastian to the north. Guerrillas had sabotaged power supply lines to San Salvador in the western depart-ment of Santa Ana and had

to cut off US

trade credits

PRESIDENT George Bush is

expected to sign legislation,

passed by Congress last week, including measures to cut off

US trade credits to China until

it relaxes its political repres-

The provision, containing the ban on trade finance from

the US-Export Import Bank, was sponsored by Senator Jesse Helms, the right-wing

Republican from North Caro-

lina and a minority member of

the Foreign Relations Commit-

tee. The senator was able to slip the motion into legislation

authorising funding for Exim-bank and the Inter-American

Development Bank.
The President is empowered to grant a waiver on credits on

the grounds that it is in the

national interest to do so. How

ever, waiving the provision

would carry a high political

price in the current atmo-sphere of anti-Chinese govern-

ent sentiment. Eximbank officials yesterday

were unclear about the effects

of the measure on \$200m worth

of preliminary commitments pending for China . These have

been delayed since last year, initially due to the ponderous pace of negotiations between

the Chinese government and US business, and then slowed

by the reaction to Tiananmen

Square. The measure is likely

to halt \$200m a mixed credit

proposal for China's Shanghai

subway system project.

to China

Washington

5y Nancy Dunne in

EL SALVADOR'S leftwing blown up electricity pylons at Chalatenango in the north-west and San Miguel in the east, the radio, monitored by the Cuban news agency Prensa Latina, said.

The FMLN says it is continuing a nationwide offensive against the right-wing government launched on November 11. Western diplomats in San Saivador are now seriously concerned over a probable intensification of the war in the country. Following the breakdown in

relations between El Salvador and Nicaragua, there is also some concern about possible

escalation into a regional con-

Daniel Ortega, Nicaragua's President, has called on the other Central American countries and the international community to break relations with El Salvador until murderers of six Jesuit priests and two women earlier this month have been punished.

Mr Ortega's speech follows El Salvador's decision to suspend diplomatic and commercial relations with Nicaragua on Sunday. "I am pleased," he said, adding "We can now avoid receiving the representative of a murderous govern-

In addition to announcing the suspension of bilateral relations, El Salvador's President, Alfredo Cristiani, said that he will also not attend a Central American presidential summit scheduled to be held in Nicara-

gus next month. He has asked for the venue to be changed. The collapse of diplomatic efforts to find a negotiated solution to the war and the hardening of positions by both the FMLN and the Government of President Cristiani points towards a major military show-

spilling the bodies of passen-gers and twisted pieces of charred wreckage across two hillsides near Soacha, about 10 miles south-west of Bogota. The aircraft belonged to Avianca Airlines, the Colombian national airline and the oldest air carrier in Latin

airliner

explodes

A COLOMBIAN Boeing 727 jetliner exploded in mid-air

yesterday after it took off from

Bogota on a domestic flight to Call, killing all 107 people on board, Reuter reports from

Bogota.
Witnesses told radio stations

they saw the aircraft explode

in the air then crash in flames.

A spokeswoman for the air-line, Maria Clara Quintero, passengers and six crew mem-bers and that "unfortunately, there were no survivors".

An air force pilot reported two explosions in the area

where the aircraft was flying a few minutes after the jet took off, an aeronautics board official said. One radio report said police were investigating to see if the crash was due to a "terrorist

But the director of the national police press office, Colonel Aifredo Salgado, said it was premature to say terror-ism was being investigated as a cause since the flight recorder had not yet been

Some witnesses said the aircraft split in two pieces after it exploded, while others said they saw flames before the it

One witness said he saw bodies fall out of the broken aircraft following the explo-sion. The official, Jose Aurelio Gonzalez, said in a radio interview that based on the first available information mechanical failure was unlikely. He said the aircraft had been well-maintained and said

weather conditions were per-fect for takeoff. Avianca is Latin America's oldest striine, founded in 1919 by Colombian and German

Its last accident was on March 17 1988, when 136 peo-ple died in a crash outside Cucuta, near the Venezuelan Its worst accident was on

November 26 1983, when a Boeing 747 crashed in Madrid, killing 183 people aboard.

Yeutter takes hard line on Colombian forgiving Polish farm debt

Yeutter: substantial discussion

improve the efficiency of Pol-

ish agribusiness and enhance production prospects for 1990.

The Agriculture Secretary

will be accompanied by Mr

Robert Mosbacher, the Com-merce Secretary; Mrs Elizabeth

Dole, the Labour Secretary: Dr

Michael Boskin, chairman of the Council of Economic advis-

US officials have told Con-

gress that the governments of Hungary and Poland are

becoming more liberal, so the danger of persecution - the lit-

mus test for refugee status - is receding. The limits threaten some 25,000 East Europeans waiting in West European

camps hoping to resettle in the US, about 80 per cent from

Poland and Hungary.

Ms Dawn T Calabia, an official with the US Catholic Con-

ference is pressing the Admin-istration to at least interview the refugees in the camps. She

said the changes in US immi-gration policy were being introduced "without close con-sultation" with countries of

FORGIVING Polish farm debt to the US would "establish an undesirable precedent," Mr Clayton Yeutter, US Agricul-ture Secretary, said yesterday. Despite the East European country's economic problems,

he will not recommend it.

Mr Yeutter is leading a top-level delegation of United States officials to Poland this

But "we're not going there for the purpose of distributing aid packages," he said yester-This will be a very substan-

tive discussion of the needs as seen in Poland by the leader-

ship of the government and the private sector in Poland... on how we can be most helpful how we can be most helpful over the next several years."

The team may offer low-cost American assistance programmes, in addition to that already approved by Congress, including technical help in putting together a food stamp programme to combat hunger in the Polish population.

Mr Yeutter will also focus his efforts on means to

US plans sharp cut in East European refugees By Lionel Barber in Washington

Indo-China, Central America and Eastern Europe. This fiscal year, already one month underway, the Adminis-THE BUSH administration intends to cut sharply the number of Poles and Hungari-ans entering the US as political tration proposes to admit 125,000 refugees worldwide. Of that total, 50,000 places are set aside for the Soviet Union and 6,500 are for Eastern Europe. ans entering the object as pointed refugees because they are no longer in danger of persecution in their own country.

The new limits threaten to

deny entry to at least 19,000 of the 20,000 Poles and Hungarians who have filed applications in US embassies and consul-ates in Western Europe. The restrictions match similar efforts this year to limit

entry to the growing number of Soviet refugees, many of them Jews, who are taking advantage of Mr Gorbachev's more liberal emigration poli-cies. Some 29,000 Soviet Jews arrived between October 1988-89, compared to 600 in

Once the safe haven for refu-gees around the world, the US is caught between tight budgets which squeeze resettle-ment funds and increasing demand from thousands of potential refugees from China, first asylum such as Austria. ment officials and 10 privatesector representatives.

The group will report to President Bush shortly after he returns from the Malta Summit where he will meet Mr Mikhail Gorbachev, the Soviet leader. Mr Yeutter said he expects

to have a comprehensive report by Christmas, after co-ordinating recommenda-tions with the European Community to avoid duplicative In the area of agribusiness,

much will depend on the rules developed by the Polish government for privatisation and ioint ventures. Mr Yeutter added that he

hoped that Poland would have as open a regime as possible, in order to compete for scarce financial resources.

"If they wish to attract for-eign capital, it will be very dif-ficult for Poland to do that, unless controlling interest, or in some cases 100 per cent interest, is transferred to for-eign investors," the Secretary said.

Swede emerges favourite for top IMF job By Peter Riddell

MR Kjell-Olof Feldt, the long-serving Swedish finance minister, has emerged as a frontrunner to take over the chairmanship of the policymaking interim committee of the International Monetary

This post, one of the most important in international eco-nomic policy discussions, has become vacant because of the resignation of Mr Onno Ruding as the Dutch finance minister. Traditionally, the chairman ship has been occupied by a European or Canadian finance

minister.
Mr Feldt is seen as a leading candidate, with the right bland of experience and international appeal, by those involved in the discussions. The other potential chairmen are Mr Pierre Beregovoy from France and Mr Michael Wilson from

informal somotimes are now being carried out by Mr Michel Camdessus, the managing director of the IMF.

Bush expected | Opposition leader wins in Uruguay

MR Luis Alberto Lacalle, the main candidate of the opposi-tion Partido Nacional (Blanco

Party), has won Uruguay's presidency and toppled the rul-ing Colorado Party. He is due Opinion polls had forecast
48-year-old Mr Lacalle's victory in Sunday's election, but his 38 per cent vote outstripped predictions. The Colorado Party's leading candidate, 62-year-old Mr Jorge Battle, conceded defeat at lam yesterday. The latest results show Mr Battle

taking 31 per cent of the poll.

The broad left-wing alliance
of six different parties known
as the Frente Amplio won the as the Frence Ampho won the vital mayorship of the capital, Montevideo, where 47.3 per cent of voters live. The new mayor will be Mr Tabare Vazquez who took 34 per cent of the vote for the Frente Amplio.

Here of the refine Ampho won the capital, decision-decograted by the great of the great and capital decision making for the first time.

Mr Lacalle and his Blanco Party campaigned on a platform of alleviating social hard-

The left-wing victory in Montevideo has alarmed some observers, since Frente includes not only the Uruguayan Communist Party, which holds sway over many of the country's trade unions, but also the remnants of the Tupamaros, the guerrilla movement which carried out a terrorist campaign during the late 1960s and early 1970s, and paved the way for the military dictatorship which took over government in 1973.

Frente trailed third in the presidential vote and in most other political posts contested in Sunday's wide ranging election, but its victory in Montevideo gives it a powerful voice in demestic political decision.

ployment in Montevideo is offi-cially running at 9.2 per cent, though private estimates suggest it is closer to 15 per cent.
Voters also approved
(through a plebiscite) a constitutional reform under which all pensions will be index-linked to inflation. Mr Battle said such a move would bring in its wake annual inflation of 250 per cent.
Mr Lacalle faces an uphill

ship and stemming inflation, which this year is likely to be in excess of 85 per cent. Unem-

task when he takes office. Urn-gusy has, per capita, one of the heaviest foreign debt burdens in Latin America. Its 3m citizens support a foreign debt of \$6.5bn. The country is still suffering the effects of a severe drought, and its main export, wool, is facing a slump in

Victory claimed in Honduran election

MR Rafael Callejas, US-trained agronomist who favours an open market econ-omy, claimed victory yesterday in the closely-fought Honduran presidential election, agencies report from Tegucigalpa. In unofficial radio and televi-

sion returns from about 24 per cent of precincts, Mr Callejas had received 241,195 votes, or 50.4 per cent, to 210,666 or about 44 per cent, for Mr Carof the vote counted. Minor par- tion, and little industry.

Election day was peaceful and officials placed the voter turnout at about 85 per cent. The main issue in the cam-paign was a stagnant economy and unpopular incumbent President José Azcona Hoyo's weak Liberal government. Mr Azcona, elected in 1985, is

barred by law from seeking 50.4 per cent, to 210,666 or about 44 per cent, for Mr Carlos Flores of the Liberal Party.

Official returns, much El Salvador and Nicaragua slower in coming, showed Mr Carlos lems that include per capita flores of the Liberal Party by income of about \$500 a year, 44,538 to 43,383 with 3 per cent high unemployment and inflation come of the supercent Mr. Salvador and little industry. If Mr Callejas takes office for a four-year term on January 27, it will mark the first transition of power to an opposition party since 1932. Sunday's was also the nation's third free presidential election of the decade, after years of military-

dominated rule.

Mr Callejas, 46, comes from a landowning family and was trained as an agricultural economist. Mr Flores, 39, is pub-lisher of La Tribuna, one of the nation's leading newspapers.
Also at stake were three vice presidential posts, a 128-seat unicameral congress and 289 mayoralties. Voting was by party slate.

WORLD TRADE NEWS

Fiat group heads Italy's Soviet ventures EC agrees on world's largest aid package The deals are important fruits of a highly-successful trade fair, writes John Wyles

EC foreign ministers yesterday agreed on the world's largest aid package by pledging Ecuio.8bn (\$12.2bn) to 66 of the world's poorest countries. The offer, which was last night being put to the African, Caribbean and Pacific (AC) countries, is likely to form the basis of the Fourth Lomé

The ACP countries had orginally asked for the present Ecu7.5bn package to be increased to Ecu15.5bn and are therefore not likely to welcome vesterday's offer. Even though they are bound to argue that it is too mean they are not likely to be able to secure any further funds. The aid agreement, which is considerably less gen-erous than the Ecu12.8bn suggested by the European

Commission was presented by the French Presidency yester-day as the best that could have been hoped for. The number was more generous than the figure of about Eculobn which the British and Germans had argued for.
The offer will include

Ecul65m paid to the former Dutch colonies, but will not include Ecul.1bn of additional funds to be supplied through the European Investment

The agreement on the financing and on other details of the package should allow the convention to be signed by the end of the year, putting an end to over a year of talks.

Progress was made over the weekend on the trade and commercial aspects of the deal, in

the light of objections made by the ACP at last month's inconclusive meeting between the two sides in Luxembourg.

Access to EC markets in such products as strawberries, yams and dried friuts has been increased slightly, while the Stabez fund, which guarantees the exports earnings against a fall in commodity products, has been extended somewhat to cover the earnings of countries which trade heavily with

non-EC partners.
The ACP had also argued for. a more generous shipping agreement, providing it with as fixed percentage of all ship-ments between ACP and EC countries. However, the EC has argued that this would contra-vene a UN code on shipping, outlawing such a deal.

HE FIAT Group heads the list of Italian compahave now made such agree-ments, while the Italian esti-mate comes out at around 60. Italy nies which are expected to sign trade and joint venture agreements valued at around The Fiat agreement - to be announced today, 24 hours ahead of Mr Gorbachev's arrival – looks likely to be IA,400bn (£2.1bn) to coincide with the three-day visit to Italy this week by Mr Mikhall Gorb-

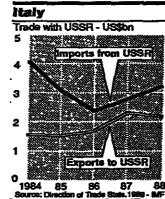
achev, the Soviet leader.
In some cases, the deals are important fruits of the highly successful trade fair, Italia 2000, staged in Moscow just over a year ago. Despite the many difficul-

ties, from the non-convertible rouble to the labyrinthine Soviet bureaucracy, a steady stream of Italian companies have shown themselves ready to gamble on the joint venture format as the basis for expanding their business opportuni-ties in the Soviet Union.

much the most important to date, aiming at a joint venture initially producing 300,000 vehicles a year by 1994, which may eventually rise to nearly

Top Fiat managers, led by the group's managing director, Mr Cesare Romiti, were in Moscow last week negotiating the final wording of a declaration of intent, details of which still remain obscure.

While it is clear that the first vehicle to be jointly produced will be a small utility car, the Oka, it is still not known if the agreement will also provide for



Rni the Italian state energy group, will sign an oil explora-

petroleum refineries and to build a detergents plant. Enel, the electricity com-pany, together with Finnec-canica, the Italian engineering group, should complete a con-tract which swaps Soviet electricity for Italian modernisation of Seviet power stations. Fata, the Turin-based refrigeration machinery company, is expected to sign a deal to con-vert some defence equipment plant to produce refrigerated

These and other agreements in the pipeline should help establish Italy as a major supplier of machinery for the pro-duction of consumer durables as well as of consumer prod-In addition to broadening the

base of Italian exports hitherto dominated by heavy engineer-ing products, steel and chemi-

ultimately alter a trade balance between Italy and the Soviet Union, traditionally tilted in Moscow's favour due to its supply of energy and other primary products.

Italy was fifth leading exporter to the Soviet Union last year, with products valued at 12,733bn against imports of 14 001bn

With its deficit still on a rising trend - L1,090bm in the first eight months - Rome is hoping that Mr Gorbachev's will also yield orders from Moscow which will have a

short-term impact on its trade Italy has opened a L1,000bn credit line for Soviet purchases of consumer goods and has also allocated L250bn up to 1992 to support its export mar-keting in the Soviet Union.

Cairns Group in proposal to liberalise world farm trade

By William Dullforce in Geneva

THE CAIRNS Group of 14 agricultural exporting nations yesterday tabled a new proposal which it claimed would inject "important flexibility" into current efforts to liberalise world farm trade.
But it provided no compro-

have brought Brussels and Washington into near-deadlock over agricultural reform in the Uruguay Round trade talks. Like the comprehensive US

blueprint submitted last month and dismissed by the EC as politically impossible, the group's proposal would ban variable import levies that form a cornerstone of the Common Agricultural Policy. Brussels' demand that coun-

tries should be allowed to "rebalance" cuts in some farm supports with increases in others is also dismissed.

The liberalisation envisaged provided no scope for raising protection levels and would involve all countries in making irreversible commitments to reforms, Mr Peter Field, Australia's Deputy Secretary for Foreign Affairs and Trade,

The group, which includes 11 developing countries, shows greatest flexibility towards Third World interests. Develop-ing countries would be allowed ments, be required to make less severe initial cuts in curmise on issues crucial to the European Community which would not need to abandon development programmes.

Guiding principles are outlined for meeting the special needs of developing countries which are net food importers. Countries' demands for food security would be recognised. But the group would not allow Japan or newly industrialised countries such as South Korea to claim net importer status and specifically rejects policies of self-sufficiency in vital food-

Japan yesterday submitted a paper, refining its claim that the rules of the General Agreement on Tariffs and Trade (Gatt) for farm trade should allow for food security considerations, and detailing the con-ditions under which it would be able to continue support for

in its main thrust, the group's proposal follows closely that of the US with some modifications justifying the claim to greater flexibility. more time to make adjust- It would freeze and then phase out all export subsidies on farm goods but does not insist on the five-year limit sought by

The Cairns' countries accept the US suggestion that non-tar-iff barriers to farm trade be converted into ad valorem tariffs and then reduced to low or zero levels over 10 years or less. But it suggests reductions in existing farm tariffs could be consolidated with an obligation to cut customs duties overall by 33 per cent during the Uruguay Round.

The group adopts the US red-amber-green categorisation of donestic support measures into those that cannot be per-mitted, those which will be allowed only under Gatt discipline and those which are per-missible. But it leaves open the possibility of using an aggregate measure of support, of the kind favoured by the EC, when deciding how to reduce com-

tion and production agree-ment, together with plans to modernise a number of Soviet Moscow's figures suggest that about 80 Italian companies construction of an engine

Israel farm minister in Moscow

By Eric Silver in Jerusalem

ISRAEL's Minister of Agriculture, Mr Avraham Katz-Oz, began a week of negotiations in Moscow yesterday for a multi-million-dollar deal to export Israeli farm produce to the Soviet Union. His visit is the first by an

Israeli minister since the Kremlin severed diplomatic relations 22 years ago.

If he is successful, this will be the first time Israel, whose fruit and vegetables are coming under increasingly stiff competition in their traditional

West European markets, has sold food to the Eastern bloc in Mr Naftali Yaniv, a ministry

spokesman, said in Jerusalem yesterday that Israel would be air-freighting fruit, vegetables and perhaps eggs and poultry for sale in the Moscow region under a cash and barter

"We're talking about tens of millions of dollars," he added. The Soviet Union was also interested in joint ventures, for instance, in water utilisation. Trade in agricultural produce will be handled by a joint company, Agromir, owned 50-50 by the two countries. Agromir was established dur-

ing preliminary discussions last August.
Mr Katz-Oz's visit is seen in

towards re-establishment of diplomatic relations. For the past two years, Israel and the Soviet Union have maintained consular delega-tions in Moscow and Tel Aviv.

Direct flights are due to be resumed in the new year.

• As another straw in the wind of glasnost, Mr Shimon Peres, Israel's Finance Minis-ter, flew to Poland yesterday for an official four-day visit. During his time in Poland, he will meet President Wojciech Jaruzelski, Prime Minister Tadeusz Mazowiecki, and the Mr Lech Walesa, the

military co-operation

Egypt and Kuwait study

EGYPT and Kuwait have

formed joint technical committees to study ways of extending their military co-operation amid signs of a closer defence relationship. Sheikh Nawaf al-Ahmed al-

Sabah, Kuwait's Defence Ministry was anxious to increase its defence purchases from Egypt which have totailed some \$500m in the past several years. The aim behind my visit is to discuss military cooperation and ways of develop-ing it," he said.

Egypt has sold its Amoun air defence system and its armoured personnel carrier, the Fahd, to Kuwait. The Kuwaitis are also understood to be interested in other items

of defence equipment.

The two countries are also ter, who has been visiting believed to have discussed possible Kuwaiti investment in Egypt's defence industries. Cairo is known to be anxious to attract wider Arab investment in the Arab Organisation of Industrialisation (AOI) formed in 1974 with three part-ners – Saudi Arabia, Qatar and the United Arab Emirates.

Heavy S Korea aid for textiles | HK entrepreneur 'invests

By Maggle Ford in Secul

SOUTH KOREA is to provide \$4bn (£2.5bn) in aid to its textile industry, to modernise plant with the aim of becoming the world's biggest textile exporter by the end of the cen-

tury.
Under the plan, unveiled by
the Ministry of Trade and Industry, companies will be helped to replace outmoded production lines with automated equipment, in order to improve flexibility and upgrade quality. South Korea's textile indus-

try currently produces exports worth \$15bn, third in the world behind Italy and West Germany. The ministry expects exports to grow at an annual rate of 7 per cent over the next five years, to a total of \$23bn by 1995.

Domestic demand, which is growing strongly, is likely to take 50 per cent of production over the next 10 years, up from 30 per cent now. Textiles is South Korea's second biggest export industry after electron-

Under the government plan, emphasis will be placed on design, and companies will be encouraged to set up fashion schools, alongside a new gov-ernment-funded fashion and design centre to be established

Domestic manufacturers are to be encouraged to develop their own brands rather than use those of foreign buyers. A total of \$15m a year will be devoted to developing high-technology textiles.

\$10m in China power plant'.

empire of Cheung Kong and Hutchison Whampoa, is invest-ing \$10m (£6.2m) in a power station project in his south China home area of Chin Chow, the semi-official South China News Service said yes-terday, John Elliott reports from Hong Kong.

Mr Li was said to have signed a letter of intent with the government of Shantou and the Shanton International Power Supply Development

MR LI KA-SHING, who heads Hong Kong's biggest business Company to subscribe \$10m

towards the \$60m cost of the power station. But a spokes-

Kong's entrepreneurs shocked by China's recent hardline poli-cies, but is thought to be keen to show he has a commitment both to Hong Kong and main-land China.

The state of the state of the same of the

man at Mr Li's main Hong Kong company, Cheung Kong, refused to comment. The funds are believed to have been made available by one of Mr Li's charitable trusts. He is one of Hong

FINANCIALTIMES SURVEY



Brands and distribution have been at stake in the fierce take-over battles of the 1980s.

says Lisa Wood. Now, an important theme of the 1990s will be the industry's response to the growing anti-alcohol movement and the concentration of ownership.

Buying less but better

TASTES IN alcoholic beverages are being transformed. Australians are drinking stout. Frenchwomen are drinking Irish and Scotch whisky brands, and Americans are drinking less.

are drinking less.

For along with the trend towards more international tastes in alcohol has come increasing concern over its abuse, with the development of a worldwide anti-alcohol movement at a time of static sales.

The development started in

the US, where government health and safety warnings are now being printed on bottles and cans of drink, but is spreading to much of the rest of the world, including Britain. How the industry deals with this issue will, along with increasing concentration of ownership, be one of the most important themes of the industry in the 1990s. "Consolidation and social responsibility will be the two major features of the international drinks industry in the early 1990s," says Mr Tim Ambler, of International Distillers and Vintners (IDV),

of Grand Metropolitan.

The two topics are not unrelated. In the UK, for example, it is the big drinks groups — including Seagram, IDV, Allied-Lyons and Guinness —

the wine and spirit subsidiary

which have been active in setting up a new organisation, called The Portman Group, to tackle alcohol misuse.

called The Fortman Group, to tackle alcohol misuse.

The group is hoping to recommend practical initiatives to reduce the health and social burdens associated with excession deliberation and social burdens associated with excession and social burdens as the social burdens a

sive drinking.
Enlightened self-interest it may be, but the setting up of The Portman Group typifles the approach of a new breed of senior managers. During the 1980s a number of dynamic managers, including men with a background in marketing, have transformed the industry, bringing with them new personnel and strategies.

bringing with them new personnel and strategies.

These strategies have sought to upgrade the image — and price — of brands, in line with the perception that consumers are drinking "less but better".

Guinness, the stout group, bought Distillers, the biggest Scotch whisky company in the world. Allied-Lyons, the UK brewing and food group, bought Hiram Walker; the Canadian drinks group, IDV, part of Grand Metropolitan, bought Heublein; and Seagram bought Martell. Together, these companies command about a third of the internationally-traded spirits business. Some of the takeover hattles have been feroclously fought:



INTERNATIONAL

DRINKS INDUSTRY

Seagram battled with IDV for Martell, the French cognac house, for example; IDV and Pernod-Ricard, the French group, fought for Irish Distillers, the sole distiller of Irish whiskey. At stake have not only been premium-priced brands, like Martell cognac and Bushmills Irish whiskey, but also distribution.

For international brand development depends as much on distribution as on product name. Mr John Dunsmore, of County NatWest Wood Mac, points out that, despite the power of advertising, it is rare

for a global brand to develop simply as a result of consumer demand.

The best illustration, he

rate best interfaction, he says, is the ultimate global brand, Coca-Cola: "While this appears to be the complete brand phenomenon, in fact the brand became international or global as a consequence of production and distribution developments," says Mr Dunamore.

During the Second World War the chief executive of Coca-Cola insisted that all American Gls should be able to purchase Coca-Cola at one cent a bottle. Production plants

were set up abroad to facilitate this and, having satisfied the army, Coca-Cola set its sights on the indigenous population. In spirits, an early example of distribution-led globalisation was the purchase of Liggett Group in 1980 by Grand Met. One of the main purpose for the acquisition was to gain distributive control of IDV's J&B

Scotch whisky, then distributed through Paddington, a subsidiary of Liggett. Paddington also gave IDV the distribution and marketing platform to launch Bailey's Irish Cream. Mr Dunsmore

says that, while the strength of the Bailey's brand was crucial to its success, the build-up of distribution internationally by IDV through the 1970s and 1980s has been an equally fundamental part of the brand's

In the case of Martell, the acquisition of the house by Seagram gave it improved distribution in east Asia, the fastest growing market-place for international brands of alcohol: "The Far East is clearly for everybody the key growth area in the world and we intend to

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Mr Edgar Bronfman Junior, President of Seagram.

Control over distribution enables the manufacturer to keep the distributor's margin and to have more say in the marketing of brands. One of the biggest tasks to have been faced by Guinness in the reorganisation of its sprawling empire of Scotch brands has been to tighten distribution. Over the past three years it has terminated more than 700 distribution agreements and either taken control of its own distribution or formed joint ventures with other drinks companies, so that it now has control of more than 75 per cent of its distribution compared with 25 per cent in 1987. Joint ventures have been a

cent of its distribution compared with 25 per cent in 1987. Joint ventures have been a critical part of several drinks groups strategies. Guinness has such agreements with Moet-Hennessy-Louis Vuitton, the French champagne and luxury products group, and Allied-Lyons with Suntory. Whether or not such joint ventures could be followed by full takeover bids, or merely provide a presence at the table should Allied-Lyons or LVMH be broken-up, is a matter of endless speculation to stockbrokers in Paris, London and

Tokyo.
Forging distribution agreements, as well as buying brands, is an expensive business. Guinness, for example, has about £1bn invested in LVMH in order to safeguard its joint distribution agreements.
Whitbread, in deciding recently to sell its spirits business, said it had not got the critical mass to develop its spirits portfolio internationally. It had either to get bigger or get out and it had decided to invest in its core activities — brewing and retailing.

This is a dilemma that more and more drinks businesses will have to face in the 1990s with both Pernod-Ricard and Brown-Forman potential takeover candidates. Both have substantial family holdings, but, as has already happened in the case of Martell, families can be divided when it comes to some shareholders wanting to realise the value of share-

By contrast, the globalisation of beer companies and brands will be a longer-term

argued by the industry, is being made possible by the gradual concentration of domestic markets into fewer and more efficient brewing operations. As this development progresses, the leading companies are beginning to buy into the larger domestic participants in each country, giving them access to distribution outlets. The strategy is already being pursued by Elders IXL, the Australian brewer, which has bought into concentrated markets like the UK and Canada; to these strong domestic networks it has added its own brand, Fos-

ter's.

Mr Peter Bartels, chief executive of Elders Brewing, says there are a number of strategic options that might be adopted in Europe by companies such as his own: "Much of the strategic positioning necessary to fight for the European beer markets has already taken place," he says. Heineken, BSN, United Breweries and a few other brewing groups have already acquired brewing businesses and brands in Southern European markets as well as consolidating their virtual monopolies in their home markets."

The European Community, post-1992, ought theoretically, with an absence of tariff barriers, to be ideal territory for the process of consolidation. In the UK, the recent Monopoly and Mergers Commission proposals, due to be implemented by 1992, is forecast to lead to greater concentration of ownership among brewers, a trend which could be accelerated in the EC if the Commission decides to sweep away forms of restrictive purchasing agreements in the industry.

restrictive purchasing agreements in the industry.

However, apart from these considerations, there are several impediments to concentration in the Community's beer industry, not least fiscal barriers. "The harmonisation of taxation within the EC is going to be the single biggest influence on the European market for beer over the next few years. Excise duty on alcoholic drinks is the biggest barrier to free trade within the EC," says Mr Bartels.

Just how this is to be dealt with, as national governments within the EC do battle over this and a host of other fiscal issues, remains to be seen.

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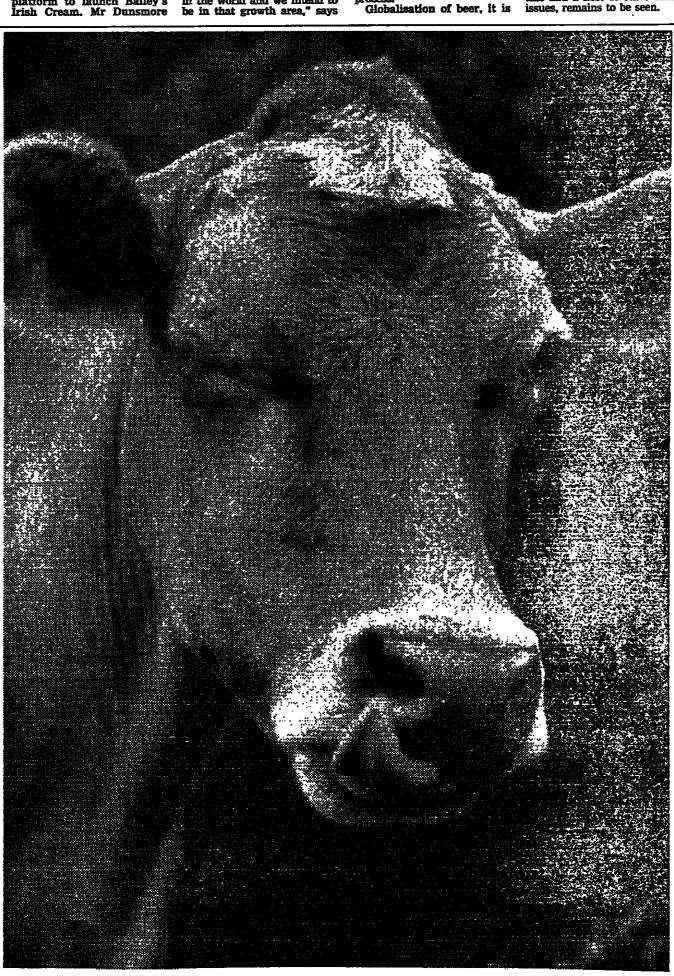
In the recovery of animal feed stocks from malt liquors, United Malt and Grain Distillers have used a new vapour compression technique to recover heat and improve the efficiency of the drying process by nearly 50%, cutting the energy costs by a similar amount.

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that there could be free

mission's problems, however, this issue is not likely to get much of a hearing since the

proposed system simply extends the discrimination

against spirits already evident

Meanwhile, the drinks indus-try has another reason to

watch the mood in Brussels

with concern. Following the recent tough line taken by the

domestic anti-trust bodies in

the UK and Germany over the brewers, the Commission is

once again examining the

brewing industry for anti-com-petitive practices. Its last

enquiry into the tie-up with brewers was in 1984, when it decided that the industry

would be given a block exemp-tion from EC competition restrictions, allowing exclusive

purchasing agreements, such as loan tie arrangements and

the tied-house system.

The Commission is due to come up with an internal

report by the end of this year,

after which it will draw up its recommendations. This time

around, the UK brewers feel

they do not have too much to

lose, having already been forced partly to loosed ties with their pubs. Complacency

may be dangerous - the com-petition authorities of Brussels

have proved themselves quite capable of delivering unwel-

Lucy Kellaway

in the present system.

Given the scale of the Com-

competition between drinks.

1992 and beyond: the plan to harmonise duties is proving difficult | AS FROM the last couple of weeks, Americans will receive

Flowing across frontiers

SOMETHING is going to have to be done about excise taxes in the post-1992 single European market.

When the borders disappear, the present disparity in excise rates would become an open invitation to Europe's 320m people to indulge in a little cross-border shopping. In Demark, for example, the duty on a bottle of spirits is 100 times higher than in Greece. In most of the southern European countries, wine - which is still thought of as food - carries no duty at all, whereas, in the northern countries, the duty is considerably higher than the cost of producing the

For this reason, the plan to harmonise duties on alcohol has proved more difficult than any other EC tax proposal. In many member states, duty on alcohol is a major revenue accounting for approaching 5 per cent of total tax receipts. Any plan that would change this naturally

meets strong resistance.

Moreover, the issue cuts across the health, hooligan and farming lobbies. Given such a clash of interests, it is not surprising that the EC has had to climb down over its initial proposals. These envisaged that rates of duty across the Com-munity would be set at a common rate after 1992, roughly equivalent to the European average. However, the opposition from the European Parlia-ment was so strong this plan had to be abandoned alto-

The replacement proposal, put forward by Mme Christiane Scrivener, commissioner responsible for indirect taxation, consists of a system of minimum rates to be in place by 1992, with a series of target rates for members to aim for at some stage in the future.

The Commission regards this as the bare minimum necessary to ensure that the single market plans do not fail. However, even these modest plans are meeting some resistance from members. Although the floor for spirits duty is below the existing rate for almost all countries, the minimum on wine would require the southern states to introduce duties or to increase them.

As currently laid out, the Commission's plans would involve a minimum duty on



In France, the duty on a bottle of wine would be a tenth of that in the UK

spirits of 1,271 Ecu (£784) per hectolitre of pure alcohol, 17 ecu per hl of wine and 9 ecu per hl of beer. In the UK the present duty levels are double in the case of spirts, and 4 to 15 imes higher in the case of

beers and wines. The Commission's plans are vague, both on the timing of the move towards a complete harmonisation and on means of preventing cross-border flows of a massive scale in the

The incentive for drinks to cross borders for tax reasons would still be great, since the duty on a bottle of wine in the UK for example, would be 10 times that in France. However, the Commission's view appears to be that this is largely a mat-ter for member states. If they persist in charging high rates of duty, it will be up to them to come up with some system of tax-stamps to ensure that their system is not abused.

A second way of keeping the cross-border flows under control would be to extend the sys-tem of bonded warehouses that already exists within countries to a linked system operating across Europe. At the moment, bonded warehouses are used to ensure that imports actually enter the domestic excise system - goods are monitored carefully and any movement out of bond makes them sub-

Extending the system to all member countries, however, would not be possible. Although a combination of linked warehouse and tax

stamps could be made effective, many countries complain that it would be both expensive and difficult to administer. Indeed, because of the cost, Commission officials say it would probably only be worth-while for spirits, leaving movements in wine and beer largely unchecked.

The drinks industry, meanwhile, is as concerned as member states about the plans, but for other reasons. While governments have their doubts about the very principle of tax harmonisation because of its implications for their revenues, drinks companies - at least in the high tax countries - are in favour of it.

Mr Mark Leverton, of Guinness, says that if tax rates were not harmonised the result would be chaos. Cross-border flows would be highly disrup-tive to the industry, with wholesalers tempted to buy their supplies in a low-tax country and sell in a high-tax

The concern of the spirts companies is the different rates attached to different kinds of alcohol. "Alcoholic beverages have one thing in common, and that is alcohol," says Mr Jeffrey Wormstone at the Scotch Whisky Association. He argues that it is blatantly inequitable for the rates of duty on drinks to vary so widely. Under the Commission proposals, he claims that spirits would be taxed four times more heavily that beer and eight times more that wine. He would like to see levels set so

food for thought with their alcoholic drinks in the form of government health and safety warnings on bottles and cans. They may need good eyesight to see the warning labels (they will be written in type about the height of two stacked 20p coins on standard sized bottles. and only half that size on smaller containers) but the message will be clear: Government Warning. (1)
According to the Surgeon Gen-

eral, women should not drink alcoholic beverages during pregnancy because of the risk of birth defects. (2) Consumption of alcoholic beverages impairs your ability to drive a cur or operate machinery and may

As part of new anti-drugs legislation passed by the US Senate last year, the warning labels are being introduced only two months after beer and spirits companies narrowly escaped a congressional attempt to ban their sponsorship of college sporting events. Both moves highlight the way drinks companies in the States are having their advertising and promotional wings clipped Although there is no legal requirement there for warnings on drink advertisements, 10 US states now require warn-

ing posters or signs to be dis-played in shops and bars sell-ing alcohol, making clear the dangers of drinking to preg-nant women. Following the albeit unsuccessful – filing of three law suits in Seattle ear-lier this year against brewers and distillers, in which parents alleged birth defects owing to the consumption of alcohol during pregnancy, other states look certain to follow. There are also moves afoot

to restrict alcohol advertising's freedom to appeal to young people, to increase tax on drink, and even to eliminate Happy Hours in the US, thanks to an initiative launched by former Surgeon General C. Everett Koop before leaving office last summ

However, the introduction to the UK of health and safety labels similar to those in the US looks to be a long way off.
"Nothing has developed in the past year to indicate that Europe is going to follow the US example," said Mr Peter Mitchell, strategic affairs director for Guinness

Like most UK drinks companies, Guimess is heavily resis-tant to health warning labels, taking the line that they are not an effective way of getting information across to the public. Tim Ambler of International Distillers and Vintners favours warnings in bars and off-licences ("although that would make it appear like an illicit drinking saloon, which would have its own attrac-tion," he claims). But, again,

they are still more than reason-ably sure of selling.

The problem is the scarcity



But they can't follow the bear any longer

ADVERTISING

Codes shield the young

the Government shows as little sign of introducing these as it does of bringing in the long called for levy on drinks adver-

More likely is the possibility of units of alcohol being marked on bottles and cans. This is something Diane Hayter of Alcohol Concern predicts could become a reality as soon as 1992. "Increasingly, people are getting used to the concept of units. Ninety per cent of 18-21 year olds recognise the term and 50 per cent of adults under 50," said Ms Hayter, who is currently embroiled in discussions on the matter with

The most significant recent move in the UK, though, is a tightening up of the Indepen-dent Broadcasting Authority's code of practice governing drinks advertising on television. A voluntary ban on the advertising of spirits on televi-sion (although not in the cin-ema) has been in operation for the past 30 years but beer and wine ads are still permitted on

manufacturers.

the small screen. The revision of the code, which was carried out in consultation with the Government's Committee on alcohol misuse chaired by Mr John

have pleased ex-Surgeon Gen-eral Koop. It was designed to steer alcohol advertising away from appealing to young peo-ple — one of the anti-alcohol lobby's biggest bug-bears - by banning the use of celebrities or characters that might

appeal to under 25s and specifically disallowing the use of humour as a way of flouting the code. its implementation has led to the disappearance of a number of familiar advertising characters over the past year, most notably from beer commer-cials. Among them are George, the break-dancing, trilby-wear-ing bear in Hofmelster's cam-

paign; Hagar the Horrible, the Viking cartoon character that promoted Skol lager; and Jona-than Ross, the Channel 4 presenter who advertised Harp.
Anti-alcohol pressure groups
were mollified by the changes
but argue that advertisers continue to break the spirit, if not

the letter, of the revised code, which cannot help but be imprecise. Mr Ray Hatter of the Federation of London Alcohol Groups said: "Too many advertisers treat their failure to adhere to the code as a

Wakeham and introduced at hol lobby, Mr Hatter would like the end of last year, would to see a complete ban on

drinks advertising on TV and in the cinema. This would bring the UK into line with the increasing practice in other European countries. At present there exists what amounts to a patchwork quilt of regulations across Europe but within that Norway, Finland, Sweden and France have all removed alco-hol ads from their large and amail screens. And France, in common with Belgium, Greece and Germany is currently considering the kind of blanket ban that has been in force in Iceland for 60 years. Italy and Spain observe codes of comparable strictness to those in

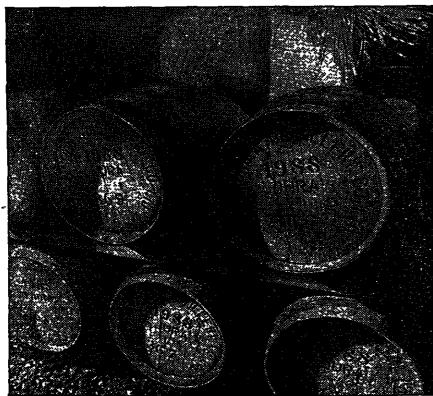
force here. But if Mr Hatter and other anti-alcohol campaigners are hoping 1992 will bring with it a hoping 1992 will bring with it a more stringent common European policy governing drinks advertising or even the ban they seek, they are likely to be disappointed. The trans-frontier broadcasting agreement hammered out last month in December agreement to be closely Brussels appeared to be closely modelled on the existing Bris-ish code of practice as far as the sections governing advertising were concerned. And it looks unlikely that anything as specific as a regularisation of rules across Europe will be implemented in the near

future.
"What will probably happen is that alcohol advertising both here and across Europe will here and across Europe will drift the same way as cigarette advertising," predicted Mr John Hegarty of advertising agency Bartle Bogle Hegarty, which handles the Whitbread account. "Because the restrictions impose so many limita-tions, such as not being able to use fashions, music, actors or humour that might appeal to young people, alcohol advertis-ing will have to become more and more bizarre." Mr Hegarty used the surreal Benson and Hedges and Silk Cut poster campaigns as examples of the direction drinks advertising may well find itself forced to

follow in future. Advertising agencies will, owever, be able to channel their creative energies into campaigns for low-alcohol and alcohol-free products, which industry pundits believe will see an upsurge in advertising expenditure. Of the £200m spent on advertising alcohol in this country over the past year, £11.5m went on promoting low-alcohol and alcohol-free er and wine and the sector looks set to grow as far as advertising is concerned. "It works in two ways. Firstly, it's the market of the future, so to ignore it would be madness. Secondly, drinks companies very much want to be seen to be doing the right thing, so promoting low-alcohol prodocts is good for their image

Lisa O'Kelly

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GLAVVA EIQÜEUE O ISEE CIPIORA SINI-CENTALE COME DICUIDAL MACARILA, RECHIPI CHIMPI BLENDS DI LEGAC VIDELINA BERME IL FAMINIO IL DISNOCI MANA SILLI IL DISNOCI SI ARCESTA EL DI BRUICHLADDICH, SINGLE MALT DE GENRE BERME BANGA BLERRE SICCISCIRE BUSINE DI BRUICHLADDICH SINGLE MALT DE GENRE BERME BANGA BLERRE SICCISCIRE BUSINE

CHAMPAGNE producers are in a tight corner these days, with panicky talk of shortages and rationing. Their predicament is an enviable one, however, as they see themselves obliged to raise their prices on a product that

of champagne. Over the last 20 years, total demand for champagne has grown by over 5 per cent a year on average. In the same period, the area of Champagne planted in vines has risen less than half as fast, by 2.4 per cent a year on average. With 27,000 hectares already planted, there remains little margin for extending the vine-yard within the area classified by the 1927 law which governs the production of champagne.
At the same time, the inde-pendent growers and co-operatives have for some years now kept back more of their grapes to make their own champagne, instead of selling it to the big "maisons de négoce" like Moët et Chandon, Laurent Perrier or Lanson. The negoce, which includes all the best known brands of champagne, accounts for 62 per cent of total champagne sales and 98 per cent of exports, but — with rare excep-tions such as Roederer — it must buy in around 80 per cent of its grapes from independent vineyards, which have become increasingly reluctant to meet

their big customers' needs.

The problem is coming to a head this year as grape producers and champagne houses try to negotiate a new six-year contract to govern their

By the terms of the contract, vineyards engage themselves to supply a certain proportion of their output to the negoce, while the negoce undertakes to buy a certain minimum quantity in years of surplus. The contract also lays down a mechanism for fixing the price of grapes each year. Mr Jean-Michel Ducellier,

head of the Ayala champagne house and chairman of the negoce syndicate, says he is confident of signing a frame-work contract with Mr Marc Brugnon, his opposite number on the vine growing side, next month. It will then be up to individual vineyards and maisons de négoce to sign eng ment agreements, but if the vineyards do not agree to supply a large enough proportion of their grapes, the contract may never be put into effect. "At the moment, the vine-yards have engaged to supply 47 per cent of their production to the négoce. The négoce says that if this proportion is not

CHAMPAGNE

Rationing is forestalled

improved, and all the more, if it is reduced, there won't be a contract," Mr Ducellier says. "We say to the vineyards: give us enough grapes, even if we have to pay dearly for

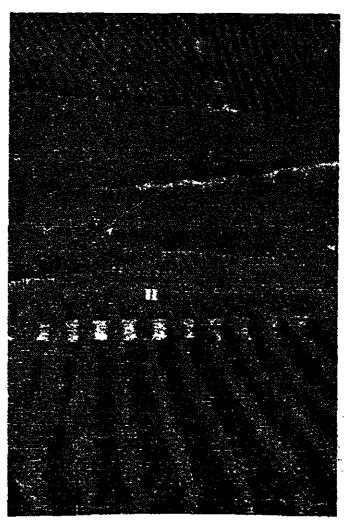
Mr Ducellier also wants to include in the contract a number of strategic objectives, including the goal of planting 500 to 600 hectares a year of new vines, up from the current average of 300 hectares a year.

But he also believes that, sooner or later, the area defined by the 1927 law should

be enlarged. The zone excludes from the "Appelation d'Origine Controlée" area a number of areas which many in Cham-pagne believe could be planted without any reduction in qual-

Mr André Bénard, chairman of Moët et Chandon, the leading maison de négoce in Champagne, agrees.
"I hope we will have the

courage to revise the appela-tion area to include zones where we know we can make excellent champagne," he says. The negoce has tried other



Vineyards near Verzenay, in the Champagne region

solutions. Mercier, part of the Moët group, has signed an agreement with the Chouilly co-operative to ensure its supplies of grapes, with the setting up of a joint venture company - an agreement which some of Mercier's competitors view as a

compact with the devil.

Others, including Moët, have set up wineries elsewhere in the world to produce sparkling wine by the champagne method; but the product is still not champagne.

The only alternative is to push the product further up market, especially in France. which accounts for 62 per cent of total champagne sales and where rapid demand growth has put champagne on every supermarket shelf.

It is obvious that soon we "It is obvious that soon we will not have enough champagne to sell, and prices will have to go up. It is a high image product, a bit of luxury, and everything which is rare is expensive," says Mr Hubert Millet, head of the Seagram group in France, which includes the Mumm and Perrici-Jouet champagnes. Mr Bénard agrees.

Bénard agrees.
"Il champagne remains with the current production area, then growth will be feeble for the next 10 to 15 years. Champagne will then tend to be revalued and to become, if not a product reserved to the few, at any rate less affordable," he

says.

The prospect is one that Mr
Ducellier, for one, views with

equanimity.

"I have fixed an objective for Ayala of im bottles, and when I reach that I will take a breather. Volume for volume's onto does not interest ma If I sake does not interest me. If I can make as much money seliing fewer bottles, why should I break my back to sell more?"

In the immediate future, the prospects of champagne rationing have receded after this year's exceptional harvest. Estimates of the size of the crop have been steadily revised upwards over the last few months, with a second flowering as good as the first — an unusual event, since usually the second flowering is so less the second flowering is so late in the year that the grapes do not have time to ripen prop-

The crop, besides being of very good quality, is now estimated to be equivalent to at least 275m bottles and possibly as much as 300m bottles, substantially more than this year's cales which are likely to reach sales, which are likely to reach around 255m bottles.

The state of the second second

That should leave enough for a few more toasts. George Graham



Mumm Cordon Rouge is one of the finest *Grande Marque* Champagnes.

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New gateway to Whitbread's historic buildings (above) and (below) the Bass plant at Runcom



Philip Rawstorne looks at beer brands

Taking on the world

EVER SINCE Heineken set out before the turn of the century to refresh parts of the world that other beers then could not reach, the internationalisation of the brewing industry has continued its gradual but inex-

orable progress.
The Dutch brewer, after dominating its small home market, began its worldwide expansion in 1864. Today it is the most international of beers, with three-quarters of its sales outside the Netherlands.

The group has breweries in Canada and Malaysia, France, Spain, Greece, Ireland and

Its brands are produced under licence in the UK, Norway and Sweden. It is the leading imported beer in the US, and it is a familiar drink in Africa, South America and the

Heineken's example has been followed, with some variations, by a small, but powerful, number of other brewers. In each case the stimulus to seek new opportunities abroad has come with the achieve-ment of dominant positions in mature domestic markets.

Carlsberg, the Danish brewer, now draws more than the UK. Guinness has spread from Ireland, by way of the UK, into another 120 countries.

In the 1980s the globalisation process had been given fresh momentum by the aggressive emergence of Australian brewers, Elders and Bond, which had virtually divided their home market between them. Elders shouldered its way

unceremoniously into the UK, buying Courage in 1986, tilting unsuccessfully for Scottish & Newcastle. Last year, it had pushed its

Foster's lager to a 6 per cent share of the market. It has gained a substantial foothold in Canada by buying Carling O'Keefe in 1987, and it

world's No.1

IN DUTY FREE

is vigorously attacking the US

market.
Bond, brewer of Swan and Castlemaine, bought Pitts-burgh Brewing and Heileman in the US, and has also entered forcefully into the UK and Can-

The process of concentration and rationalisation which encouraged these expansionist ambitions has, to a lesser degree, been seen in France, Belgium and Canada, leading to the export of brands such as Kronenbourg, Stella Artois, Molson and Labatt.

But the US has so far proved an exception to the pattern. The off-shore achievements of Anheuser-Busch, the world's biggest brewer, have been mod Only 2 per cent of production is sold abroad

Anheuser's entry into the UK market with Budweiser in 1984 has not matched the suc-

In the 1980s the globalisation process had been given fresh momentum by the aggressive

emergence of stralian brewers **Eiders and Bond**

cess of the Australian incursions. Budweiser suffered from the poor image which US beers have in the UK, and advertising which lacked impact. For the moment, Anheuser seems preoccupied with a price war in the US as it tries to raise its market share from 42 per cent to 50 per cent. But nobody in the brewing industry would bet against it becoming, in the near future, a serious international competitor. Miller Lite, the product of its main US rival, meanwhile, is being marketed to some

effect in the UK by Elders.

and landing language

Those brewers which have taken the international route have largely followed the same course - direct exports, licensed production and/or acquisition and, more recently, joint ventures. The key to global growth has clearly been

to secure distribution. "Distribution will be a prime motivating force in most future corporate manoeuvres," says

tive of Elders Brewing. The main area for such manoeuvres in the years ahead is likely to be the UK and Western Europe which together account for 30 per cent of world beer sales.

For while there are prospects of longer-term growth in mar-kets such as South East Asia and Heineken, Guinness and Carlsberg, in particular, are positioning themselves for it the premium end of the West's developed markets still offer the best immediate rewards.

The UK looks especially attractive to international players. The market is still relatively fragmented. No single brewer dominates. Bass, the biggest, has a 22 per cent

tional product - is increasing The shake-up initiated by the Monopolies and Mergers Commission could open new opportunities in distribution.

The UK could also be used a springboard from which to enter the more chaotic and complex markets of continental Europe after 1992.

Elders, earlier this year, sold \$80m stake in Anheuser-Busch to concentrate on its European strategy. Mr Bartels says: "Europe will remain a collection of mature and fragmented national industries ... In the short to medium term, each country's beer industry will remain highly individual . . . characterised by regional lovaities and local consumer habits and prefer-

This is likely to particularly true of West Germany, the big-gest market, which is served by a host of regional brewers. But similar consumer paro-

chialism has been overcome elsewhere – not least in Australia, says Bartels. And though other difficulties - of culture and language, govern-ment intervention, environmental issues, advertising regnlations - may slow the process of internationalisation, he is confident that it will

Heineken and BSN, of France, are among those already acquiring breweries in southern Europe, notably Spain and Italy.

Direct exports and licensing arrangements will continue to strategic options, says Mr

But he believes joint ventures between the multinationals and European brewers will become an increasingly important way to secure distribu-

"When the various links are finalised, a number of real pan-European brands may well emerge, but with a variety of local distribution and market-ing arrangements . In other words, a multi-local rather than a pan-European solution.

"Europe will continue to enjoy a rich diversity of beers and will be served by a combi-nation of domestic brewing companies and international companies," Mr Bartels pre-

The process of distributionled globalisation, indeed, seems unlikely ever to produce a singie dominant brand of beer.

Many see the the Guinness experience in the US - where it has created a powerful distribution network selling a portfolio of brands - as a more probable guide to the future for international companies seeking to reap the benefits of economies of scale and to withstand the pressures on margins of increased competition.

Monopolies Commission scrutiny provokes period of introspection

Brewing industry heads for change

REVOLUTION is fermenting in the British brewing industry. It is a revolution that started two years ago when external scrutiny by the Monopolles and Mergers Commission into the sector provoked the industry into a rare period of introspec-

This self-investigation, combined with the opportunities that will be thrown-up in the marketplace by the MMC's pro-posals, due to be implemented by the Government over the next few years, will provoke a change that over the next decade will transform the face of the British brewing indus-

try.
It is a change that, in direct conflict with the intention of the MMC investigation, could result in greater concentration as companies focus on either brewing or retailing in what is at present a vertically inte-

grated industry.
Mr Ian Prosser, chairman of
Bass, Britain's biggest brewer and pub owner, commenting on the Government's proposals, which are now in final draft order form, said: "The orders will speed up companies strategic planning and direc-

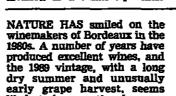
"Whether they will lead to brewers disposing of pubs or pub owners selling breweries

remains to be seen.

"I believe that events in the next few years will inevitably lead to greater concentration in both the brewing industry and the ownership of pub retail cutlets to mirror all other conoutlets, to mirror all other consumer industries.'

First indications of this restructuring have already started to emerge. In September Boddington, a brewer of real ale in Britain for 136 years, made the surprise announcement that it was selling its brewing operations, including the Boddington real ale brand, to Whitbread, the big brewer and retailer, in order to concentrate on retailing.

The second announcement was that Whitbread itself was selling its spirits operations including Beefeater Gin and Long John Scotch whisky. The division is a relatively small



likely to be exceptional. prices for red Bordeaux wines, and especially the top "crus classés", substantially higher. while white wines, faced by mounting world demand, are in such short supply that their prices have been soaring

After the hiccups of the 1970s, when a sharp downturn in prices plunged France's premier wine region into crisis, the current decade has seen much more prosperity; and at the same time, Bordeaux has remained the world reference for wines of quality - the wine with which all others are compared, even if blind tastines sometimes give the palm to Californian or Italian vintages.

The diversity of separately identified areas such as Médoc, Graves or Saint Emilion, within the Bordeaux region, often confuses consumers, who increasingly buy off the super-market shelf.

Efforts by the négociants, or wine merchants of Bordeaux, to impose their own brands have, however, proved long and costly, and sales under individual chateau names

remain the norm.

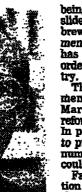
"The grands crus are very easy to sell. Building up a brand is much more difficult and slow to get going," says Mr François du Chaxel, of négociant Ginestet.

With 105,000 hectares of vineyard planted, Bordeaux is one of the largest winegrowing regions of France. More impor-tantly, however, the area has led the way in pushing for higher quality, and now almost all of its production is in the form of "Appelation d'Origine Controlée" (AOC), with precise constraints laid down by law on production areas, techniques and quantities.

In the early 1950s, the Bordeaux vineyard totalled over 130,000 hectares, with 40 to 45 per cent of this area producing lower quality table wines. After the great frosts of 1955-56, when many vines were destroyed, growers replanted with higher quality vines – even now, only 6 per cent of Bordeaux's vineyards produce

table wine. . The same movement saw growers swing away from white wines. Two-thirds of Bordeaux wine used to be white, and this artificially sweetened product developed an unenviable reputation for giving head-

Today only around 20 per cent of the production is white, and the white wine which remains is, almost entirely, either good quality dry wine or the top class dessert wines of the Sauternes and Barsac areas, the sweetness of which is produced naturally through the "noble rot", which increases the grape's own sugar, rather than through the



player in a competitive global marketplace where the pace is being set by companies includ-ing Guinness, Allied-Lyons, Seagram and Grand Metropoli-

Whithread said it had decided it either had to get big-ger in spirits or get out. In addition, it wanted to concentrate on core businesses. Mr Peter Jarvis, the group manag-ing director, said in October, when he put the division up for sale: "By focusing on chain retailing, on our pubs and our beer brands, we can concentrate our skills and resources

The lengthy MMC investigation forced brewers to re-examine operating divisions and formulate strategic options

more effectively."

Both Boddington and Whitbread argue that the MMC investigation and its subsequent findings did not provoke

these strategic moves. Nevertheless, neither of them dispute the fact that the lengthy MMC investigation, which demanded a host of answers from Britain's brewers, forced them to re-examine their operating divisions and formulate strategic options. These options are currently

being vigorously run over the slide rule by all of Britain's brewers now that the Depart-ment of Trade and Industry has published its final draft orders for change in the indus The MMC's initial recommendations, published in

March, advocated radical reform of the British industry. In particular, the MMC sought to put a ceiling of 2,000 on the number of any pubs a brewer could own.

Faced by widespread opposi-tion from both big brewers and the smaller regional ones, Lord Young backed down on this proposal and several others.

Most potent in the big brewers' armoury was their claim that they would consider sell-ing their breweries rather than

disposing of pubs in excess of the 2,000 figure. Brewers claimed that the MMC investigation falled to understand that their strongest growing profit area was retail-

ing, not brewing beer.

Lord Young offered a compromise with the final draft orders, currently laid before Parliament, further softening the Government's requirements of the big brewers.

The plans, scheduled to be put into effect by December 1992, include the requirement that all brewers owning more then 2,000 pubs must release the tie on half those outlets in excess of that number - that is to allow the publican-tenant to buy his beer from any

In addition, brewers owning more than 2,000 pubs will have to allow all their tied outlets to sell one draught conditioned aie supplied by a competing

This latter proposal was intended to help smaller regional brewers which have ad ale brands that have suffered from the inexorable increase in sales of lager brands, many of which, like Courage's Fosters brand and Bass's Carling Black Label brand, are heavily promoted nationally.

However, the sales pattern that will finally emerge in the



industry may be very different from this intention.

For, as in the case of Boddington, many regional brew-ers will find they do not have the muscle to promote their ale brands in what will become an increasingly aggressive mar-

ket-place. This competitiveness, at the wholesale level, is likely to be compounded by decisions taken by the brewers, the big ones in particular, as to where they will focus their efforts.

City analysts agree that many of Britain's big brewers will ultimately opt to become

City analysts agree that many of Britain's big brewers will ultimately opt to become either brewers or retailers

either brewers or retailers. Ms Michelle Proud, of County Nat West said: "In the long run I cannot see any of the big six brewers, except Bass, Courage and Scottish & Newcastle, remaining as brewers. Guinness is, of course, an exception since it does not own pubs."
Whitbread, Grand Metropolitan and Allied-Lyons, Ms

Proud believes, will, in the longer term, sell their brewing operations and concentrate on their pub operations and res-

This decision will stem partly from the fact that all these three companies brew significant amounts of their beer brands under licence and so are not such strong brand owners as the other three

brewers, particularly Bass.
Stripped of their brewing operations, Whitbread, Grand Met and Allied-Lyons would not be forced to free of the tie their pubs in excess of 2,000 and could operate them all as

managed houses. City analysts argue that there would be plenty of poten-tial purchasers for brewing

Elders IXL, which owns Courage, is hungry for more brewing capacity in the UK

and on the Continent.
On the other hand, Anheuser
Busch, the US brewer which has the Budweiser brand brewed under licence by Grand Met's Watneys brewing division, wants to strengthen the brand in the UK and on the

Continent. Similarly, Heineken, the Continental brewer is likely to be interested in acquiring the brewing operations of Whitbread if and when they are put up for sale while Carlsberg, the Danish company which brews in the UK, already wants more UK manufacturing capacity.

Such a development in the sector, with a more focused retail and property driven approach in the UK market place, could anticipate another investigation currently under way in the European Commis-

Here the EC is looking particularly at whether the regulations governing loan or other tying arrangements currently allowed under a 1984 block exemption should be modified before 1990.

Should these be swept away, a number of European brewing companies, including those operating in the UK such as Bass, would find major new opportunities within the European Community.

Lisa Wood



Maiestic Wine warehouse at Albion Wharf, Batterses

BORDEAUX

The reference for quality

artificial addition of sugar. The pendulum is now tarting to swing back. World starting mand for dry white wines has grown strongly, although the domestic French market has been slower to revert to white wine, and Bordeaux has been somewhat left behind by its inability to supply the mar-

In major export markets like the UK, the Netherlands and West Germany, white wines already account for nearly a

After the hiccups of the 1970s the current decade has seen much more prosperity

third of all Bordeaux ship-ments while, in the US, the proportion has risen to over 40

per cent. There is now a big demand for dry white wine, but you can only sell it if it is of good quality. White wine is now selling for more than red, which has not happened in 30 years, says Mr Herbert Mussotte, eco-nomics director of the Consell Interprofessionnel du Vin de Bordeaux (CIVB), the organisation which groups both growers and merchants.

AOC white Bordeaux is now elling in bulk for FFr6.50 to 7.00 a litre, compared with FFr6.00 for red, but there is already no more white to be had from the 1988 harvest, and the négociants have stepped up their advance purchases for 1989, with the harvest barely over, in order not to be left

Things are also looking up for the sweet Sauternes, which had slumped since the 1950s. Red Bordeaux vineyards are limited by law to a certain yield per hectare, fixed this year at 66 hectolitres, but for Sauternes the yield this year was fixed at only 25 hectolitres. "Some of our clients say the wine is now too expensive, but

we are only catching up with our production costs. We are now at levels which allow us to turn from just functioning to investment, where we are 10 years behind the Medoc region," says Mr Michel Garat, who runs Chateau Bastor Lamontagne, owned by Credit Foncier de France, the property financing group.
Crédit Foncier took over Bas-

tor Lamontagne almost by accident in 1936, when its then owner defaulted on a loan, and it has owned the nearby Chateau Saint Robert, producing red Graves wine, for even longer, going back to 1879. But the last three or four

years have seen a sudden surge in institutional investors' interest in the vineyards The CIVB has noted at least eight chateaux bought by

insurance companies since 1987, not to mention a number of other purchases by financia investors. This investment interest, alongside the demand from wine shippers and importers, has helped push prices up to previously unimaginable levels – with the first growth Chateau Latour going to Allied-Lyons, the British drinks and catering group, for FFr25m a hectare.

As recently as 1983, in con-trast, Chateau Haut-Brion, the great Graves vineyard perched on the very edge of the city of Bordeaux, felt obliged to step in to buy its neighbour, La Mission Haut-Brion, at around FFr5m a hectare to prevent it from being snapped up for property development.

Among the most active investors has been the AXA insurance group, which has put its properties together in a subsidiary called AXA Millésimes and entrusted their supervision to Mr Jean-Michel Cazes, the owner of Chateau Lynch-Bages - whose wine, though only a fifth growth in the official Bordeaux classification of 1855, was last year rated above the first growth Chateau

Margaux by the US magazine

'An institution can have a longer view of its investment than an individual owner, whose view is necessarily defined by his lifetime," com-ments Mr Garat of Bastor Lamontagne.
But there are signs of con-

cern at the appetites of the institutional investors, from individual owners, who fear the inheritance taxes on their properties may be calculated on the basis of these inflated prices, and from companies in the wine business who fear the market may be losing touch with commercial reality.

"Buying a Bordeaux vineyard is now essentially a property speculation, with payback periods on the actual production of over 15 years," says one wine merchant The market may be turning.

however. The British group

looking for buyers for the four vineyards it acquired with the Eschenauer group, including Chateau Rausan-Segla, without notable success. It eventually sold them for FFr514.3m to a trust foundation for the chil-dren of the company's chair-man, Mr George Walker. Cha-teau Lascombes has also been

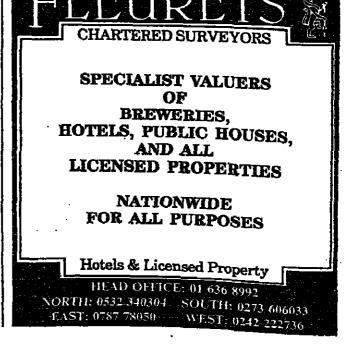
on the market for some time.

Garantie Mutuelle des Fonctionnaires, one of the first insurance groups to move into Bordeaux, has also just sold 40 per cent of its wine interests, per cent of its wine interests, including Chateau Beychev-elle, to Suntory, the Japanese drinks giant which already owns Chateau Lagrange.

The wine itself continues to march on as Borden continues to

march on, as Bordeaux contin-ues to cement its place in the world wine market as the reference for quality.

George Graham



DISTILLERIES are re-opening

world sales are on an upward trend, profits are increasing

That is the current state of health of the Scotch whisky industry some six years after

the sector was written off by commentators with headlines

like "Scotch on the Rocks".

It is a 1½ to 2 per cent per annum recovery, which the industry believes can be sus-

tained, although the major

players concede that forecast-

ng demand - in a business

that requires stocks to be laid-

down for several years - is a highly complex and potentially

Complex, not simply in

terms of volumes of new Scotch "fillings" to be laid

their product mix in a market-

place where, for example, malt whiskies, as distinct from blended whiskies, which con-

tain grain and malt whiskles, are becoming — albeit from a very small base — increasingly

Mr Tony Greener, managing

director of United Distillers, the Guinness spirits subsid-

iary, said: "Only one thing is

certain - that we all will be wrong. It is impossible to pre-dict the level of demand in say,

12 to 15 years. All I can do is to take a careful view about vol-

umes of new fillings and their

Failure to rein in production

The acquisition in 1987 of

change in the industry. Not because Guinness, which also acquired Arthur Bell & Sons,

the distiller of Bell's Scotch, has had all the bright ideas. Rather, United Distillers –

which brings together all the group's spirits brands - has

had a huge impact on the mar-

ket-place because of its sheer

United Distillers, with brands that include Johnnie

Walker and White Horse,

accounts for over 35 per cent of all Scotch sales. Competitors

include Seagram, the Canadian drinks group, Allied-Lyons, Grand Metropolitan, Whitbread

which has put its spirits division up for sale – and several smaller companies including Highland Distilleries and William Grant.

mix.

treacherous enterprise.

and share prices rising.

New markets in the east

BRITISH GROUPS have been the moving force within the global drinks industry in the 1980s. Mergers and acquisitions resulted in increasing consoli-dation of the industry, and brand power was the name of

Grand Metropolitan led the way with its acquisition of Heublein and Smirnoff vodka. Allied-Lyons acquired Hiram Walker and, with it, Ballantines Scotch whisky and Cour-voisier cognac. Guinness acquired its US distributor, Schenley, also owner of IW Harper, a leading bourbon in Japan, and in Europe, Cana-dian glant Seagram fought GrandMet for Martell cognac.

UK companies now control 36 per cent of the spirits business in America. But what next? Where will the action be in the 1990s?

Within this decade we shall see the unification of the European market, and the realisation of the Pacific dream – a major market-place of 490m people, with high expectations and incomes to match. Are the world's spirit companies well prepared to exploit the excel-lent potential these markets

Canadian distillers Seagram, with perhaps unexpected pre-science for a north American company, has long-established affiliates in Europe. Its sales outside north America have tripled since 1983. Its wholly owned distribution network carries its international including Chivas Regal, Glenlivet, Mumm champagne, and Martell, plus local brands. It also successfully dis-tributes its competitors' prod-

Grand Metropolitan's IDV, the world's leading liquor com-

pany in terms of case sales, also has its corporate attention focused on Europe. Its J&B whisky sells over a 1m cases in Spain, and Europeans love Bailey's and Malibu. IDV began to establish its pan-European network in 1986 with a series of joint ventures with Cointreau and Cinzano, now covering six

of the EC markets. Alliances of this nature are a popular solution to acquiring distribution control. Costs can spirits in Japan, and 52 per cent in the Far East overall Guinness boss Mr Anthony Tennant, having rationalised his European distribution, is in no doubt of the importance of the South East Asian markets.

The group forged an international alliance with Moet-Hen-nessy, cemented by a cross share holding, which includes most markets of the Far Rast. The partnership is proving unbeatable with United Distill-

Within this decade, we shall see the unification of the European market, and the realisation of the Pacific dream - a major market-place of 490m people, with high expectations and incomes to match

be hoped and the combined brand portfolios provide efficient operating volumes. This improves profits and permits a high level of marketing sup-port, giving the group more leverage to deal with its major customer – the retail trade. In a united Europe, this will be increasingly important.
"Brand power is not at all

"Brand power is not at all easy to translate from one market to another," admits Mr Tim Ambler of IDV, owner of the world's favourite vodka. Chinese and Japanese palates prefer brown spirits, and especially cognac. These are "warm", stimulating and invigorating, whilst white spirits are seen as "cold" and depressing. The recent restructuring of taxation in Japan and liberof taxation in Japan and liberalisation of the markets of South Korea and Taiwan has led to a boom in whisky and

ognac. The four major drinks

ers range of premium Scotches and the world's leading brand of cognac. In Japan Hennessy is showing dramatic growth and should top half a million cases this year.

Last year United Distillers set up its own marketing and distribution companies in Japan, and no less than 21 per cent of Guinness's profits are already generated in the Asia/ Pacific area. United Distillers' bold strategy is to be the sec-ond biggest spirits business in

Gift-giving is a way of life in Japan, and to exploit this United Distillers are marketing a number of prestige brands especially designed for this sector. Latest among these is the Harper President's Reserve Bourbon, a mellow aged bour-bon, confidently priced at the top of the range. United Distillers also launched Old Parr Superior, described as Japan's ultimate" whisky and aimed

political élite.

The high price Seagram paid for Martell was justified in its eyes by the strategic advan-tages of gaining the brand's well-established Far Eastern distribution system. It is the leading cognac in Hong Kong, Singapore and China, and the key to Seagram's international growth strategy. Seagram now controls its distribution throughout the region, and has a perhaps surprisingly affable arrangement with IDV to distribute its products (excluding

Europe's most popular Scotch whiskies, Ballantines. This, along with Courvoisier cognac, is being translated into brand power in Japan. Although a late starter, the group has fil-led the vacuum created by United Distillers when it with-drew its brands from Suntory. Allied has now formed a potent alliance with this leading Japanese distiller. The secure long term agreement with an inter-national drinks group makes Suntory eager to put its considerable talents behind the new

Acquisition of brands or dis-tributors has been a major pre-occupation of the 1980s. Play-ers such as Whitbread, unable quickly, after the onset of the recession and a sudden downturn in Scotch sales in the late 1970s, punctured manufacturers' profits in the mid-1960s. In addition, the biggest company in the industry, the Distillers Group, failed to give positive leadership in a world spirits to compete in the big league, are quitting. Whilst "add-on" acquisitions of local brands will continue to occupy man-agement, future growth opportunities through the acquisi-tion of top flight brands such as Beefeater or Long John will industry where tastes and lifes-tyles were changing. Distillers by Guinness has been the major catalyst for

Editor, International Drinks



PACKAGING

Common rules prove elusive

ONE OF the most difficult tasks facing the European Community as it prepares for the 1992 single market is to devise a common framework of regulations for packaging.
The issue is of crucial impor-

tance to multinational drinks companies - indeed, any drinks company - planning to develop brands across Europe's national frontiers. For the framing of the regulations may either create barriers to pan-European trade or encourage it by providing opportunities for standardised packaging and economies of sca

Since the EC Commission asked member states in 1985 to submit plans for the recycling or re-use of drinks containers, little has been done to resolve the issue. The result, says Mr John Thompson, of Canadean's European beverage packaging consultancy, is that differences between states are widening, some becoming much more restrictive than others; and the problem is exacerbated as environmental concerns become entangled with the protection of national markets.

Many in the drinks industry felt it had been unfairly singled out in the first place by the EC Commission. Drinks containers are only a part of the environmental problem associated with refuse disposal. In the UK, it is estimated, they account for about 11 per cent of the 20m tonnes of refuse generated annually.

Now, they believe, some states are discriminating against particular types of container for political and economic reasons.

In the UK, France and Belgium in recent years, the use of non-returnable containers cans and plastic bottles - has been growing. Such one-trip containers are a more effective means of transporting drinks over long distances; and the trend could lead to a standar-dising of packaging that the multinationals would welcome. Efficient recycling systems would ensure that environmen-

C

cent of the 3bn aluminium cans a year used in the UK, for instance, are at present recycled. In the US, however, the proportion is 58 per cent - and the packaging industry has a vested interest in helping the public sector in such areas of

tal concerns would be met, it is

claimed. Their developm still has a long way to go in some countries. Only 5 per

But in the name of environmental protection — and with the often active support of some "green" movements, Den-mark and West Germany already effectively ban the use of cans and plastic bottles. For more than a decade,

two-way bottles makes them impractical over about 200km a distance easily exceede when exporting to Denmark." After more pressure, a decree in 1984 allowed imported drinks to be sold in their original bottles, but only for test-marketing and on con-dition that annual sales did not exceed 300,000 litres, and that a

bottle return system was set up. The absolute ban on canned drinks remained.

The Commission and the UK

Government took Denmark to the European Court which last year ruled against the import limit on bottles but left the ban on cans, and restrictive label-

in the name of environmental protection and with the often active support of some "green" movements — Denmark and West Germany effectively ban the use of cans and plastic bottles

Denmark has used a series of decrees to put a stop the sale of beer and soft drinks in non-refillable containers, in spite of successive challenges from the European Commission.

Yet milk, which in Denmark is sold in cartons, has been exempted; and the Environment Ministry has said it sees no environmental grounds for changing to returnable glass

Nor do the restrictions apply to Denmark's export of canned lager - even to its own offshore dependencies of Green-

land and the Farces.
The EC Commission, in 1980, ruled against Denmark's ban on the sales of imported beer, soft drinks, and mineral waters in non-refillable containers as violation of free intra-EC

Denmark responded in 1981 with another decree that banned the sale of drinks, both imported and domestic, in non-refiliable containers. That appeared non-discriminatory, but, as the Commission noted, ling and recycling regulations

West German practice has also brought bitter protests from drinks exporters in the UK, France and Belgium. "In Germany, perhaps more than in any other European comtry, it is increasingly difficult to draw a line between environmental measures and protectionist measures," says the UK Industry Council for Packaging and the Environment (INCPEN).

Throughout the 1970s and the early 1980s, the German market for non-refillable drinks packaging had gradu-ally increased. Imports of canned beer from Denmark were a contributory factor, and large German breweries responded by using cans, too. But smaller breweries retaliated by pushing for restrictions on the use of cans, and encour-

aged "green" groups to join In 1986 the West German government passed a waste law, setting objectives for the

forms of packaging or impos-ing mandatory deposits.

The objectives of the waste

ing the means, if required, for action such as banning certain

law can be, and are being, met by the manufacture of resource-efficient packaging and recycling systems," says INCPEN. "But the Federal ministry of the environment appears to have interpreted the ruling as an opportunity to return to a refillable bottle system, which would remove the competition from imports, and with the local harmons.

suit the local brewers." Regulations have now been introduced limiting the use of plastic and one-trip glass bottles, and cans, to 10 per cent of beer sales, 20 per cent of car-bonated drinks sales, 65 per cent of still drinks, and 50 per

This will effectively exclude competition from imported beers and mineral waters, in particular, and will benefit Germany's dense network of small, local brewers and bot-

mental impact involves assessing many variables," says INC-PEN. There is nothing more wasteful and unenvironmental, for example, then a returnable bottle that does not get

"It will become more impor-tant to distinguish between true environmental acceptability and actions motivated purely by the temptation to use it as a marketing tool.

"Some sectors perpetuate misconceptions in an attempt to put down a competing product, and some countries are increasingly misusing genuine environmental concern as an excuse to protect home mar-

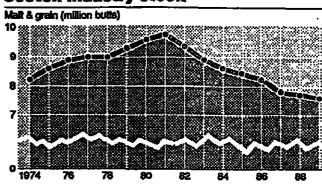
It concludes: "A high level of environmental protection must be reconciled with commercial freedom to supply customers with what they want at mini-mum cost."

Philip Rawstorne

SCOTCH WHISKY

Tax harmony looks crucial

Scotch industry stock



Guinness, with the takeover of Distillers, inherited a sub-stantial stock surplus, the greater part of the proverbial "whisky loch". United Distill-ers embarked on a strategy of re-pricing and rationing of stock with the result that bulk Scotch prices have more than trebled in the last two year.

This was part of a core strategy: the object was to upgrade both the price and the image of Scotch Whisky after a long period in which Scotch stocks had been sold off cheaply, fuelling a commodity image and cheap own-label brands. Mr Nell McKerrow, managing director of Macdonald Martin Distilleries, a small distiller

years by United Distillers is part of a key trend in the business. Ownership of distribution, a strategy vigorously pur-sued by other drinks groups like Seagram and IDV as well as United Distillers, allows companies to have far more control over the marketing of

their brands. Through the acquisition of distributors - and the forging of joint venture agreements such as that with Möet Hennessy-Louis Vuitton - United Distillers now controls, or has a direct say in, over 75 per cent of its marketing and distribu-tion, compared with only 25 per cent in 1987. This strategy brought con-

The acquisition in 1987 of Distillers by Guinness has been the major catalyst for change in the industry... United Distillers has had a huge impact on the market-place because of its sheer size

which has the Glenmorangie brand, the third best selling malt whisky in the world, said that companies like his had pursued a value-led strategy efore United Distillers. But, he said: "Guinness and United Distillers have given the strategy a tremendous potency and

In pursuit of this strategy, United Distillers has cut costs by rationalising its distilling and bottling. It has also revised its internal structure and re-or-ganised its distribution and brand portfolio.

The reorganisation of its dis-tribution over the past two

siderable disruption to United Distillers' sales as well as to many of its smaller competitors. MacDonald Martin, for example, has changed distribution three times in 18 months, first moving from Schieffelin, following the joint venture between Guinness and Moet-Hennessy, which owns Schief-

Other Scotch whisky companies have also been embroiled in this very substantial re-organisation of distributors -with Remy Martin, for example, recently announcing it was taking on the distribution of The Famous Grouse in France

as well as some other territo-

However, while changes will continue as companies change continue as companies change hands, the industry suggests that the frenetic phase of changes in distribution may be coming to an end and companies will now be able to concentrate on building brands.

Promoting a premium image for Scotch, says the industry, is a critical part of safeguarding its future in a market-place where people appear to be drinking "less but better".

Mr Greener said: "If the industry focuses on promoting and developing its brands there is no possible justifica-tion for prices to fall should, for example, there be a recession. The factors that affect consumption of products like Scotch are the way brands are marketed and developed."

Taxation policies, he said. are one of the other key factors in the continuing development of Scotch whisky sales. Japanese tax reforms, curtailing tax advantages enjoyed by domesauvantages enjoyed by domes-tic Japanese spirits, should give a fillip to sales of Scotch in Japan. The Pacific Basin and, most specifically, Japan, is the priority market-place for the development of international brands of spirits.

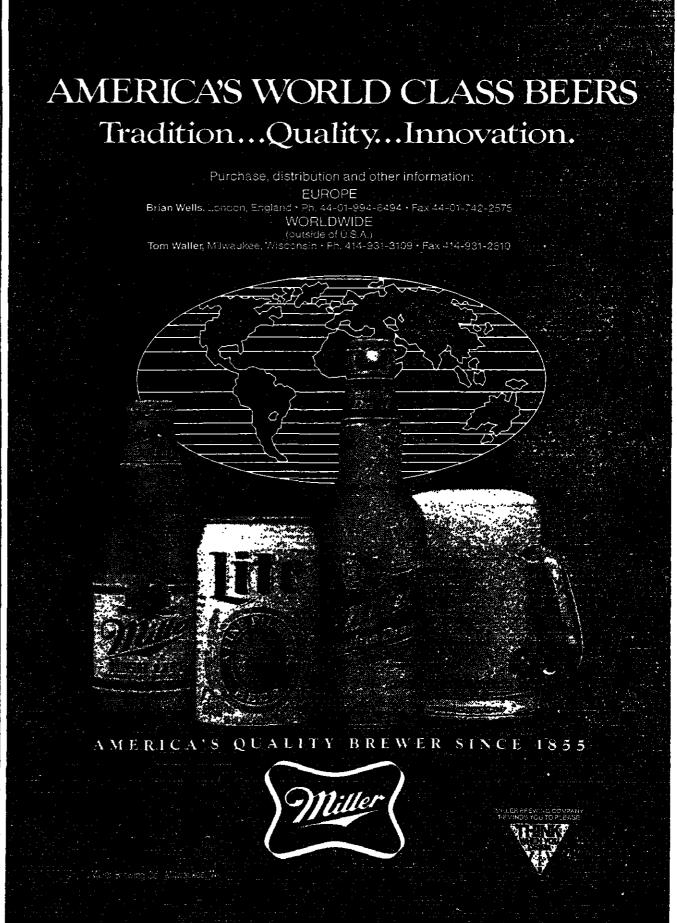
The continent, where it is becoming increasingly chic to drink Scotch, is also a growing market: France is currently the second largest export market after the US, where volume sales of Scotch continue to fall.

However, Scotch distillers warn that a crucial issue for the industry is tax harmonisation within the European Com-munity. Mr Greener said that the UK Government was being urged by the industry to view tax harmonisation of alcoholic beverages as a potential major opportunity for the Scotch whisky industry.

Mr Greener warned, how-ever, that some of the schemes being proposed could harm Scotch — such as minimum bands of taxation for different categories of drinks. "We in the Scotch whisky industry," said Mr Greener "want an understanding that taxation per degree of alcohol is the only fair way of levying taxa-tion on alcoholic drinks."

"We are stressing to the UK Government that 1992 presents a massive trading opportunity for the UK and, unless issues like tax harmonisation for alcohol are not gripped in a partic-ular way, we may not only not get the opportunities but may be further disadvantaged."

Lisa Wood



National papers agree code of ethics for journalism

By Raymond Snoddy

BRITAIN'S newspapers yesterday agreed a code of practice on journalistic ethics designed to head off leg-islation which could threaten press freedom.

The code will be accompanied by a system of readers' representatives to deal with complaints.

The move comes as newspapers are increasingly censured by the law and the Press Council for sensationalism and inaccuracies which have intruded

on people's private lives. The editors say they will continue to defend the democratic right to have a free press and to campaign for reform of libel and contempt law. But they have also accepted some criticism of the press in Parliament and by the public.

"While supporting the Press

national Council, each individual national newspaper now accepts the need to improve its own methods of self-regulation, including procedures for deal-ing promptly and fairly with complaints," the editors say in the declaration.

The most dramatic change is the widespread backing for a system of readers' representa-

The new system of readers' representatives will take up complaints and breaches of the code which will cover everything from intrusion of privacy to how information is obtained and the need for a fair opportunity to reply.

The authority of the representatives will be set out in formal terms of reference but their main task will be to "safeguard standards of accuTHE MAIN PROVISIONS OF THE CODE

• Respect for privacy - intrusion into private lives should always have a public interest justification.

② A fair opportunity for reply will be given when reasonably

O Mistakes will be corrected promptly with appropriate prom- Information for publication must be obtained by straightforward means unless there is an overriding public interest, and

newspapers will not authorise payment to criminals to enable em to profit from crime. • Irrelevant references to race, colour and religion will be

racy, fairness and the conduct of journalists." The representatives will

have the power to question journalists and editorial executives. They will also have the right to require prompt publication of statements of correction and to have their findings

will be given when reasonably • Mistakes will be corrected promptly and with appropriate

A fair opportunity for reply

justification;

• Information for publication must be obtained by straight-

forward means unless there is an over-riding public interest and newspapers will not authorise payment to criminals to enable them to profit from

• Irrelevant references to race, colour and religion will be avoided. The code was agreed yesterday after last week's unprece-

dented meeting of national newspaper editors Mr Robert Maxwell, pub-lisher of Mirror Group Newspa-pers, thought relatives of crim-

inals should also be included in the ban on profiting from

The Financial Times decided it could not sign the document although it supports fully the aims of the code.

Sir Geoffrey Owen, editor of the FT, felt strongly that it was his personal responsibility as editor to deal with complaints from readers. In an editorial in today's paper, the FT says: "In our case we do not consider it helpful to delegate this part of the editor's job to a readers' representative whose independence may be open to ques-

The Government has warned that the press is "on proba-tion" and that if it does not put its own house in order then legislation is likely to follow. Editorial comment, Page 24

Dealing with a case of DTI frustration

Raymond Hughes on an drive against insider dealing

STAFF at the Department of Trade and Industry who spearhead the Government's drive against insider dealing may well be feeling aggrieved and frustrated.

Twice in the last four weeks they have seen prosecutions they have mounted against men they suspected of insider dealing collapse on judges' The juries were told to bring

in formal "not guilty" verdicts on the ground that the DTI had failed to prove its cas In each case the DTI presum-ably thought it had evidence of offences under the 1985 Company Securities (insider Dealing) Act justifying prosecution. In each case the judge dis-

agreed. So what is happening? Is there something wrong, or unclear, in the Act? Are some judges misinterpreting it? Is the DTI mistakenly prosecut-ing the wrong people? Or is the department simply not prepar-ing its cases adequately?

The Act was brought in to ensure that the Thatcher dream of a share-owning democracy, with millions of new shareholders recruited through the privatisation of British Telecom, British Gas and the like, was not sullied by City of London professionals and others "in the know" get-ting an advantage over the

company's shares, to which directors and professionals are

Crown Court last week, had been described by the prosecu-tion as "the classic insider."

It was not disputed that Mr Fitzwilliams had bought for

himself shares in Centreway

Industries, an industrial and

investment finance group, while negotiating on City and Westminster's behalf the pur-chase of a stake in Centreway.

At the time, the open market price of Centreway shares was

54p. CWF was offering 90p. Mr Fitzwilliams bought his first

Fitzwilliams was "the classic insider, possessed of that spe-cial information which he had

by reason of his connection with CWF and which, if gener-

ally known, would be likely to

cause the price to rise."

As a definition of insider

dealing that could hardly be bettered.

The special information Mr

Fitzwilliams was said to have had was the knowledge that

CWF was making an offer for

part at least of a controlling block of shares in Centreway.

That knowledge, the prose-

cution argued, was price-sensi-

tive; it was not known to the

world at large; and if it had

been, Centreway's share price

The prosecution said Mr

tranche at 650.

shareholder in the street.

ccordingly, the Act
makes it an offence to deal in shares on the basis of unpublished, price-sensitive information – the sort of information about prospective takeover bids or other events likely to affect the price of a

said that it would cause chaos

ment said last night: "We have not dropped our proposals for structure plans. We are concerned to see that they are kept up to date while we await legislation."

of parliament, scrapping county structure plans and placing the main responsibility for planning on the district councils. Instead, the bill was not included in last week's Queen's Speech, which out-

asking for structure plans to be be brought up to date and provide for development for at least 10 years ahead and even as far as the year 2006.

submit their plans for approval by the Secretary of State – a change that strengthens their role.

They should be trusted to

adopt their own plans, he said.

In addition, an applicant
who ignores the county plan and appeals against refusal of planning permission may be liable to pay costs. However, Mr Patten emphasised that new country town settler by private developers would have a role to play.

Minister backs role of county councils

By John Hunt

COUNTY COUNCILS WILL continue to play a prominent role in the town and country planning system in England and Wales for some time to come, Mr Chris Patten, the Environment Secretary, said

His remarks, in a speech to the Town and Country Plan-ning Association, led to specu-lation that he intends to reverse the controversial pro-posal of his predecessor, Mr Nicholas Ridley, to abandon county structure plans, which provide the strategic overview

The proposal, contained in a policy paper in January, provoked an outcry from environmental organisations. They

in the planning system. The Environment Depart-

The Government originally intended to introduce a planning bill in the present session

tive programme. Mr Patten yesterday urged county councils to press ah with the revision and updating of their structure plans.

He issued a guidance note

Counties will not have to

would have risen.

Mr Fitzwilliams denied wrongdoing, contending that he had not possessed any price-sensitive information. The only information that CWF, and thus Mr Fitzwilliams, had about Centreway was what was already in the public domain: for example, articles in the financial press, the defence argued.

Mr Andrew Greystoke, CWF's chairman, was called as a prosecution witness to produce relevant documents. Under cross-examination he said he would have thought himself entitled to deal in Cen-

treway shares at the time.

he CWF offer, he said, had been no more than "a sighting shot"; it had always been intended that it would be a negotiated transac-tion; CWF had not intended making a takeover bid for Cen-treway but was interested only in a 29.9 per cent stake. Thus, said Mr Greystoke, the exis-tence of the offer had not been price-sensitive information. At the end of the prosecution

case, the jury was sent out while the defence submitted that there was no case for Mr Fitzwilliams to answer. Judge Wroath agreed, plainly finding Mr Greystoke's

evidence very persuasive.

He said that Mr Greystoke,
who was clearly very expert in
this field, had said that the information was not price-sensitive. That, the judge sald, presented a contradiction in the prosecution evidence.

The judge also commented on the evidence of Mr Andrew Herd, of Arbuthnot Latham, Centreway's merchant banker.

Mr Herd had said that his
personal view was that the
existence of the CWF offer was
price-sensitive, but, said the
judge, he had declined to more likely to be privy than the average shareholder. Mr Piers Fitzwilliams, a former director of City and West-minster Financial, who was acquitted at Southampton

express a view in his profes-sional capacity. At best, the judge said, the evidence was not strong and because of contradictory evi-dence he had had grave doubts whether the case should pro-ceed. Those doubts, he said, had been resolved when it became clear that the prosecution could not prove that Mr Fitzwilliams had the requisite

knowledge. He said it was impossible to infer from his acts that he known the information was

The judge called the jury back and, entirely properly on his view of the evidence, directed it to acquit Mr Fitzwil-

E ven though Mr Fitzwilliams is innocent of insider dealing, his case seems to suggest that there is a need for a definitive ruling on the meaning of "unpublished price-sensitive information." The DTI does not intend taking the Fitzwilliams case furer but the issue, and other matters surrounding the 1985 act, may be resolved by the

criminal division of the Court of Appeal in January. Then Mr John Cross, former managing director of Word-plex, is to challenge his convic-tion of insider dealing last November, when he was fined

Treasury official gives warning on government spending levels

by Peter Norman, Economics Correspondent

MR NORMAN LAMONT. Chief Section 19 Secretary to the Treasury, yes-terday warned that it could become more difficult for the Government to maintain its tight public expenditure regime as the economy slows. Giving evidence on the Gov-

ernment's latest public expen-diture plans, he told the House of Commons Treasury and Civil Service Committee that the Government's overall aim of cutting public spending as a percentage of gross domestic product could be threatened if the economy continued to grow slowly after next year. However, Mr Lamont denied

the Government had changed its policy that public spending should take a declining share of national income, despite the projected increase of general government expenditure less privatisation proceeds in the 1990-91 financial year to 39 per cent of GDP from 38.75 per cent

He said the planned 1990-91 ratio of 39 per cent and the 38.75 per cent ratio envisaged for 1991-92 were unchanged from the figures published in the 1988 Autumn Statement, the Government's annual economic forecast.

Mr Lamont admitted that it was possible for the ratio of spending to GDP to rise in 1991-92 and 1992-93 if growth turned out to be lower than anticipated. The Government has assumed that real growth in each of those two years will be 2.5 per cent, as outlined at



the time of the budget last March. These growth rates are twice the 1.25 per cent increase in GDP which the Government forecast in its latest Autumn Statement for 1990. Mr Lamont said that the

planned £5bn jump in general government expenditure over inflation in Britain.

Despite holding public spending virtually unchanged in real terms from the mid-1980s, the Government was able to spend more on priority programmes such as health

ahead, he hinted that events in eastern Europe could one day lead to a reduction in the Brit-ish defence budget.

The Government's sense of

and transport, he said. Looking

priorities was criticised by Conservative MP, Mr John Townend. Instead of paying out more for the arts and development aid, it should have agreed to provide more money for war widows, he

The Treasury was also criticised by another Conservative MP, Mr Anthony Beaumont Dark, for refusing to let local authorities spend income from council house sales on schools

However, Mr Lamont was unyielding on this issue, maintaining that the Treasury had to keep control over such spending to combat inflation. A THIRD of Britain's coal mines will be closed in the next three years with the loss of up to 30,000 jobs, Labour pre-

dicted yesterday. Mr Frank Dobson, opposition Energy Secretary, said the Coal Bill, announced last week, would double the maximum grant the Government could previous plans in 1990-91 was give British Coal to cover fur-relatively small in view of the higher-than-expected rate of is expected to receive its sec-

ond hearing in the House of Commons next week At the launch of Labour's campaign against the bill, he gave a list of 30 pits which the

party believes are likely to

Thatcher defends her record

By Michael Cassell, Political Correspondent MRS Margaret Thatcher, the Prime Minister, last night suggested that any challenge to her leadership would strengthen her own position and said she intended to remain premier as long as the Conservative Party and the

electorate wanted. Mrs Thatcher, in what amounted to a spirited defence of her personal record before the close on Thursday of nominations for the party leadership, acknowledged that a con-test would harm the party and

the country.

She refused to speculate at the outcome or to say whether the contest could go to a sec-ond round. Last night, no MP had yet formally lodged a nom-ination, with Sir Anthony Meyer remaining the only identified, possible candidate.

Mrs Thatcher said that a challenge would create uncertainty at a time when the gov-ernment was doing badly in the polls but that in itself could not be used as an argument to prevent MPs from exercising their legitimate right to challenge.

Speaking on BBC television she "totally and utterly" disas-sociated herself from claims circulating at Westminster that MPs registering opposition to her might face deselection in their constituencies. To inter-

fere, she added, would prove counterproductive. In the clearest hint yet that the present administration run its full course, Mrs Thatcher said there would be no election "tomorrow, or next year, probably not even the year after that". There was, "a

very long time to go."

Attempting to clear up the confusion about her own intentions, following apparently conflicting remarks about her readiness to go on serving as Prime Minister, Mrs Thatcher claimed that, whatever she said on the subject, she was

nisinterpreted.

It would, she added, be totally false to fight the next election on the basis of stepping down shortly afterwards.

She continued: "The real position is out to simply this Lebel! tion is quite simply this. I shall stay as long as the electorate and my own party wish me to do; not a moment longer, but I hope to stay as long as that." said the aim was to win the next election and added: "I would not be averse to breaking another record for the

Judicial verdict due on docked ambulance pay

By Fiona Thompson, Labour Staff A HIGH COURT judge will this

morning decide whether Lon-don ambulance crews are to have their pay docked for refusing to work normally.
Unions representing the London crews sought an injunc-

If a dispute cannot be settled in this way, there will still be a right of appeal to the Press Council which is also reconsid-

The five main provisions of the Code of Practice are:

Respect for privacy - intru-sion into private lives should

always have a public interest

ering its structure.

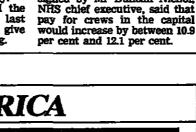
tion to stop London Ambulance Service management cutting pay after a letter to staff last week from Mr Tom Crosby, London's chief ambulance officer.

Mr Crosby said emergency crews would only receive two weeks' pay for November and non-emergency crews one week's pay because they had not been working normally. Mr Justice Auld heard the case in chambers and last night indicated he would give his judgment this morning.

The London crews, along with ambulance staff throughout Britain, have been carrying out industrial action over a rejected 6.5 per cent pay offer for 11 weeks. Mr Crosby's letter was prompted by staff stepping up their action to include a ban on all non-emergency work earlier this month.

The Government yesterday launched its £200,000 advertis-ing campaign aimed at convincing ambulance workers to accept its revised 18-month pay

An advertisement in the London Evening Standard signed by Mr Duncan Nichol,



Tourism also helps with the policy of inward industrialisation

by employing more people in tourism-related service industries.

It is important that we develop our country evenly, with each

region having something to offer. Here, tourism can make a contribution by attracting visitors to all parts of South Africa. It can attract niche groups. For example, there might be foreigners who are interested in succulents. They would visit the Richtersweld

- a region known to few but one which is remarkably rich in

Another aspect of tourism lies in the rising standards of living

and the orbanisation of all our people. It has resulted in black

South Africans touring their country on a unprecendented scale.

Even so, it's a trend that's still in an embryo stage. Hence, we're looking at a massive potential domestic market which will become

Black people from our neighbouring states are also flocking

to South Africa. Half of the people who visited South Africa last

year — 420 000 of them — came from black Africa. Zimbabwe

was our largest source of tourism. We actually had more people from Zimbabwe than from Britain, which was second. The third-

nighest number was from Swaziland. They come to shop, seek business opportunities and see the wonders South Africa has to

Then there's the traditional overseas market. The figures are

growing all the time. South Africa now represents a very attractive

tourist opportunity in terms of value for money. The contraints

have been getting people here cheaply because of the long distances. Once they are here, they find it's one of the world's least expensive tourist destinations.

We are tackling the long distance problem by looking at charter

flights. The first charter flights start in December and are already sold out. We think that charter will play a very important role

No effort is being spaced in enhancing our ability to market tourism. We've revamped the Tourism Board by removing any

governmental flavour and introducing a young and dynamic team of specialists. Its a multi-racial body with a whole host of varied

Last year we had 850 000 visitors and little Switzerland had

20 million. The potential is obvious.
The political climate is improving rapidly and this is helping

enormously. To some extent, there is no such thing as bad publicity. Everyone knows South Africa. They know where we

are; they have some interest in us; they have a great curiosity

about South Africa. The difficulty many other countries face is

to get their name before an international audience. We don't have

that problem. The international media have done that for us.

So our capacity to absorb more is enormous. We see great

potential in our two and three star hotels, where foreign visitors

I find it intriguing that people will go a long way at great expense

to see places like Williamsburg for their historical interest. Yet South Africa has its own beautiful 19th century towns and cities.

Pietermaritzburg, for instance, must be one of the most beautiful

Significantly, South Africa has the world's highest rate of repeat

their friends and families. South Africa is one of the world's few

most sophisticated countries - caters for children. South Africans

sophisticated countries where people can come as a family,

cause they can afford it. And South Africa - in contrast to

ness. It's the acid test. And when they come again, they bring

can get very acceptable standards very affordably.

Only 24% of people coming to South Africa stay in hotels.

. Collectively, it's the most dynamic group that has ever

in bringing more tourists to South Africa.

served the tourism industry.

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length of prime ministership."

Southern Africa's future lies in mutually beneficial interdependence

In this final interview of the series Kent Durr, Minister of Trade, Industry and Tourism talks to John Spira, Finance Editor of the Johannesburg Sunday Star about economic interdependence in Southern Africa.

Spira: The State President recently launched a top-level investigation into the proper co-ordination of economic policy restigation into the proper co-ordination of economic policy seasures. Are you able to sketch the road ahead for South

Africa against this background? Deer: The State President pointed out that political progress had to be in harmony with economic development and that it was therefore imperative that the constraint imposed on growth by the balance of payments be lessened, removed or overcome. Hence our economy, which has developed as a result of historical factors and under a set of domestic and external conditions that no longer applies will have to be restructured in the light of present and

I know that talk of "restructuring" is a rock of offence in some circles and if by restructuring is meant something in the nature of central planning, I fully share that feeling. However, this is far from what we have in mind. The best planning consists simply in letting private energies get on with the job of moneymaking within, of course, the overarching norms of the society concerned. Similarly, with so-called "industrial policy", which all too often

has been a euphemism for a refusal to look economic realities To the extent that industrial policy is necessary, however, I see it as a dynamic process that must ever be adapting to changing times and circumstances, with the government and the private

There must nonetheless be room for a broad view of the way our economy will have to develop if the challenges of our tim are to be confronted and overcome. There is room for economic

leadership and statesmanship.

We need both to remain and increasingly become a global player. The openness of our economy must grow, not shrink.
We are reviewing our options and testing the water in a number
of markets hitherto untried. Promising opportunities are already
beginning to manifest themselves. We must look at our neighbours beginning to manifest themserves. We make those as the imperiod with new eyes. We have often been told that South Africa's path to political acceptance by the outside world runs through Africa. But this may well apply equally when it comes to establishing economic bridgeheads. There is no question that Africa is coming

to terms with reality and we are part of that reality. Spira: South Africa already has active trade links with its neighbours. Do you envisage these expanding to a significant extent in the near future?

Durr: Those countries contiguous with our borders comprise our natural market and current figures bear this out clearly, with close on one-third of our total exports of manufactured goods going

Supplying these markets makes good economic sense. Our splendid infrastructural network provides easy access — so much so that, considering those countries' proximity to our industrial heardand, the logistics of supply is for all practical purposes the same as for our domestic market.

We should, in fact, increasingly try to view this Southern African region as constituting a single market by means of which we may secure the economies of scale so vital to our own industrial development and thereby to the economic progress of the region as a whole. This single market will in turn provide a springboard

And these economies of scale are even more important to our neighbours, who very often are micro states or have relatively small home markets. I realise, of course, that, gratifying as the increase in our trade

with the SADCC countries has been, the whole question of trade between an economically-predominant country and its smaller partners may have certain politico-economic consequences that need to be addressed. In our particular case, this is exacerbated by political tensions.

This is a problem that will have to be faced in a spirit of mutually beneficial interdependence, not dominance in any shape Spira: You have frequently said that South Africa's economic road into the future will hinge on growing industrialisation.

Durr: We have a number of areas of great potential. The opportunities are there for the output of both intermediate and final products over a wide range. As of now, we are engaged minantly at the primary and secondary levels of processing but we must increasingly realise the potential awaiting us at the

What measures are being taken to achieve this end?

third and fourth stages of beneficiation. We are busy with many

studies to encourage movement in this direction.

A corollary to this process is the government's declared intention of freeing up the economy — to deregulate and privatise so as to remove restraints on private energies and thereby create work, wealth and incomes. The striking growth of our informal sector testifies elegaterally to the success of this policy, as does the emergence of inward industrialisation in the wake of urbanisation,

with its massive need for physical and social infrastructure. I believe not only in smaller government but in better government. I believe that the projects in which the government must necessarily be directly involved should be few but that in their execution they must be simple, understandable, affordable

and administratively feasible.

The State President has put economics at the centre of the country's concern as never before. We are determined to get the entals right, to provide the basis from which sust and healthy economic growth can take place. We must always play to our strength, not our weakness, and not missillocate the limited resources that our country has at its disposal to meet the nassive challenges and opportunities that lie ahead.

been suffering from a low level of productivity. How can the country redress this problem? Durr: Only by a comprehensive, innovative and concerted effort by every person and organisation involved, to implement the best management techniques, to employ the right technology and to train our workforce adequately in order to ensure that our industry becomes more competitive locally and internationally.

Spira: South Africa's industrial machine has for many years

Productivity is receiving priority attention at the highest level of government and a report has recently been completed by the President's Council setting out a broad-based action plan. Our goal is to create wealth in which everybody in the country must share fairly. We realise the major role that productivity plays in reaching this goal. Very substantial mannower training schemes have been instituted over the past few years. Since 1985, more than a million people

have been trained through these programmes. The very large proportion of the government budget expanded annually on education is well known. We firmly believe that the key to higher productivity lies in adequate and appropriate education and At the same time, the National Productivity Institute is actively involved in identifying productivity deficiencies and preparing methods to overcome these bottlenecks in both the public and

The South African Bureau of Standards provides industry with criteria for the assessment of quality, which is, of course, directly

The Council for Scientific and Industrial Research has as its main goal the development, transfer and application of scientific and technological expertise to strengthen local industry. Inherent in its endeavours is the improvement of productivity.

Technology development throughout the ages can be regarded

as a prime element in productivity improvement. Fully aware of the extreme importance of obtaining and developing appropriate technology, the government recently established a Directorate of Technology Promotion in the Department of Trade and Industry with the specific objective of ensuring that a dynamic technology development policy is implement Hence, the productivity problem in South Africa is already

being addressed on many fronts. But there is no room for elacency and it is our intention to continue treating this as a matter of top priority. Spira: You've identified tourism as a major potential foreign ange earner. The difficulty here, of course, is So

Africa's poor image abroad. What will you be doing to boost the flow of tourists to South Africa? Dury: Tourism has major export potential. Whereas getting many of the fundamentals right in the economy suffers from various contraints (the balance of payments problem being a prime example), incoming tourism is not subject to contraints, because it doesn't spend foreign exchange but earns it.

The rand, having weakened over the past few years, not only

encourages tourists to come to South Africa but discourages South Africans from going abroad. In the process, much needed foreign exchange is earned and conserved. It's an import replacement

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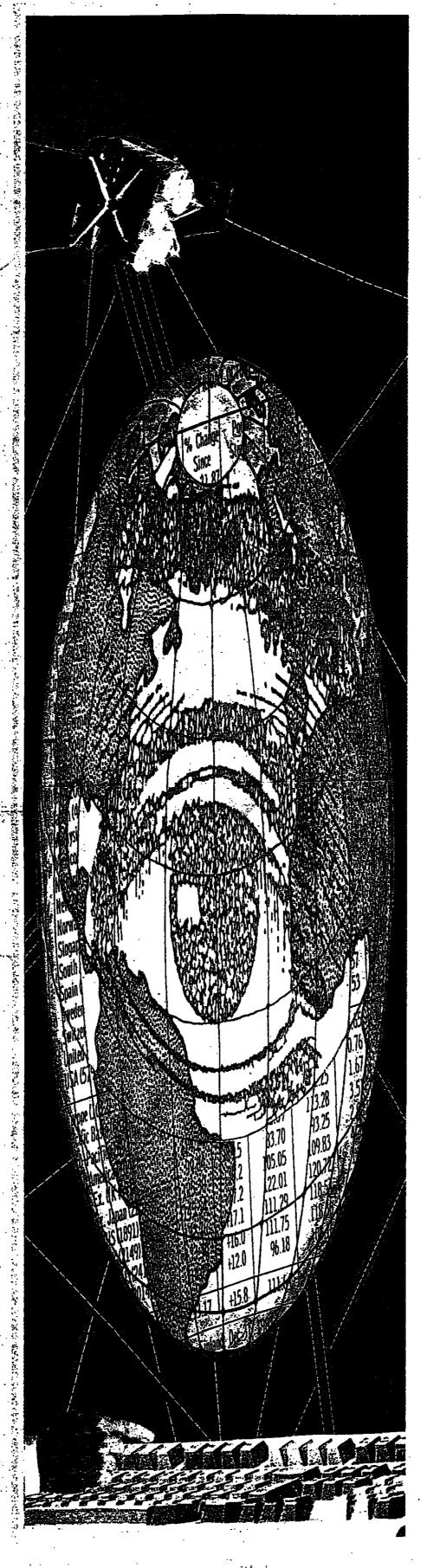
ONE MARKET

DAVID BAND,

CHIEF EXECUTIVE,

ON

THE GLOBAL EQUITIES MARKET



A few years ago we talked of multi-national companies with reverential awe.

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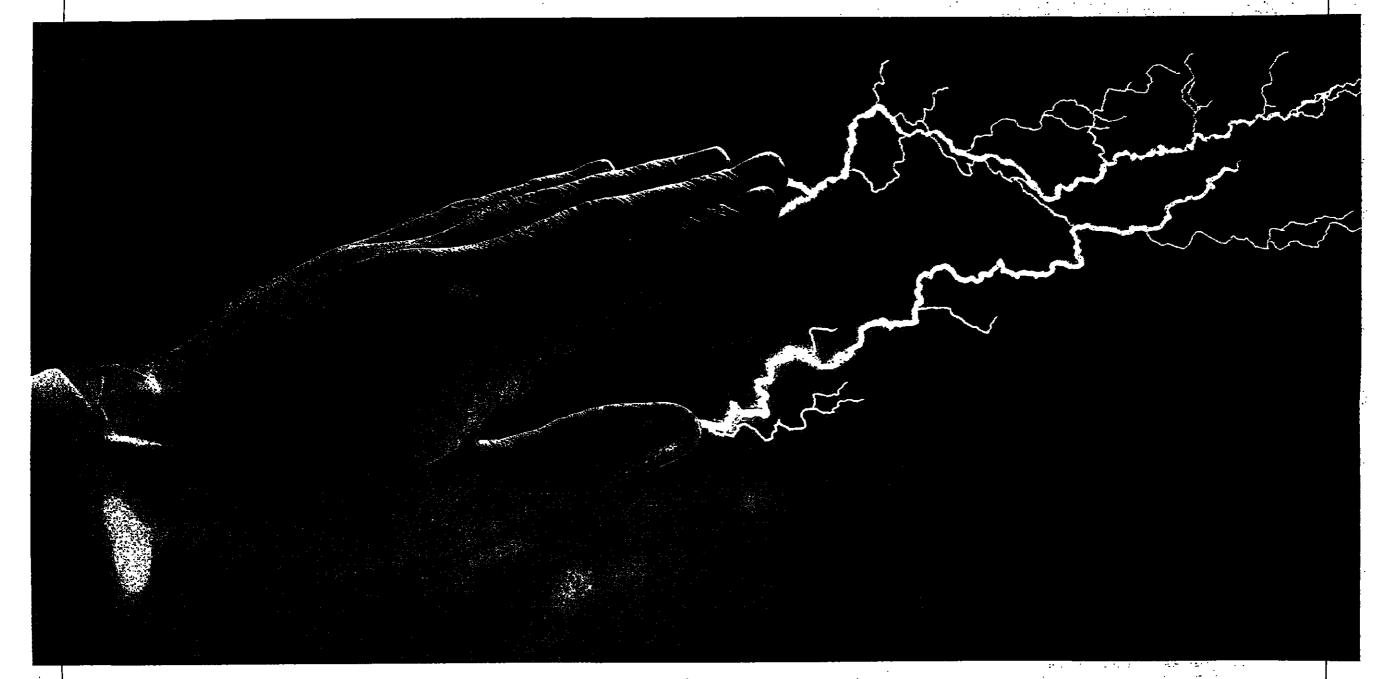
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UK NEWS

Row with workers threatens siting of engine plant Vauxhall sets deadline for Ellesmere accord

VAUXHALL, the vehicle manufacturer, has given its Ellesmere Port workforce a deadline of one week to agree a series of far-reaching changes, including the establishment of what union leaders consider to be a no-strike deal.

The company has told its 5,000 employees that, unless agreement can be reached by next Monday, it will not be able to say General Material to able to ask General Motors, its parent company, to site a planned European engine plant

at the Merseyside Port.
The negotiations are threatening to complicate separate pay negotiations, which have already sparked a series of one-day strikes at Vanxhall's

two manufacturing plants in Ellesmere Port and Luton. Vauxhall has told its 5,000 Ellesmere employees that it wants a three-year pay deal as one of the conditions of bidding for the executive engine plant. In its "final" pay offer, subsequently rejected by workers, it had suggested a two-

year agreement.

Mr Tony Woodley, national officer for the TGWU general workers' union, yesterday accused the company of trying to break up national pay bargaining. Ellesmere Port employees presently negotiate employees presently negotiate a common pay deal with their Luton collea Mr Woodley said that other

elements of the company's proposals were totally unacc able to the unions and the company appeared to be making it "almost impossible" to

conclude a deal. Vauxhall tabled its detailed demands for working practice and bargaining changes at Ellesmere Port after interven-tion by the Trades Union Congress settled an inter-union

row earlier this month. one unions believe that the changes they have already agreed, including the introduction of team working, more flexibility and "continuous improvement", could already lead to the loss of more than 1,000 jobs. The unions believe that the

High cost to local authorities of competing for services

Councils 'won most contracts'

LOCAL authorities have won 81 per cent of contracts let since the introduction of compulsory competitive tendering in July 1988 in a range of council services, but the costs of winning have been high, according to the latest research

published yesterday.

An analysis of 448 contracts

- more than 90 per cent of those awarded across Britain over the last 15 months - shows that about 11,400 jobs have been axed by councils seeking to cut costs and win contracts for services which were traditionally performed by their employe

The research, by Services to Community Action and local authority trade unions for Manchester City Council, shows that the success of coun-

cils' direct labour organisations ranges from 98 per cent of contracts for school meals and welfare cleaning down to 70 per cent for the cleaning of buildings.

buildings.

But Government claims that compulsory tendering has led to savings of £94m are described as bogus, partly because of an estimated addi-tional £45m councils have been forced to spend to take part in the tendering process, and partly because of the job losses and reduced earnings that the new system has involved. Mr Graham Stringer, leader

of Manchester City Council, launching the research at a press conference, said some local authorities were working well with the new system by adopting successful working arrangements with trade unions and building up a spirit of municipal enterprise.

But the research also showed there was a significant price to pay. "Scarce resources, time and effort are being directed away from crucial ser-vices...and the private sector is picking and choosing the types of contracts it wants.

Mr John Evans, general secretary of the general and municipal workers', said that the local government services were all labour intensive, so the easiest way to obtain savings was to cut out or cur-tail benefits like pensions, holidays and sick pay entitlement. Up to 30 to 40 per cent of the employment package could be cut in this way.

Disney-style

in Rainham

Plans for a Disney-style theme park at Rainham, Essex, by the US entertainments group MCA

US entertainments group MCA are expected to be announced tomorrow, writes David Charchill. Mr Tony Young, president of MCA Enterprises International, is expected to announce that a planning application will be made for

the theme park, based on the company's Universal Studios

theme park in Los Angeles. The park would create 20,000 jobs in construction and opera-

shoose to build the studios out-

side Paris near the Euro Dis-neyland theme park due to

open in 1992. Euro Disneyland is set to

become Enrope's largest leisure attraction and it has already announced plans for a

theme park based on film studies to be opened in 1995.

Repairs worth £3bn are

Repairs worth £3bn are needed to bring schools in England up to acceptable standards, the Labour Party's education spokesman Mr Jack Straw claimed. He said the party would cancel the building of City Technology Colleges, the controversial new business-sponsored schools, which would divert about

which would divert about

£100m towards the rest of the schools programme,

Statistics from the National Wool Textile Export Corpora-tion show that the value of the

industry's exports rose 12 per cent to 2516m in the first

three-quarters of this year, largely helped by its success in selling luxury woolken cloths

Teacher numbers in secondary schools will fall by about 10 per cent to 205,000 by 1997

on present trends, according to a report by the Institute of

Manpower Studies at Sussex University. It confirms fears

that there will be increasing

problems in maintaining teacher supply, particularly in the secondary sector.

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in Brief

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The Industrial Bank of Japan, Limited sioned Company for the Bonds

28th November, 1989

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orgination (Yen) 1,000,000 10,000,000

Numbers 72880-81850 9611-10377 116-160, 446-598

Pollowing numbers of Bonds were already selected for the mandatory redemption. Further checking is recommended since some Bonds still remain to be present

Denomination (Ven) 100,000 (*87.12.9) 100,000 (*88.12.9) 1.000,000 (87.12.9) 10.000.000 ('87.12.9)

10,000,000 ('88,12.9)

35482-44211 8240-8894 5666-6367 1483-1666

The numbers of Bonds shown below are to be redeemed at a price of 101% as optional redemption of 29 billion yen.

Numbers 1-7530, 11233-35481, 44212-49837, Denomination (Yes) 59042-71156, 71175-71194, 71198-72879, 81851-198854, 117701-121885, 127549-133752 1-2502, 2942-5665, 6368-7042, 7804-8239, 8895-9301, 9610, 10278-10296 1,000,000 10,000,000

1-113, 599-1322, 1405-1482, 1667-2361, 2528-2633 Paying Agents: With respect to definitive bonds, the principal of and interest on the Bonds is payable at any of the paying agents mentioned thereon. With respect to recorded bonds, the payment shall be made at the paying agent designated in the application for the recording on the bonds.

The Industrial Bank of Japan, Limited sentative Commissioned Company for the Bonds

28th November, 1989

Sainsbury to accept new Visa debit card

By David Barchard

THE DEBIT CARD war between the big clearing banks took a unexpected turn yesterday with the news that J. Sainsbury, the leading UK food retailer, is to accept Visa

debit cards issued by Lloyds and Barclays banks. Sainsbury's move follows a recent decision by Visa Inter-national to separate its credit and electronic-debit card brands in the UK. Food and utility retailers who do not wish to take the Classic Visa credit card will be allowed to take a new electronic debit card called Electron.

Sainsbury, which has consis-tently held out against credit cards because the commissions charged to retailers are much higher than for debit cards. It will now be able to accept debit card payments from cus-tomers of all the big commer-cial banks while continuing to cial banks while communing to reject credit cards. National Westminster, Midland and Royal Bank of Scotland already offer Switch, an elec-tronic-only debit card lamached last year.

But the change appears to conflict with claims last spring by Visa International in evi-dence to a Monopolles and Mergers Commission inquiry that there was no simple way of altering the "honour all cards" rule which obliges retailers to accept all credit as well as debit cards belonging

to a particular system.

A spokesman for Barclays yesterday denied that Visa had changed its rules. "What has happened is that a different brand, which already exists in Spain, has now been launched in the UK as well," he said.

By launching the Electron card, Barclays and Lloyds are hope to head off a challenge from Switch, which has proved an instant success. All the main UK banks, including Barclays and Lloyds, have applied to join it, and several building societies have recently shifted their debit card development plans from Visa to Switch.

Prestwick flights monopoly 'should end'

By James Suxton, Scottish Correspondent

THE SCOTTISH economy would benefit if the Government ended the monopoly enjoyed by Prestwick Airport over transatlantic flights to Scotland, Sir Norman Payne, chairman of BAA, formerly British Airports Authority,

said yesterday. He said new transatlantic air services would start from Glasgow and there would be more connecting domestic and European services.

He denied that BAA intended closing Prestwick, 35 miles south-west of Glasgow, which is underused. Consulta-

tions for a government policy review of Scotland's lowlands airports end this week. Sir Norman said that if the Government ended the policy under which Prestwick is the only Scottish airport permitted to handle scheduled transatlantic flights, two to three extra transatiantic services would

transferred to Glasgow from Prestwick.

In his strongest statement on Scottish airports policy, he told Glasgow Chamber of Com-

operate daily from Glasgow, in

addition to the two to three daily services which would be

merce that years of marketing had failed to attract new services to Prestwick; 80 per cent of Scottish business travellers Prefer to use London, Manchester or Amsterdam.

He said four British and three US airlines had told BAA they wanted to operate transat-lantic services from Glasgow and charter carriers wished to fly from Edinburgh. Connecting domestic and European services, none of which use Prestwick, would be strengthened. BAA was investing £50m at Glasgow. An open skies policy would bring forward by

about three years a £60m investment programme programme lanned for the latter part of the 1990s. A further £10m-20m would have to be spent to cope with long-haul services. He said traffic using Glasgow

would rise by 5 per cent. Glasgow's terminal would have to be expanded, but there was plenty of spare runway capacity. Sir Norman said. BAA was "amazed" at suggestions that safety at Glasgow was "inadequate or unsatisfactory" and suggestions that it presented a security risk were "beneath contempt."

Gloomy road ahead for travel trade High rates are taking their toll on holidays, reports David Churchill

BRITISH Island Airways, one of the publicly quoted charter airlines specialising in ferrying holidaymakers to Mediterranean resorts and other European destinations, yesterday asked for its shares to be suspended pending "clarification of the company's financial position."

The move reflects the sharp drop in bookings for this win-

ter's and next summer's package tour holidays, blamed on the recent rise in interest The level of demand for winter holidays is running at about a third lower than this time last year, while demand for next summer's package

tours is at least 50 per cent Confidential travel trade figures, moreover, show just how hard the slump has hit tour operators. Bookings for market leader Thomson Holidays, according to the trade figures for October, were down by 57

per cent.
Those for the International
Leisure Group of holiday companies — led by Intasun — were reported to be
down in October by 48 per cent

While both companies are understood to be faring better since those figures were circulated, it explains their tough stance in recent weeks towards cutting back on planned holi-day capacity for next year.

Thomson reduced its holiday programme by 500,000 holidays earlier this month, bringing its total cuts to almost a million fewer holidays on sale next summer than this year. Inta-sun also cut another 200,000 holidays from next summer's programme, in addition to the

300,000 already announced. This uncharacteristic prudence exercised by tour operators - it is the first time they ever have voluntarily reduced planned capacity – was mea-sured by recent figures from the Civil Aviation Authority which licences the tour opera-

which licances the but opera-tors' charter flights.

Total planned capacity was down by almost 3m passengers from 14.24m to 11.50m. (The licence for International Leisure Group, however, was only for six months rather than the full year as it changed its

financial year.) Mr Michael East, an independent travel consultant with stcastle management consultants, points out that the tour operators' move has put extra pressure on charter airlines. With the substantial investment involved in charter aircraft, the carriers simply cannot afford to have their planes stand idle next summer," he

Charter airlines have reacted to the slump by seeking to lease aircraft, especially in Mr Paul Brett, chief executive of the Thomson Travel Group, which includes Britan-nia Airways as well as Thom-son Holidays, said: "We are leasing out surplus aircraft as well as disposing of two older Boeing 737 aircraft."

Another leading charter airline, Dan-Air, is also understood to be reducing its fleet to meet changed market condi-tions. Davies & Newman, the company which owns Dan-Air, warned in June that the downturn in the holiday market would hit profits.

Some charter operators fell foul of the downturn in bookings earlier this summer. Paramount Airways, for example, was close to being grounded at one stage and was only kept flying by the appointment of accountants Spicer & Oppenheimer as administrators to try to sort out the airline's technical

insolvency.
Charter airlines are not alone in feeling the effects of the slump in bookings. Trade estimates suggest that at least 1,000 of the UK's 7,000 travel agents are likely to go out of While these will be mainly the small independent travel agents which are poorly run and have little chance of surviving a recession, there is also continued speculation that one of the leading travel agency ains will be forced to cut

Last week Hogg Robinson's pre-tax profits for the six months to 30 September fell to £9.5m from £6.6m in the corresponding period last year mainly because of the slump in the travel trade.

The major casualty among travel agents so far has been the decision by the Automobile Association to pull out of the mass-market package holiday

But the troubles of the travel trade seem far from over. The fall in the value of sterling in relation to other currencies has forced at least 20 winter tour operators to seek permission from their trade association to impose surcharges.

Under an agreement reached with the Government last year, tour companies have to absorb the first 2 per cent of any sur-

But the pressure on winter operators' costs has forced them to impose a further increase. With consumer confidence about buying package holidays so fragile, the return of surcharges can only dampen demand further.

The suspension in London yesterday of British Island Airway's shares may only be the first of many such moves in the travel trade.

British Island Airways shares suspended. Page 27

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Anglo-French label partners go for Portuguese and Belgian markets

Charles Batchelor takes a further look at Labelking's export efforts

abelking, a South London printer of adhesive lier this year after writing to 500 companies. He has had labels for the food industry, is attempting to break into export markets. Chris King, founder and managing director of the 17 year-old company, plans to establish a joint venture on the Continent with a French label printer and also hopes to open a factory in the south-eastern US. King found a French partner ear-

three meetings* with an export development adviser from the London Chamber of Commerce to discuss the problems involved and to gather market information. These meetings have given King a good start but Labelking, which employs 42 people and expects turnover this

eastern US.

are beginning to produce results. He is so

involved in these discussions that aperal-

lel plan to break into the US market, which he considered earlier in the year.

has been put on ice. King was at that time keen to begin printing labels in the south-

Chris King has spent most of his time with SEIC discussing details of the joint export projects but the visit which his

production managers made to Paris has thrown up some ideas which King is now incorporating into the way he runs his

For instance, SEIC gives its sales and despatch staff far greater responsibility in

deciding the production plan for its fac-tory. This allows the company to be more

SEIC's sales office produces the job cards - recording the details of the order

and the delivery promise - which determine the order in which the factory will carry out the work. For the very large and

complex jobs the sales staff will consult the production manager though his role is

Labelking has decided to adopt this sys-tem at its two factories and has also taken

up SEIC's idea of holding daily meetings

involving production, sales and adminis-tration staff to plan the day's workload,

explains Nick Stocker, the Herne Hill pro-

The visit to Paris also coincided with Labelking upgrading its computerised pro-

duction control systems and the software has been modified to enable it to make

more accurate costings and to take into

account the greater responsibility which is being given to the sales staff.

King describes label printing as "a friendly industry" but even so casual social contacts do not allow him to look in

detail at how his competitors work. By contrast, co-operating closely with a com-pany like SEIC, which is a partner rather

than a competitor, permits a very useful

exchange of ideas, comments King. The French will have the chance to look

at Labelking's systems when their produc-tion manager visits the British company in a few weeks' time. There are also plans

for an exchange of sales staff later in the ear "Our ideas are much more concrete

than they were a few months ago," says

on May 2, May 23 and September 5. Future articles will continue to follow Labelking's

Previous articles in this series appeared

responsive to its customers' needs

less important than before.

After the hill of the French summer vacations, King was beginning to wonder if his plans for a joint venture in France would ever get off the ground, but over the past two months events have begun to speed up. King and his French partners have met at a label industry conference in Greece and King's two production manag-ers from his factories in Herne Hill, Lon-don, and Boston, Lincolnshire, have vis-ited the French company's factory.

The Société d'Etiquetage d'Impression et de Conditionnement (SEIC) employs 45 people and like Labelking has turnover of about £5m but it has just the one modern print works on an industrial estate in the south of Paris.

Although King realised that the two Although King realised that the two companies were similar in size, markets, and in the machinery they used, he decided "that the fact that we were so alike meant that we could exchange ideas in a positive way." After the early months, when it was King's enthusiasm which drove the project, the two partners who run SEIC, Gilbert Boveroux and Daniel Rise have started to respond with a Riss, have started to respond with a wealth of new ideas.

King's original plan had been for the two companies to find a label printer in Spain to co-operate on a low-cost manufacturing project. However, the Spanish label printing industry turned out to be more sophisticated than King had at first thought. And since SEIC has a Portuguese speaking member of staff and the company has contacts in Portugal, the British and French companies have decided to concentrate on that country.

It also appears that there is a chance of Portugal being able to offer some form of government assistance in getting started.
Labelking and SEIC have written a joint letter to more than 100 Portuguese printers asking if they want to take part in a joint project to manufacture and sell labels in Europe and if they want to exchange ideas on production technology. If they do, Labelking and SEIC will provide financial

About a dozen companies have responded to this letter and King and his French partners plan to visit them later this week. Most of the companies are very small, employing five or six people, and are likely to be at a stage where they would welcome help to expand.

Labelking and SEIC are prepared to take an equity stake in the Portuguese com-pany but they would expect their local

marketing operation.

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market in West Africa and acquire this substantial interest of

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partner to have a controlling interest and to manage the operation.

Apart from the Portuguese project a second proposal came from SEIC one evening over a drink during the Labelking team's recent visit. The French company had been working on plans to link up with a Belgian distribution company to produce labels in Belgium for sale throughout Europe. These would be high-volume low-cost labels (King prefers not to reveal precisely what sort of label is involved) which would complement the French and British companies' existing more up-market

SEIC has invited Labelking to join this venture in order to spread the financial cost over the three companies. The plan is to buy a label-printing machine which would be operated in leased premises by a workforce of four or five people. If the Portuguese project comes to fruition the Belgian printing operation could also offer its products to the Portuguese partner.
The Belgian company would sell at cost to the three shareholders rather than

attempting to make profits in its own right. This formula is intended to avoid possible disputes over who is contributing how much to the operation, explains King. King is pleased that his European plans

In brief...

■ British companies made 181 acquisitions in continental acquisitions in continental Europe in the first half of 1989 though research has shown that up to half of the companies which buy abroad subsequently when the subsequent in the subse quently wish they had been

Advice on the pitfalls of making acquisitions in continental Europe will be given at a two-day conference, Acquir-ing in Europe, to be held in London on February 22 and 23.

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4PP. Tel 01-823 8740. Fee £599.25 ■ The first issue of EuroCom

merce — a new magazine aimed simultaneously at busi-ness readers in Kent, England, and Nord, and Pas de Calais, France, has been published. The idea is to carry news from both regions and, according to the editor and co-founder Pamela Le Gassick, to focus on "matters which escape the attention of most business peonle until they come up against them, eg the differences between accountants, lawyers and bank operations on both sides of the Channel."

The text will be in French when the item is about England, and in English when the article is about France. Milgate Publishing, Premier House, 10 Greycoat Place, Lon-don SW1P ISB. Tel: 01-222 8866.

Four out of 10 medium-sized US companies believe that the creation of a single European market will have a positive impact on their busin two out of 10 expect a negative influence, according to a sur-vey carried out by accountants Grant Thornton.

Three quarters of the companies surveyed said they were monitoring developments but two out of five had not considered their response. One third had considered opening a new operation in the EC while nearly one quarter said they might expand their activities.

Europartenariat, a two-day trade fair intended to create links between small and medium sized businesses in Europe, will be held in Cardiff on June 14 and 15 1990. When the EC-backed event was held in Spain it attracted 220 local companies and 550 visiting companies with each Spanish firm meeting, on average,

eight visitors.
Contact Welsh Developmen Agency. Tel 0443 841777.

Avoiding the pitfalls of growth

ome seemingly successful small firms expand so rapidly that they run into administrative and financial difficulties which can reduce real profitability. Disorderly and unplanned growth can lead to the collapse of a previously successful business, Roger Bennett warns in Small Business Survival.* Rapid growth can upset a company's administration because more orders have to be processed and increased staff numbers lead to additional clerical

work. More money has to be spent immediately on raw materials, wages, stationery and electric-ity to run machinery but the return on this investment will not show up for some time after the goods have been sold. Growth normally means a company grants more credit to its existing and new customers while bad debts are also likely

Investment in new buildings or machinery which, in the early stages, are not fully used will mean a drop in the average return on every square foot of space and on every unit of machine capacity.

If a manufacturer turns to a wholesaler to handle the increased volume of goods, he is likely to be expected to offer discounts on price. Finally, if competitors notice a company's rapid expansion they are more likely to expand their own operations. Competition will increase just at the time when the company is vulnera-ble because it has paid out large sums to fund its expan-

The mistake many firms make is to confuse the absolute amount of cash coming into the business with the profit produced by each unit of resource used in the company. says Bennett, Divide profits by the amount of money invested and average profitability may have declined. To avoid matters getting out of hand the author trees man-

agers to keep a close watch on key financial ratios. The busiess should monitor its rate of return on capital employed by comparing profits with the value of fixed and current assets over, say, a three month

Of crucial importance is the ratio of current assets to cur-

rent liabilities - the current or working capital ratio. This shows, in theory, how easily the firm could settle its debts if creditors called for immediate

payment. Other useful ratios to watch are: profits to sales; administrative expenses - selling, sec-retaries, documentation - to sales; and credit sales to total

The efficiency of machinery can be checked by measuring the proportion of the working day that each machine is fully used and the ratio of actual output to the maximum possible output.

Expand conservatively, Bennett urges, and link management objectives to unit profitability, not to sales. Use existing resources to the full before making additional investments and use sub-conirraciore and joint-venture part-ners to reduce the cost of expansion. With interest rates at punitive levels this is timely advice. *NatWest Small Business

Bookshelf. Pitman. 260 pages, **Charles Batchelor**

influenced company because Lancashire County Enterprises and Lancashire County Coun-

cil will place contracts with it

amounting to more than half its turnover but Lancashire Enterprises believes the

growth in non-local authority business will enable it to

escape the government's net.

Lancashire Enterprises will

nanage Lancashire County

Enterprises' portfolio of investments in 40 mainly unquoted companies and will continue to provide finance

An enterprising escape route

ancashire Enterprises the organisation which is responsible for promoting economic development and small firms in Lancashire, is privatising a large part of its operations in order to escape proposed government controls on local authority-owned activities.

As part of its privatisation move Lancashire Enterprises is offering just over 25 per cent of its shares to the gen-eral public. One million 10p shares are for sale at a price of 116p a share. Lancashire Enterprises is projecting a pre-tax profit of £500,000 this year rising to £1m in 1992. It has already placed 40 per cent of its shares with a num ber of local companies, institu-tions and wealthy individuals,

while its management has acquired a 15 per cent stake. Crucially, Lancashire County Council, represented by a newly-formed company called Lancashire County Enter-prises, has reduced its holding to 19.9 per cent, a figure which should allow Lancashire Enterprises to avoid the pro-

Lancashire Enterprises believes its privatisation plan - including the public share offer - may form a model for other local authorities around the country which are also to keep a stake in promoting their local economies and helping small business without falling foul of the new legisla-

These changes are being forced on local authorities by the Local Government and Housing Bill. The Government wants to prevent local authori-ties side-stepping its spending limits by setting up nominally separate companies to carry out parts of their activities. The Government plans to impose controls on companies it considers are "controlled" or "influenced" by the local authority. Centrol involves an authority having a voting majority in the company while influence involves an authority having 20 per cent or more of the votes and contributing more than half the company's turnover or assets.
Initially Lancashire Enter-

prises might qualify as an

continue to provide finance and advice to small firms in the region and provide training and consultancy help. It plans to set up a new fund to invest in local companies and may set up an office in Brussels to help these companies extend their activities throughout the European Community. * The public share offer remains open until 3pm on Friday December 1. Copies of the prospectus are available from

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Doctor Faustus

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Doctor Faustus at The Pit is very much like Marlowe's play of that title. The sequence of events, and most of the lines, are as they are in the usual amalgam of the early and the late editions. Some of the more ridiculous scenes have been left out, and some speeches given to unaccustomed speakers. But Barry Kyle's direction imposes such limits on the participants that it is hard to summon up the needful horrors

Only Gerard Murphy's blond young German Faustus and David Bradley's old monk of a Mephostopholis are played as if real. The other 30-odd characters, drawn from the chorus, play as if for the dance. I don't mean to denigrate their work; it is clear that we are not meant to believe that we see actual people, any more than in Swan Lake.

So Faustus sits in his chair his Chair, perhaps - while two ranks of students lie on stage. In turn they offer him his various books, Aristotle, Galen, Justinian and so on, pushing them over the floor rather than handing them up. Wagner summons Valdes and Cornelius, before they arrive, the Good and Evil Angels enter, all but Wagner are, in looks and in manner,

But they have varied personae ahead of them. Stripped to the waist, they join in a huddle from v-hich they recite their respective deadly sins, hardly "as pleasant a sight as Paradise was to Adam." The three-person was to Adam." The three-person was to Adam. man performance that I saw by the ATC two years ago was ten times as exciting.
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Belcher, one in drag with built-in fireworks Faustus's rejected wife. These subsidiary characters, whether Pope, horse-courser, vintner or Alex-ander the Great, are shown in one dimension.

Even Lucifer himself, handsome in his white kit, is kept short of magic. Only Faustus and Mephostopholis show any

Mephostopholis is given occasional comic moments. When he pulled a quill from his sleeve for Faustus to sign his document with, there was some unexpected laughter from the house.

But lines like "this is bell, nor am I out of it" are spoken neither satirically nor threateningly, just poetically. Why he should be given the final lines, "Cut is the branch" and so on, that belong strictly to the chorus, is hard to see.

True, the "set of farces", as Pope said, that separate the minatory opening and the superbly beautiful ending (well spoken by Mr Murphy) are not very funny, but I didn't think, to take one grounds that help to take one example, that bal-ancing a chop on the Pope's head was very laughable.

All the players are man, including Helen of Greece and Alexander's paramour. They move elegantly and speak their lines like players in the Royal Challengers. Shakespeare Company. No evening that ends as this does can be written off; but it seemed a long time between "Settle thy studies, Faustus" and "See, see, where Christ's blood streams in the firma-

B.A. Young

ARTS GUIDE

Good dose of cynicism needed

William Packer reviews two sculpture exhibitions in London

f all the forms that modernism has taken in our century. Dada. and Surrealism which sprang from it, have proved the most profound in their general effect upon our common sensibility and experience.

Dada indeed has a lot to answer for, in its gleeful iconoclasm and free-range bizarrity, for at its beart lies the dangerous heresy: that the form is less important than the content, and formal quality of no real account. The idea is all. And from this it follows, in what is in essence a literary and illustrative art, that bad artists may prosper, and have prospered prodigiously, on the strength of their ideas. Wishes become horses and beggars ride.

One might have hoped that Marcel Duchamp had made the cynical point firmly enough, with his Urinal all those years ago, to make any further demonstra-tion otiose. But no: in the fulness of time, Dada begat Surrealism, which begat Con-ceptualism, which is surrealism stripped of its saving principle of fun and delight in the unexpected. Not that Conceptualism of traff in processing training. itself is necessarily inimical to the creation of true art, but too often instead of wit there comes puritanical seriousness and clever insistence upon the obvious.

and clever maistance upon the obvious.

Michael Craig-Martin — a man, in Bertie's useful phrase, steeped to the gills in serious purpose — delights in the obvious. He is now, at 49, in mid-career and already a considerable figure in the British art establishment, lately appointed to the significant position of artist-trustee of the nmicant position of artist-trustee of the Tate, of whom there are always several. A retrospective exhibition of his work these past 20 years now fills the Whitechapel Gallery (Whitechapel High Street E1: until January 7 — sponsored by Montblanc), set out with admirable clarity and taste. He is a punctilious craftsman, fastidious the statement of the statement o

in his choice of materials and the finish and presentation of his work. And, just as with an artist conspicuously active and energetic, as though such qualities of

themselves confer a virtue upon the work, so his conspicuous refinement soon seems but a kind of intrusion and special pleading. It was ever the hope of the aesthete to make his sensibility the work of art, and Conceptualism is easily turned to such

With Craig-Martin, manifest aesthete with Craig-martin, mannest against that he is, the doubt remains whether he is an artist at all: for in what, quite, does his art consist, other than in his saying that it is what he says it is? He shows us clearly that what goes up must come down. He tilts the shelf of bottles but lets the water that remains in them still express the horizontal. He matches the weight of the board, on which is painted weight of the board, on which is painted the image of the weight, to the weight itself and the balance sits true. He fills the bucket and it grows heavier. The sun will come up in the morning, no doubt, and the apple still falls from the tree. Fancy that. His boxes hinged so that their lids cannot close remain just that — unclosable boxes. The metaphysical exercise of translating a glass of water into an oak tree remains an exercise in metaphysics. Ger-

remains an exercise in metaphysics. Gertrude Stein's rose remains the more truly intriguing proposition. The more interest-ing exercise would be to consider at what point the apparatus of school laboratory or science museum might become a work of art. Might it not be when the physical form reasserts its essential integrity with the informing idea, and even admits the possibility of some imaginative freedom and ambiguity of response? The object must be something more than mere diagramatic device. With Craig-Martin's work that imaginative escape is never made.

The banality of the later work confirms

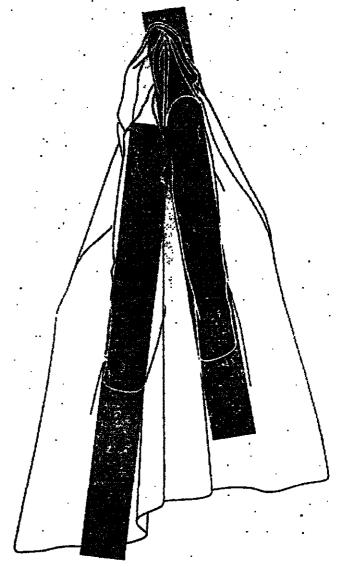
the suspicion, for though it moves away from the specific physical demonstration, there is no commensurate intuitive involvement on the artist's part. All is predetermined, and what he cannot pre-scribe, he does not attempt. The huge wall drawings are impressive only by virtue of

their size, for Craig-Martin is clearly no draughtsman, and the rectilinear arrange-

ments of venetian blinds are blander still There is no doubting Craig-Martin's seriousness and sincerity. He believes that what he does is truly creative and he indeed a true artist, and there are plenty of critics, curators and collectors who take him at his own estimation. The irony is that a dose of healthy, Duchampian cynicism might well have worked his transformation into that true artist long ago.

If Craig-Martin has been fortunate in the timing of his career, another current sculpture show illustrates the cruel and arbitrary vagaries of critical fashion. David Annesley, now at Anderson O'Day (255 Portobello Road: until December 22) was one of the New Generation of British Sculptors that Bryan Robertson celebrated at the Whitechapel in 1965. With Philip King, Tim Scott and William Tucker, he had been a product of the St Martin's Sculpture School of the early 1960s under Anthony Caro, and was as much a young lion in his time as any of the present

But for him the shows dried up, and he fell back upon teaching for 20 years. He kept at his own work, however, and this small group of recent pieces shows just how indifferent an artist, true to himself, can afford to be to critical fashion. It is only shaming, and wasteful too, that work of such quality should have been ignored for so long. He works with mild steel elements and metal fragments, improvising structures in a manner very close to Caro, but with a lightness of touch and formal esprit all his own. Some have the elements esprit all his own. Some have the elements differentiated by colour, but the formal command is such as to make the ploy, cheerful as it is, quite unnecessary. The monochromatic pieces are all impressive and the white "Ghost Dance," light and lively for all its weight, as good a sculpture as any I have seen all year.



"Man," 1984 by Michael Craig-Martin: oil on aluminium panels with painted steel lines

Nikolai Demidenko

WIGMORE HALL

When one of his hands is momentarily unoccupied, he is liable to make broad conducting gestures with it, but other-wise Demidenko is not a visibly showy planist. He doesn't need to be: the forceful precineed to be the forcettle prediction of his playing makes its own extraordinary effect. What "precision" amounts to depends, of course, on what an artist cares to be precise about. With Demidenko it means not just uncanny clarity at high speeds, but perfect control (finger by finger!) over the finest gradations of tone and attack; and, what's more, utterly defi-nite intentions about musical

noisily appreciative. His pro-

gramme was an extrovert one - Musorgsky's Pictures at an

Exhibition and a suite of the planist's own transcriptions of

numbers from Chaikovsky's

hallet Sleeping Benuty. Much of the technique was dazzling, the

control and range of dynamics prodigious. There is no doubt of Pletnev's abounding natural

ability, nor of his instinctive sense of poetry, but neither of

those qualities were displayed with anything like enough con-

sistency, and too often his

playing dipped into empty aggrandisement.

extraordinary things, most of them unsettling at the vary

Pictures contained some

sense and structure. He is ascetically sparing with the pedal, the better to demonstrate what can be done by touch alone. The result would sometimes sound brittle, were its tensile strength not so high. In this programme, at least, Demidenko's palette seemed intensive but specialised - brilliantly varied digi-tal colours, disdainful of the further sonorities that creative pedalling can offer. Certainly Schubert's late C minor Sonata, D.958, had less warmth than usual, more truculent Beethovenian clatter. Simple triplet-accompaniments acquired a baleful life of their

Identification of the state of was every bit the flery tour de force we expected, but for all the hyper-fortissimo blaze it was cold fire, without mischlef, irony or any trace of melting. At that latter end of the evening, it was only his trio of late-Skryabin encores (including "Vers la flamme," and the little étude the composer used to call "The Mosquito") that betrayed

If it was intended as inspira-

tional dare-devilry it did not succeed, much though one admired both the nerve of the pianist, and his absolute confi-

dence in his own technical

capacity. What seemed like

strange, exploratory twists in the early movements — an exaggeration of the switches

between 5/4 and 6/4 in the opening "Promenade," nervy explosions in "Gnomus," "Il

vecchio castello" drawn out to mordinate length – became by the end symptoms of an under-

lying lack of focus, an interpre-tation yet to gel.

Pletnev has already per-

such personal touches. Earlier, though, Demidenko's account of the four Chopin Scherzos had been awesome and virtually exhaustive. The considerable hazards of the

piano-writing were turned into crystalline sound, with a finesse in chord-placing worthy of Bolet himself. Every dramatic point was cleanly regis-tered, even in the sullen mutters of the First Scherzo, where his virtuoso articulation car-ried all the right fitful electricity and bated-breath air. Each whole piece was stamped with its own distinctive character; if the slow "trios" were some-what downly etched, they car-ried a burden of transparent meaning. One wasn't charmed, but one was mightily

David Murray

the recital hall is not clear. In

general the transcription

seemed an expert, throughly

pianistic job, and only a couple of numbers recalled the

rehearsal rooms, with ballerinas put through their paces to

a hack accompaniment on an unright plane. It was though, a

strangely unsympathetic recreation, without obvious affection for the melodic invention,

or for the charm of much of the writing. It ended, predicta-bly, in a torrent of immacu-lately delivered passagework, by which time one had tired of

the fatuousness of the whole

John Adams

In Friday's London Sinfonietta concert, the second of two conducted by the American com-poser John Adams, the best music came at the end. Per-haps it would be inaccurate to exchange the word "best" for "only," even though the experi-ence certainly left one feeling that way.

Mr Adams's teacher, Leon Kirchner, is an East Coast composer of senior years not often heard in this country but known to admirers via records. His 1960 Concerto for violin, cello, percussion, and ten woodwind is a composition of immense individuality and dis-tinction, with a "voice" that speaks out from first note to last. The predominant tone is a sort of cultivated asperity, part-Stravinskyan neo-Classi-cal and part-Berg Chamber Concerto - but the anteced-ents are only named to "place"

the concerto, not to circumscribe its buoyant, bracing mixture of toughness, wit, and

adult intelligence.
For the rest, we had various samples of Adams's own product – two extremely ordinary orchestrations of Liszt piano pieces, and then two British first performances: the Whitman song-setting "The Wound-Dresser" for baritone (Sanford Sylvan) and chamber orchestra, and, in the second half, Eros Piano for piano and orchestra. Adams has achieved world fame through his opera Nixon in China which works a sophisticated personal exten-sion of the idiom loosely

known as minimalism.

Neither of Friday's works could be called "minimal" in anything other than artistic interest. Laying hands on the Whitman poem, a sternly hon-est and shocking piece of close

observation on the ways of human response to human suffering, Adams makes a small amount of squashy romantic harmony and texturing do a large amount of artistic duty -the music adds nothing to the words, and detracts from their dignity. And as for Eros Piano, evidently inspired by the gifts of the soloist, Paul Crossley, it seemed to me pure cocktail-

Adams's programme notes, with their references to his own compositional duality as Trickster and Serious Artist. suggest that he sincerely intends these works as subtle studies in Post-Modern style. On the evidence of a single encounter I'm tempted instead blend of tiny talent and enor-

Max Loppert

Mikhail Pletnev Rambert: Embrace Tiger and Return to Mountain Pletnev's r utation continu or omitted, tempi pushed out to the extremes, the majestic hanging chords of the final bars "improved" with a key-board-spanning upward scale. to grow; his Wigmore Hall recital on Sunday afternoon was packed, and the audience version of The Nutcracker, the reason for his enthusiasm to

APOLLO THEATRE, OXFORD

No British dance company has changed more in recent years than the Rambert. And it has made this plain by occasional revivals of works that were once important to it. Glen Tetley's Ricercure and Pierrot Lunaire and Antony Tudor's Dark Elegies have been exhumed and have appeared harmless and irrelevant. Now, for its last new production for the 1980s, the company has looked up another old flame. This one is no better, but its impact, in context, is different. The work is Glen Tetley's Embrace Tiger and Return to Mountain, made for the Ram-Andrew Clements | bert in 1968.

One look at the costumes -tie-dye Tequila Sunrise leo-tards and tights for both sexes and you can believe its date.
 Likewise the movement, Tetley here dipped his usual mix of ballet and Martha Graham techniques into Tai Chi - the Chinese system of calisthenic exercises in shadow-boxing. Like Shadowplay, which Antony Tudor made for the Royal Ballet the previous year, Embrace Tiger attempts a weighty Orientalism of style and timing that today looks mere 1960s modishness about as modern as beehive hairdos and bellbottom hip-

> The Rambert began the 1980s with the advent of Richard Alston's choreography, and these have been its post-Tetley years. Embrace Tiger is unlike anything Alston has made for the company and unlike most of the company's other 1980s acquisitions. It is devoid of delicacy, wit, variety of scale. Its score, Morton Subotnick's Silver Apples of the Sun, is an electronic music synthesiser affair. Whereas Alston's own Dangérous Liaisons made a dramatically witty, detailed response to a similar score, Tetley's response to Subotnick is just vague and generalised.
>
> And yet, and yet. Embrace Tiger has an uncomfortable force. Between its slow solemn beginning and its driving solemn finale, the shadow-boxing at the ballet's core occurs in terms of combative, male-fe-male duets. It is a bit like watching Burton and Taylor in Who's Afraid of Virginia Woolf?
>
> — not actually good, but not to be dismissed. What Tetley con-

chine's ballets — the struggle for power within male-female relations.

One woman (Lucy Bethune), gripped by a man (Mark Baldwin), sullenly flexes and points her feet as if asserting her independence. Another woman (Catherine Quinn) is even more assertive about her use of the ball of her foot. Each of the five women shows her need both to confront her man and to break free of him.

Today's Rambert dancers sweep through all this with far greater edge, cleanness and power than their predecessors, on the work's last showing in 1979. Here, and in everything else they danced last week on the broad stage of Oxford's Apollo, they are more giorious than I've ever seen them. It's awful, in a way, that they're so marvellous in Tetley's dated tie-dye T'ai Chi tosh. They squat, wade, scythe, heave and shunt their way through it to

But they seem grateful for its combative edge. The women, in particular Quinn, look kindled, dangerous, less demure. Embrace Tiger is by no means a serious work of art, and yet it reminds you how non-committal Alston and other latterday Rambert chore-ography has been on the sub-ject of sexual relations. In contrast to Embrace Tiger everything else that today's Rambert dancers do looks alert, detailed, juicy, complex, elegant, musical, intricate, varied, civilised - and, when it comes to tension between man and woman, politely evasive.

Alastair Macaulay

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OPERA AND BALLET

Royal Opera, Covent Gerden.
The Royal Opera tries again with Idomenae. This time its new production is entrusted to Johannes Schaaf, the conductor is Jeffrey Tate. Philip Langridge takes the title role, and Ann Murray, Sylvia McNatt, Elizabeth Connell and Robert Tear complete the strong team of principals. Further performances of Rigoletio, in the Nuria Espert production conducted by Sian Edwards, with Judith Howarth (Elida) and David Rensail (the Duke), and Brent Elis in the title role.
Royal Ballet, at Covent Garden, is seen in two performances of Swan Lake on Saturday and in Suce Luke on Saturday and in a triple bill on Wednesday. At Sadler's Wells, London Contem-porary Dance Theatre continues

Opéra. A Balanchine - Robbins Opera. A Balancinne - Rosoms programme to the music by Tchaikovsky, Prokofiev. Chopin and Stravinsky is performed by the Paris Opéra stars and ballet corps accompanied by the Paris Opéra Orchestra conducted by Michel Tabachnik (47428371). Thestre des Bouffes du Nord. South Africa's thestre and music, *Woza Albert!* in Petar Brook's production (42969694).

a season, with interesting reper-

Vienna

Staatsoper. Smetana's *Die ver-*kaufte Brout is conducted by Lenard Jahn, with a cast includ-

ing Joanne Borowska and Alfred

Sramek, Le Nozze di Figuro is conducted by Peter Schneider, and the cast includes Lucia Popp and Peter Wimberger, Boris Gudonov, conducted by Woldemar Nelsson, is sung by Rennveig Braga, Franz Kasemann and Heinz Holecek; Donizetti's Maria Stuarda is conducted by Ion Marin with a cast including Arnes Raltsa Maria Zemmieri Agnes Baltsa, Maria Zampieri and Alexander Maly.

Muziektheater. Nederlands Dans Theater with a new ballet by Jiri Kylian, Shaker Loops and Rapas (Thur) (255 455).

Opera. Aida in Götz Friedrich's production features Bruna Bag-lioni, Wilhelmina Fernandez, Michael Sylvester and Ingvar Wixell. Don Giovanni has a new cast led by David Hampson mak-ing his debut in the title role, Daniela Bechley, Julia Varady/ Pilar Lorengar and Manfred Roehri. Fidelio in Jean-Pierre Ponnelle's production will be conducted by Helurich Hollreiser with Sabine Hass, Carol Malone, George Gray and Viktor von Halem.

Hamburg

Opera. Hommage a Jose Limon with three ballets The Unsung, The Exiles, The Moor's Pavane. Toscz has a particularly strong cast led by Leona Mitchell, Giacomo Aragall, Ingvar Wixell, with conductor Leonard Slatkin. *Triston and Isolds* has Gabriele Schnaut and Wolfgang Fassler excellent as leads. Also offered

Zar und Zimmermann and Eugen Bonn

Opera. The successful Marco Artino Marelli Medame Butterfly production returns with Yoko Watanabe, brilliant in the title role, Chieko Shirasaka, Lando Bartolini, Richard Cowan and James Wood. Der Nussknacker has wonderful Yourl Vamos cho-reography.

Frankfurt

Opera. The first ballet premiers with choreography by William Forsythe, Susan Marshall and Amanda Miller, Rusalica returna Arismon Miller. Missuez returns with Clarry Bartha in the title role, Gall Cilmore, June Card and Alian Glassman. Il Burbiere di Siviglia rounds off the week.

Cologne

Opera. The first co-operation between Düsseldorf Opera and Cologne Opera is the new Wagner cycle produced by Kurt
Horres. This week's offering is
Das Rheingold. The cast includes
Robert Hale, Jon del Carlo,
Hanna Schwarz and Matthias
Hoelle. Also offered Faust with
Josef Protechka outstanding in
the title web the title role.

Munich

Opera. The very successful Ring cycle production by Nicolaus-Lehnhoff returns with Götterdimmerung and stars Hildegard Behrens, Lisbeth Baislev, Wal-traut Meler, Rene Kollo and Matti Salminen. La Bohème is sung by Gabriele Benackova-Cap Julia Conwell, Wolfgang Brandel and Francesco Ellaro d'Artegna. Tchaikovaky's Die Jungfran von Orleans, produced by Harry Kupfer features Waltrand Meder, Julia Conwell, Alejandro Ramirez, John Broecheler and Theo Adam. The ballet Der undlerspänstigen Zähmung, choreographed by John Cranko rounds off the week.

Barcelona Gran Teatre del Liceu, Adriana

Lecoureur, co-produced by the Testro Alla Scala and Testro Comunale, features Mirella Freni and Placido Domingo, Romano Gandolfi conducts (318 91 22).

Teatro dell'Opera. Ruggiero Rai-mondi sings the title rolein a new production of Verdi's Pal-staff by Beni Montresor,con-ducted by Evelino Pido (Tues)

Florence

Teatro Comunale. Ermanno
Olmi's production of Janacei's
Katja Kabanooa sung in Czech
with Italian subtitles and conducted by Christian Thielemann.
Ashley Putman sings the title
role, and the cast includes Stefka Mineva, Dimiter Petkov, Jan Blinkov and Barry Busse (Tues,

Teatro Regio. Verdi's Rigoletto conducted by Maurizio Arena with Luciana Serra, John Rawnsley and Rita Susovsky (Thur) (8815241).

Teatro Comunale. Season opens with Werner Herzog's production of Verdi's Giovanna d'Arco, with an excellent cast: Susan Dunn as Joan, Renato Bruson as Giacome, and Vincenzo ia Scola as Charles VII. conducted by Riccardo Chailly. Sets and costumes are by Henning von Gierke, who worked with Herzog on Lohengrin at this year's Rayreuth Festival (Wed) (529999). New York

Metropolitan Opera. Les Contes d'Hoffmann continues, conducted by Sylvain Cambreling in Otto Schenk's production with Ruth Welting, Judith Blegen and Lais Lima. Johanna Meier as the Empress and Janis Martin as the Dyer's Wife join the cast of Die Frau ohne Schatten in Nathaniel Merrill's production, conducted by Christof Perick. Leona Mitchell takes the title role in Aida with Dolora Zajick as Amneris and Sherrill Milnas production conducted by Christian Badea. Lincoln Center Opera House (362 6000).

Chicago

Lyric Opera. Frederica von State sings Rosina with Frank Lopardo as Count Almaviva and Thomas as Count Almaviva and Thomas
Allen as Figaro in Roberto De
Simon's production of The Burber of Seville, conducted by Alessandro Pinzauti. Kiri Te Kanawa
continues as Elisabetta di Valots,
Tatiana Troyanos is the Principessa Eboli and Samuel Ramey
is Filippi in Sonja Prisell's production of Dom Curlo, Lyric duction of Don Carlo. Lyric Opera (832 2244).

many pas de deux-in Ballan-

Bix Beiderbecke remembered

The music of cornettist Bix Beiderbecke and his friends will be commemorated at a concert at London's Elizabeth Hall on Saturday December 16.

veys crudely here is the theme

that so brilliantly illumines

Playing a programme of numbers made famous by Bix, Joe Venuti, Eddle Lang, Frankle Trumbauer and Red Nicols, will be an orchestra led by pianist Keith

Among musicians appearing will be Guy Barker (trumpet) Randy Colville and Mac White (saxes and clarinet), Gordon Blundy (trombone) and Graham Read (bass and

Tickets from the box office (01) 928 8800. Further concert details from Michael Webber, 19 Netherhall Gardens, London, NW3 5RL

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL Telephone: 01-873 3000 Telex: 922186 Fax: 01-407 5700

Tuesday November 28 1989

Takeovers and 1992

AS BARRIERS to the free movement of goods, capital and labour come tumbling down all over Europe thanks to the 1992 programme, the European market in corporate con-trol has an increasingly anom-alous look about it. To date it has been touched only margin-ally by the tide of liberalisation that is sweeping across the Community. It remains diverse in the extreme. And as a new report by Coopers & Lybrand for Britain's Department of Trade underlines, the obstacles to takeovers in most member countries of the Community are far greater than in Britain. That is an understandable

worry for directors of quoted British companies who know that Britain accounts for nearly three quarters of all Community takeover activity and remains more open to bids by foreign predators than any other member state. For its part the British Government is anxious to imprint its own enthusiasm for open and efficient markets on the European Commission's programme to remove obstacles to takeovers in Europe. Yet it is questionable whether that constitutes a realistic objective, given fundamental differences of philoso-phy on the means and ends of ate activity.

In Britain management is accountable to shareholders; and while directors have been statutorily obliged since the 1970s to take into account employees' interests, their main preoccupation is with increasing earnings and assets per share. In contrast, many continental European countries regard the management's first duty as being to the business, the employees and the company's bankers.

Contested bids

The conflict between the two views is highlighted by opposing standpoints on the value of contested bids. The British regard takeovers as the ultimate discipline over bad man-agement. For the West Germans, whose system of two-tier boards and limited equity vot-ing rights militates against takeovers, predatory bids are inimical to two key ingredients of their post-war industrial success: management's ability to take the long-term view and harmonious labour relations. And the German banks can provide a more timely discipline than Anglo-Saxon mar-- witness the recent

departure of the chairman of Daimler Benz at the behest of Deutsche Bank.

that the Anglo-Saxon way of holding management to account is inherently superior and plenty of circumstantial evidence that points in the opposite direction. Nor are takeovers likely to play an overwhelmingly important role in West Germany, France and Italy in the foreseeable future given that these countries' equity market capitalisations amount to a relatively small per cent of GDP. In most Community countries family control remains overwhelmingly important and habits of secrecy die hard.

Extreme case

that there are limits to the Government's ability to reshape the European market in corporate control in an Anglo-Saxon mould. There are anyway plenty of worthwhile economic gains to be had from improved information on corporate performance and owner ship, which would be of mutual benefit to all member states. These deserve the high-est priority. And as much emphasis should be placed on securing the implementation of existing directives on accountancy and disclosure as on measures for the future.

Nor is it clear that Britain's interest lies exclusively in opening up Europe to a British corporate invasion. Against a ckground of weaker sterling, the London merchant banking fraternity's powerful urge to sell off the British quoted cor-porate sector to foreigners has some temporary merit. For inward investment provides stable long-term financing for a current account deficit now running at around £20bn a year, encouraging even more outward investment would, in the short term, be singularly inent from a macroeconomic

point of view. At a more fundamental level recent experience in the US suggests that the political consequences of an international market in corporate control are very difficult to manage. In the circumstances it may be no bad thing if Europe's market in corporate control is built brick by brick. Most continental Europeans would not have it

Self-regulation of the press

FOR SOME TIME there has been public unease about the conduct of the British press, concerning both intrusions into privacy and inaccuracy. The code of conduct published yesterday by editors of national newspapers is an attempt to allay those anxieties without the need for statutory

The Financial Times supports a system of self-regula-tion for the newspaper indus-try. The system should ensure that complaints from readers are dealt with promptly and fairly, that readers who think they have been badly treated by a newspaper should have an opportunity for redress, and that there is continuous preserved. sure on newspapers to main-tain the highest standards of

journalistic behaviour.
Self-regulation should cover both the internal procedures within each newspaper for handling complaints and a strong, independent Press Council to which readers can turn if they are not satisfied by the newspaper's response or if they believe that a newspaper's behaviour is falling seriously below acceptable standards.

The code issued yesterday covers respect for privacy, opportunity for reply, prompt corrections, the conduct of journalists in obtaining information and the avoidance of irrelevant references to race, colour and religion. These points are consistent with the principles which the Press Council has been seeking to promote for many years; the council's revised code of practice is due to be published next month, as part of a review of its method of operations.

Readers' ombudsman

The Financial Times supports the code of conduct issued yesterday. However, we have reservations about the proposal that each newspaper should appoint an ombudsman or readers' representative to respond to and to rule on readers' complaints. In our view, readers must have the right to complain directly to the editor about inaccuracy or unfairness. The editor is responsible for the contents of the newspaper and it is an important part of his or her job to deal with readers' complaints. In our case, we do not consider it helpful to delegate this part of the editor's job to a readers' representative whose independence may be open to debate.

It is for each newspaper to

establish arrangements which suit its particular circumstances. Our policy is to correct factual errors promptly, while the letters column is open to readers who disagree with our opinions and judg-ments. Sometimes there are disputes about accuracy or fairness which cannot be set-tled by negotiation between the editor and the complainant. While recourse to the law is an option in cases of allege defamation, it is right that readers should be able to refer their complaints to an indepen-dent arbitrator and that rulings by the arbitrator should be published prominently by the newspaper concerned.

Speedier procedures

The Government has responded to public disquiet about the behaviour of newspa-pers by establishing the Calcutt committee to consider safeguards against intrusion into privacy and other matters. Statutory regulation, as pro-posed by several members of parliament, would pose a serious threat to press freedom. It is up to the newspapers to demonstrate by their own behaviour and by their support for a streamlined Press Council that they are capable of put-ting their houses in order with-

There is nothing to suggest

Within Europe, as Coopers & Lybrand point out, Britain is the extreme case. It follows

Newspapers can set up their own independent ombudsman, as some US newspapers including the Washington Post have done. In the UK the Press Council was set up to play that role and there is no reason why it should not do so satisfactorily, as long as it is run efficiently and supported by all sections of the newspaper industry. The council has been criticised for being slow and cumbersome; the reforms to be announced next month are designed to speed up its proce-dures and make them more

effective. out government intervention.

bid for Morgan Grenfell, the London merchant bank.

> excellence in the 1990s. But in spite of its increasingly aweinspiring reputation, Deutsche Bank is a complex creature whose inner workings in its glistening twin towers in Frankfurt are often mysterious, and whose outward behaviour can provoke mixed reactions among those who deal with it. Even Mr Herrhausen was at pains yesterday to put a damper on some of the wilder specula-tion that has been doing the rounds about his plans.

"Our ambition is not to become the biggest bank in the word. That would be nonsense . . . crazy. Our aim is to compete successfully in the world markets, and to have a place among the world's 10 or 15 largest banks. Our ambition now is what it was 10 years ago: to protect and strengthen our competitive position in the world mar-

Part of Deutsche Bank's complexity arises from the fact that it is both a giant and a dwarf. Far from being Europe's largest bank, it actually of last year behind Barclays, National Westminster, and the three largest French banks.

scene also means it is poorly represented in many key centres, and lacks a world presence commensurate with Germany's industrial might. Only two years ago, a top British banker who was involved in negotiations with Mr Herrhausen, described him as "disap-

Bank accounts for less than 5 per cent of the loan market (Barclays has about 20 per cent of the United Kingdom market), and derives much more influence from large industrial hold-ings in companies like Daimier-Benz and Allianz, the largest insurance

ohn Craven, Morgan Grenfell's chairman, lived up to his reputation as one of the City of London's top dealmakers yesterday with the generous price he obtained for his merchant bank from Deut-sche Bank. But the tougher question is, can he make the relationship work? In Deutsche Bank, Morgan

will acquire a top flight parent — financially strong, enormously well-connected, and with clear ambitions to expand globally. But Deutsche expand globally. But Deutsche is also a relative stranger to merchant banking, a business where large egos have to be massaged, delicate deals struck, and even the occasional scandal dealt with — as Morgan has found to its cost. In London, merchant banks have seldom thrived in the ownership of hig banks.

David Lascelles on Deutsche Bank's strategy in acquiring Morgan Grenfell Slow to strike but sure of aim

OTHER

Roland Berge

(Management consultants W.Germany-88)

Deutsche Bank B (Home finance

Europäischie Hypothekenbeck (Mortgage lending

where Deutsche Bank was weak was

in merchant banking. Although it has successfully developed its London subsidiary, Deutsche Bank Capital Markets, into one of the leading play-ers in the international debt issuance

and trading business, this is not the

same as possessing the deal-making skills of a top merchant bank.

To some extent, this was a matter of acquiring the open Anglo-Saxon financial culture, which is distinct

from the German universal banking culture, and of which Mr Herrhausen is an admirer. "I think this culture is

very internationally minded and is

the reason for the great success of

British and American financial insti-

tutions in the world," he says. "In

Germany we are not internationally

He also blames the "juristic" men-tality which has dominated the corpo-

rate culture of German banking since

the war, and led bankers to concentrate too much on business proce-

dures, and not enough on actually

getting the business in the first place.
"I think we are changing this now,"

minded, but we must learn to be."

W.Germany Feb 87)

COMMERCIAL BANKING INVESTMENT BANKING

(laly-Dec 85) ्रक्ष कर्

Banco Comercial

Transatiantico (Spain-Apr 89)

(Austria-89)

European Asian

Schiffs-hypothekenbank zu Lübeck

(W.Germany-Apr. 87)

:::::

The growth of

new subsidiaries

Deutsche Bank

Recent purchases and significant

Dates refer to when the bank gained full majority

control, or when it established the new venture

Deutsche's expansion comes from a

need to strengthen the geographical spread and the range of its activities.

In the last three years, Deutsche has

bought banks in Italy, Spain, the Netherlands, Austria, and Portugal,

which have brought it a much wider

presence on the ground.

Although this gave the impression that Deutsche's aim was to build up a

chain of banking networks around

Europe, Mr Herrhausen says that was

not the case. He only wanted to retail

banking services where he could be among the largest banks in the mar-

ket. That was why Deutsche is not interested in bidding for Yorkshire

Bank, the UK regional now up for

On the other hand, Deutsche has

built strongly on the German univer-

sal banking culture, or Allfinanz, by

which banks become the major suppli-

ers of all types of financial service, at least on the domestic market. This

prompted a move into life insurance.

and management consulting.
But abroad, a conspicuous area

"though we looked carefully at

sale, "thought," he says.

banks despite the fact that

both were keen to expand into each other's markets. Since

last Christmas, when Morgan pulled out of the securities

business, it has, however, been

a much healthier bank, and a more attractive proposition. But Mr Craven claimed yes-

terday that there was enor-

mous support among his staff for the deal - much more

than he could ever have mus-

future ought to be.

It sounds very powerful, espe-cially in Central Europe. In

Frankfurt I once asked a taxi-

esbank. The driver set off

must mean the Deutsche

driver to take me to the Bund-

enthusiastically in the wrong direction. "The *Bundes*bank," I said. "No," he insisted, "you

Bank." I tried to explain the

functions of the Bundesbank

and what it is. "You see," he

Young Paisley

interrupted triumphantly, "you do mean the Deutsche Bank."

■ The "Big Man" goes on and on. Ian Paisley, preacher, anti-papist and politician, had been looking as though he was los-

ing some of his enthusiasm

for fighting the enemies of

Ulster. But at his Democratic

Unionist Party's conference

at the weekend he was back

He was particularly harsh

about Ulster Unionists tempted to accept the recent invitations to talks with Charles Haughey,

the Irish Prime Minister. "Let

us make no mistake about it, Dublin is not the friend of

enemy of Ulster. Haughey is

not the friend of Ulster, Haughey is the inveterate enemy of the Ulster people."

Ulster, Dublin is the inveterate

to his thundering form.

OBSERVER

(Portugal-Dec 87)

Alber(de Bary (Holland-Dec 88)

(Italy-Aug 89)

Morgan Grenfell

(Canada-kil 88) McClean McCarthy

7 hen Alfred Herrhausen joined the senior man-agement of Deutsche Bank 19 years ago, it did not have a single retail office outside Germany. Today, under his leadership, it has 300, and by the end of this year it should also have completed its biggest foreign acquisition, the £950m

Yesterday's deal is the clearest sien yet of the powerful advance which Germany's largest bank has mounted on the world stage, an advance which many believe puts it in a good posi-tion to straddle the Continent and become the first European bank par

ranked sixth in asset terms at the end Its late start on the international

pointingly provincial."

Even within Germany, Deutsche

company.
Some of the force, therefore, behind

Both will be breaking new ground Furthermore, yesterday's deal has an impulsive look to tered for a deal with Banque Indosuez, the rival French bidder which he said was not "a leader." Up to 50 senior members of his bank were closely involved in the negotiations. When he addressed staff early yesterday to explain the terms, he was greeted by applause.

Although Morgan will become part of the Deutsche Group, it will preserve its independence as an operating it. Deutsche has owned a stake in Morgan for five years and could have made a much cheaper bid in that time, but did not. The stake also did not produce any notable flows of business between the two

independence as an operating unit, with its own accounts. Staff will also receive incen-tives linked to Morgan's per-formance. Mr Craven himself will become the first foreigner ever to join Deutsche's main

Other bonuses for Morgan include the fact that it will

become responsible for two

single institution which can be

single institution which can be supportive is a positive move." Culturally, the two busi-nesses are different in many ways, and gaps will have to be bridged. As a merchant bank, Morgan has to be flexible and light-footed, something that Deutsche with more than £100km of assets could not be £100bm of assets could not be

have four people on Morgan's board. Also, Morgan belongs to the Anglo-Sexon banking culture with its stress on deal-making

Eventually, Deutsche may even start to wind down some of the indus-trial holdings which underpin its pow-

erful standing, but actually provide it with rather small returns. There is

mounting shareholder pressure for the bank to liquidate holdings and divert them into building new busi-

ness areas which will strengthen the

The main question, however, for Deutsche is what is most likely to

happen in Europe in the years ahead and how it should respond. Already,

Deutsche sees information, technology and capital flowing freely across

borders, and Mr Herrhausen predicts:

"All our customers are going to inter-

He expects to see a lot of cross-bor-

der mergers and acquisitions, particu-

larly among smaller and medium-sized companies, for which Deutsche is preparing itself by doing deals like

But for the bank itself, the issue is

how best to establish itself in foreign markets around Europe. Deutsche

group's profits.

nationalise themselves

Morgan Grenfell.

and open markets, as opposed to the rather closed, bank-dominated style of the Germans. But Deutsche's head, Mr Aifred Herrhausen, said: "We must try to import some of that culture by keeping open the communications."

Ideally, the two sides see themselves hitting it off best in international takeovers and acquisitions, with Deutsche widening Morgan's range of corporate contacts, and Morgan supplying Deutsche with skills it has always lacked —

Bank is not a believer in building up new businesses from scratch because they take up too much in terms of people, time and capital. Nor is it enthusiastic about the merger route having seen the failure of attempted cross-border bank marriages like that between Amro of the Netherlands and Générale Banque of Belgium. Another route - cross share-ownership on the Royal Bank of Scotland-Banco Santander pattern - is not attractive either. Which leaves acquisition as the pre-

The main challenge of acquisition.

Mr Herrhausen believes, lies in the acquiring company being ready to tolerate the particular characteristics of the company it is buying. "In some cases, people don't accept the culture of the companies they acquire", he says. This point is particularly apposite in the case of Morgan Grenfell.

Recent developments in eastern Europe will have a profound effect on Deutsche Bank, though they will not alter its west European strategy, Mr Herrhausen says. As by far the most prominent financial institution along the East-West border, it will clearly have a major role to play, with poten-tially wide-ranging political conse-

"We're ready to take decisions which have political implications, such as making credits to east Europe or financing joint ventures. We are keen to support moves towards free markets and democracy." says Mr Herrhausen. "But they will be driven by commercial considerations."

Personally, Mr Herrhausen seems anxious about the political position of Mr Mikhail Gorbachev, the embattled Soviet leader. "The winter will be difficult. There could be people in the Soviet Union who starve ... " But he does not press the thought through

If the Morgan deal goes through, there will only be one important piece missing from Mr Herrhausen's Euro-pean edifice—a solid foothold in France. And he is not sure how he will obtain it so long as the French Government preserves state control of the banking system. But it took him five years to decide whether to buy Morgan Grenfell — a sign of the patient caution with which Deutsche

Mr Hilmar Kopper, one of Deutsche Bank's board members who will become a director of Morgan, says: "We're very slow. But when we go we really mean it."

at a time when developments such as the European single market of 1992 are expected to boost international deals.

On the fund management ness in the US, and growing activity in Europe, managing a

Although Deutsche is the biggest fund manager in Germany, its international business is quite small, again providing scope for the two banks to help each other. In Deutsche, Morgan has clearly found "the leader" it was hoping for, and Deutsche

in Morgan the "centre of com-petence" for its ambitions in London. But both institutions are moving into new and diffi-cult territory in managing their relationship which will provide the real test.

Toppling of Danny Wall

■ Danny Wall, the chief US regulator at the heart of the Lincoln Savings and Loan scandal, is in that unenviable position of sitting on the end of a branch which is slowly, but inexorably, breaking. Wall is being blamed, with some justice, for the near two year delay in the Federal closure of Lincoln at an additional cost to US taxpayers of more than

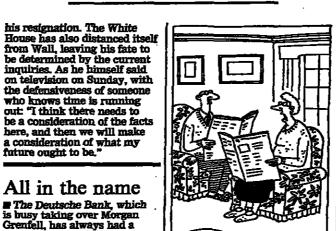
Aged 49, Wall is a classic product of the US patronage system. His main mentor has been the Republican Senator, Jake Garn of Utah, whom Wall first served as urban renewal director more than 20 years

ago when Garn was mayor of Salt Lake City.

When Garn was elected to the Senate in 1974, Wall fol-lowed. In 1980 he became director of the Senate Banking Com-mittee's staff. When the Republicans lost control of the Senate, Wall received the backing of Garn and other senators to take over in mid-1987 as chairman of the Federal Home Loan Bank Board, the savings regulator. Wall has emerged from a series of televised Congressio-

nal hearings as high-handed and ineffective, resisting pressure from some of his staff for tough action against Lincoln. Nevertheless, when Congress reorganised the savings and loans industry, Wall's position was safeguarded, thanks to Garn and other friendly senators. Wall was put in charge of the Treasury's new Office of Thrift Supervision and exempted from the need for the usual Senate confirmation hearings. Such sessions might have been embarrassing not only for Wall but also for some senators, whose own role in the affair might have been

In the event, Wall has come under close scrutiny from the House Banking Committee, whose populist chairman, Henry Gonzalez, has demanded



(BANX) "Can you believe a word you read in a newspaper code of conduct?

He also stressed his relative youth. Haughey and Mrs Thatcher are 64. Paisley is only 63. Plainly the thought has occurred that he might outlast

Swedes marry # At the last count, about half the men and women living together in Sweden were unmarried. Such counles are known as sambos. All that is

suddenly changing.

Over the past few weeks, thousands of Swedish men and women who cohabit have been quening up outside the coun-try's churches and registry offices desperately anxious to get married. Stockholm's City Hall has a long waiting list for marriage receptions and priests are complaining

of over-work. The reason for the conver-sion comes not from a moral revival, but from a well-known Swedish trait - beating the tax system. Under a change in the law that comes into force on January 1, women

will lose their right to receive a widow's pension when their man dies unless they are joined together in matrimony.

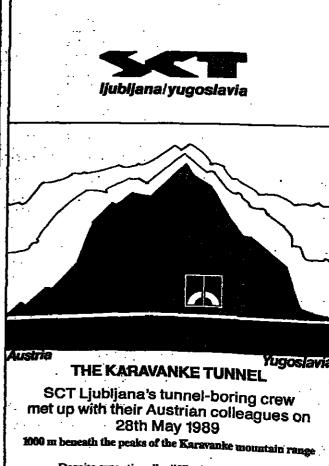
At least that is what they
think. In fact, the legal change
part of the country's great tax reform — is more compli-cated. Most women will still be entitled to benefit for their children if their man dies, whether they are in or out of wedlock. However, many Swedes are not prepared to take the risk of finding them-selves out of pocket. So they are playing safe and getting married.

Perhaps not Last week's joke in Prague:
"In the year 2,000 Europe will
be in three parts. There will
be a United States of Western Europe, a Union of Soviet Cani-talist Republics and a third part in the middle called the Czechoslovak Socialist Repub-

Another East ■ According to the West German polling organisation, Wickert, 600,000 West Germ would prefer to live in East Germany, though few have yet decided to go. One who just has is Rudolf Bahro, the left-wing writer and former East German citizen who was imprisoned in 1978 for writing a critical analysis of Rast German society called The Alter-

In 1979 he was released and went to live in West Germany where he was briefly a leading Green Party thinker before becoming immersed in eastern mysticism. He is reported to have said that after recent events Bast Germany is ripe for an opening towards con-templative eastern religion.

Safe choice ■ Sign over a display of burglar alarms in a Birmingham shop: "Ideal gift for the man who has everything."



Despite exceptionally difficult geological terrain, the main contractor working on the 3540 metres long Yugoslav section of the tunnel, SCT from Ljubljana, has succeeded in concluding the most demanding part of the tunnel construction 74 days ahead of schedule.

After completion in 1991 the 7840 metres long tunnel will link the western European motorway system with the trans-Yugoslav highway now under construction, continuing to Greece and Turkey and to the Near and Middle East.

SCT, Thora 38, 61 000 Ljubljana; tix: 31 483 set yu; tel: (...38 61)319 494, (61)310 445; faximile: (61)319 389,

Letters

Checks can be more effective than controls

From Mr Adam Fergusson.
Sir, Edward Mortimer begins
his article ("Pulling down the
frontiers," November 23) a quotation from the Prime Minister's speech at Bruges, where she said it was . . plain common sense that we cannot totally abolish fron-tier controls if we are also to . . . stop the movement of drugs, of terrorists, and of illegal immigrants. That was underlined graphically only three weeks ago, when one brave German customs officer,

many, struck a major blow against the terrorists of the

Mr Mortimer notes that Mrs Thatcher's argument has failed to persuade West Germany and the Netherlands: the Schengen Treaty will abolish, in December, all frontier controls of the flow of people between them. But the correct story of the arrest of those two IRA terrorists never supported the argu-

From Mr Bryn Jones. Sir, Professor Richard Lay-ard claims (November 22) that low wage levels create jobs, minimum wage legislation destroys them; while tax and benefit allowances (TBA) could compensate low-waged workers. This view rests on two idealised assumptions: That firms prosper better through a low wage/low price business strategy; and

kind of job opportunities is the important thing, rather than the nature of work. But in the UK context, the

That the existence of some

more cheap labour is encouraged, the more firms will rely on providing low cost/low qual-

IBM and the GSA

From Mr A.B. Cleaver. Sir, Your article "IBM admits selling used equipment as new" (November 17) seems to impugn the reputation built by IBM employees, by suggest-ing that IBM wrongdoing has been uncovered in an investigation by the General Services Administration (GSA), the US Federal Government's procure-

ment watchdog.

This suggestion is wrong.
Minor administrative errors were discovered by IBM as a result of our internal audits, and voluntarily disclosed by IBM to the GSA more than 18 months ago. Since then we have co-operated with the GSA to reach a satisfactory resolu-tion of these issues, including reasonable compensation

where appropriate.
Our disclosure and on-going co-operation with the GSA are indicative of IBM's efforts to maintain the highest standards of business conduct in its dealings with customers. IBM resents any suggestion to the contrary.

Metsa-Serla raises again the role of executives who are also (or hoping to become) signifi-

There should indeed be ques-

tions asked of the Bowater

board by shareholders, that having sold this paper opera-

From Mr Peter Damesick.
Sir, The director of the Merseyside Chamber of Commerce (Letters, 14 November) is right

to protest the inequitable treat-

ment of northern businesses in the phasing-in provisions for

the new Uniform Business Rate (UBR). Those business occupiers who stand to gain

from a reduced rate bill will have the full benefit deferred

- in some cases for many years - in order to pay for the phasing in protection given to occupiers facing large rate increases. The parallel with the

previously proposed "safety net" arrangements for the Community Charge is obvious.

The solution, as has occurred with the Community

Charge, is also obvious. Rather than the suggestion that the UBR be set at a higher rate in order to fund the phasing in of increases, so cushioning the losers, the Treasury should diplote its apple surplus so that

into its ample surplus so that the prospective gainers can

receive the full benefit of lower

This would be fair. More than that: it would also pro-

vide a modest but extremely

rates from April 1990.

Business rate blues

A.B. Cleaver, ... IBM United Kingdom,

cant shareholders.

doing his duty on the frontier between Holland and Ger-

A statutory minimum wage in the UK context

ity types of goods and services, rather than the more competi-tive high quality/higher cost characteristics of, say, north European imports. Low pay also means low skills, low morale/commitment, suscepti-bility to redundancy; and often makes it difficult to justify the costs of investing in new tech-

nology.
TBAs would subsidise lowwage employers. And rather than being a pre-condition for skill-based competitiveness and business expansion,the Layard proposals would pre-

Bryn Jones, School of Social Sciences, University of Bath

Your readers will recall that the men were not arrested at a frontier control, but some 150 yards (or metres, as they are known in those parts) inside West Germany, where they had stopped their car voluntarily - perhaps to study a map – at a road junction near Waldfucht. The brave customs officer who challenged them on – at a road junction near suspicion, and to whom they surrendered, was not on a rou-tine patrol; indeed their cap-ture seems to have been

Those terrorists were less

likely to have been taken

unawares and apprehended at

a frontier control than, as hap-

pened in practice, by the kind

of spot-checking (on a known

Malta,

drug-smuggling route) now envisaged by the five countries

As the Channel Tunnel nears completion, it might be common sense to begin aligning ourselves with the Schen-

hard to explain. The explana-tion no doubt lies in the con-

siderable influence exerted by

trades unions concerned to fur-ther the interests of their mem-

bers, rather than those of

It is somewhat ironic that the draft EC Social Charter

should refer to the combating

of unemployment as a priority objective, but should otherwise

demonstrate quite clearly the dominant part which the

unions must have played in its

Edgar Palamountain, Wider Share Ownership

workers as a whole.

formulation.

Reuters

From Mr Nigel Judah.

and Dow Jones. This assertion was said to be based on a Reu-

ters internal document. The

claim, based upon misinter-preted statistics, is wrong.

world news services are overall the fastest and most compre-hensive available. Nigel Judah,

Reuters, 85 Fleet Street, ECA

Master cook

From Mr Philip Barton. Sir, Lucy Kellaway describes

moves in Luxembourg to settle

accounts in Ecu with a Eurocheque or Visa or Eurocard

(November 21). Thomas Cool Mastercard travellers' cheques

denominated in Ecu, have been available for several years. I

have used them in Europe with

Fears have also been expressed about the danger

inherent in an opposite situa-tion. Perhaps the time has

come for formal guidelines

C.T. Van Hoorn 16 Grimwade Avenue,

Croydon, Surrey

no acceptance problems. Philip Barton, Drake Beam Morin, 5 Arlington Street, SW1

Reuters is certain that its

service

Council,

15 Warwick Gardens, W14

gen philosophy.

From Mr Edgar Polamountain. Sir, Professor Richard Lay-ard (November 21) does well to warn us of the danger that the European Community may try to impose minimum wage leg-

As he points out, unless a minimum wage is set so low that its significance is little more than cosmetic, it is bound to cause unemployment among the poorest and most disadvantaged members of society. One would have thought that this conclusion, unlike some other economic theorems, was plain common sense; the existence of mini-

Juxon House, 94 St Paul's Churchyard, ECA mum wage standards in so many countries is therefore WITH THIS WE CAN'T GO WRONG AS CORPORATE PARENTS From Mr Nigel Judah.
Sir, An advertisement by
Knight-Ridder Inc. appeared in
the Financial Times on November 14 which bore the headline
that Knight-Ridder was first
with the news ahead of Reuters

Careful parenting begins here

From Mr Michael Barnoto.
Sir, Corporate parenting has a lot in common with family parenting and similar factors make for success. There is, therefore, clear common ground between Mr John Cahill (Letters, October 5) and

rights into the opportunities for parenting success (whether corporate or family):

well-targeted fiscal boost to

business in precisely those parts of the UK which have both the capacity and need for more jobs and investment. As such it would be a valuable

counter-inflationary measure, helping to create the condi-

tions for a more balanced pattern of regional growth.

The over-concentration of

excessive demand growth in

the overheated land and labour markets of south east England

has set the pace in driving up costs and prices nationally over the past faw years. As a consequence the UK economy as a whole is now threatened

with a severe slowdown, if not a slump, as the Government

tries to stamp on inflation with high interest rates. In this context, the authori-

ties should not ignore the opportunity provided by the introduction of the UBR to pro-

mote a less inflationary pat-

tern of growth by allowing the

full rates reductions scheduled under the new system to take

effect immediately. Peter Damesick,

St Quintin, 33 Cavendish Square, W1

 Synergy (shared clothes and • Restructuring (creating a

Restructuring (creating a family room);
Control systems (a carefully timetabled day);
Appropriate skills (simultaneous, not sequential, feeding);
Financial engineering (reduced school fees per head for second and third girls in the family).
Michael Barnato, Indepo.

Messrs Campbell and Gould (Letters, November 6).

My female twins, plus tod-dler, provide the following

Management buy-outs and public companies

From Mr C.T. van Hoorn.

Sir, The bid for UK Paper by the Finnish paper company

tion for as little as £38m to the management three years ago, it is now the subject of a £263m to the executive shareholdings evident here must tend to create ment experience in the UK. bid by the Finns. Paper is a notoriously cyclical industry, pressure to sell sooner than otherwise, while making it less crucial for the best possible price to be achieved. This but the impression is that the earlier valuation was the result of some very pessimistic foreshareholder to look for poten-tial purchasers who would give casting by those who subsequently took on the responsi-bility of running the company. him/her the most favourable

could encourage the executive/

Pensions problem From Miss Wendy Ironmonger.
Sir, With good reason, the
UK Government's response to
the Occupational Pensions
Board (OPB) report may be regarded by some as catastrophic for the final salary scheme.

How many employers would be happy to assume liability of any shortfall in assets over lia-bilities on the basis of pensions being revalued at 5 per cent a year compound? "Not many" is the probable answer - unless adequate insurance can be

made available. The problem is that there is no such thing as a standard pension scheme. Unless employers are willing to have something comparable to an annual actuarial valuation on a prescribed basis, a way round this needs to be found.

I suggest that once the value of benefits to date has been determined on conventional principles, it will be necessary to bring into play an amount calculated using a money pur-chase basis as a surrogate – specifically I would propose that future service benefits are deemed to be represented by

accumulating a percentage of salary roll for each member, according to the member's age each year.
This contribution would be

related to the benefit to be pro-vided, and the insurer can apply loadings according to the member's risk category. The OPB already has guidelines for working out percentages of salary roll related to the final sal-ary benefit which will be accruing each year, using quinquennial age bands. A system of credit insurance would solve both the problems posed by the Government's

response to the OPB report and provide additional security for top executives in respect of that part of their pension which (post-1989 Budget) may have to remain unfunded. Such insurance may not come cheap. But its cost would be less than that of full fund-ing. Perhaps it is time to ques-tion whether full funding is necessarily either wholly desir-able or a fully efficient use of

Wendy Ironmonger, 9 Larch Way, Haywards Heath, West Sussex

'A strong GATT agreement remains first prize'

From Mr Harry L. Freeman Sir, Your recent coverage of exports and imports of invisibles, including coverage of trade in services, has been excellent. However, it has not mentioned or developed a key point in the US's negotiating position in the Uruguay Round of the General Agreement on Tariffs and Trade (GATT), particularly in financial services. Make no mistake about it: US financial services companies with substantial interna-

tional operations want a strong, comprehensive multilateral agreement which establishes global rules to govern trade in financial services. These companies have already invested time and resources in support of a good agreement, and they are prepared to continue to do so in the next 13

∕~

months as GATT negotiators

meet in Geneva.

If an effective GATT agreement is not reached, US financial services firms are prepared to take an alternative bilateral or regional approach. Gone are the days when a less sophisticated US private sector followed the course of GATT negotiations from a distance and accepted any multilateral agreement without reservation. There is no longer either a political or an institutional imperative to support any new GATT agreement, regardless of its provisions, as a matter of

Furthermore, clear alternatives now exist if the GATT negotiations fail to produce a good agreement. Thanks mainly to important statutory changes in the US 1984 and

1988 trade laws, there now is a genuine bilateral option available to US financial services firms which find themselves shut out of foreign markets or discriminated against in those

The impact of those statutory changes equated services with goods in access to US bilateral trade remedies. If the GATT negotiations do not succeed, the US private sector can make aggressive use of practices in financial services trade. Still, this is a distant "second best" solution. A strong GATT agreement clearly remains first prize, and the objective of both the US private sector and the US Gov-

There is, of course, some irony here. Those countries which have been the most

vocal critics of US trade policy, which have stated that the US already is "going bilateral," at the same time have been the strongest opponents of multilateral financial services agree

Yet these countries may well

have the most to lose if an

effective multilateral agree-ment is not reached, and the US financial services industry resorts to bilateral remedies. Those bilateral remedies, as now constituted, allow US retaliation against either goods, or services, or both, for

proven discrimination against US services exporter. Harry L. Freeman, American Express Company, American Express Tower, World Financial Center, New York City, New York 10285, USA

FOREIGN AFFAIRS

A cartoon last week depicted the supreme controller in the skies reacting with astonishment to the lates Peaceful events in Eastern Europe on his monitor screen. "Oops! I accidentally hit fast forward," he says to himself. It is a feeling shared by most ordinary mortals as the amazing specta manoeuvres cle of falling communist dominoes unfolds, not least, it seems, by President George Bush, as he prepares for this week's shipboard summit with off Malta his Soviet opposite number off The US President's state of

n American newspaper

mind was aptly summed up

when he told a questioner, who

asked him how he saw the Nato alliance in 10 years' time, that given the pace of events in

Eastern Europe, he couldn't see even 10 days ahead, let alone make long-term predictions. That was not the state-

ment of a man about to make

rash decisions affecting the future of the world, however

sensitive he might be to criti-cisms that he has not reacted

enthusiastically or positively

enough to the escalation of reform in Eastern Europe.

At a time of momentous changes in Europe and the whole East-West relationship.

it is not such a bad thing to

have a cautious temperament

in the White House, anxious to

reassure Mr Mikhail Gorba-

chev of the West's good inten-

tions rather than to take advantage of his weaknesses. The need for cool heads in the present situation hardly needs

It may well be true that, now the democratic genie is out of the Eastern European and, to some extent, the Soviet bottle,

it would prove extremely diffi-cult to stuff it back in again;

but certainly not impossible, as the years between the two world wars have shown. It is

therefore clearly in the interests of the West to ensure the

political survival of the one man whose policies laid the groundwork for the heady

events of the last few weeks: Mikhail Gorbachev. If he is

replaced or overthrown and

the Soviet military machine is once again allowed to have its

head, who knows what new

horrors lie in store for the

long-suffering European conti-

One of President Bush's

main tasks at the Malta mini-

summit will be to give Mr Gor-

bachev a great enough sense of

security to carry on with his

good works. Apart from main-taining its own political and

military cohesion and achiev-ing a level of economic pros-

perity which has long been the

envy of the communist world, the West has not had to raise a

to be underlined

The West has a clear interest in ensuring Gorbachev's survival, argues Robert Mauthner

which no-one, in their wildest dreams, believed possible only a few months ago. But if the remarkable restraint shown by Mr Gorbachev in the face of the progressive collapse of the communist systems of Eastern Europe is to become a permanent factor of East-West rela-tions, the US and its allies will have to show similar forbear-

at least, steering clear of super-sensitive issues such as the reunification of the two Germanys, and the implica-tions such a development would have for the continued

finger to achieve a result of a stand-off by the two superpowers in the present delicately-balanced situation in Europe, world opinion will expect something a bit more positive from Malta. The meeting has been billed as an interim and unstructured occasion, pending a more formal and substantial summit to be held in the late spring or early summer next year. But when the earth has been shaken the way it has over the past weeks and months, the leaders of the world's two most powerful nations must at least give the impression that they know where they are going and that there are still hands on the

The leaders of the superpowers must at least give the impression they know where they are going

existence of the two major military alliances: the Warsaw Pac and Nato. It does not, of course, mean that all discus-sion of what will inevitably be at the top of the international agenda in the years ahead, should or can be avoided. But such discussions should take place on the clear understand-ing that German reunification is not for tomorrow. However much it is desired by the German people, it can come only at the end of a process which includes the establishment of a fully democratic regime and a market economy in East Germany, as well as the negotiation of comprehensive eastwest conventional and strategic arms control agreements. In no other circumstance In no other circumstances would a merger of the two states make sense or be feasi-

Yet whatever the importance

Mr Gorbachev, for one, will want to see a tangible return for the assurance which Mr Bush is seeking that the Soviet Union will allow the democratisation process in Eastern Europe to continue unimpeded. Given that the success of Mr Gorbachev's perestroika poli-cies is now a central tenet of US foreign policy, he could be given satisfaction in both the economic and arms control fields. Moscow has stated publicly that it is not seeking financial help on the scale of the Marshall Plan, but it is certainly anxious to improve its economic co-operation with the West. The huge task Mr Gorbachev faces in restructuring his country's centralised economy could be eased by the lifting of at least some of the restrictions placed by the West on technological transfers to the Soviet

Union. In view of the liberalisation of Soviet emigration pol-icy, Washington could also decide to waive the Jackson-Vanik amendment, which has prevented Moscow from bencfitting from most-favoured-nation treatment in trade with

The common US-Soviet interest in arms control, based on a mutual desire to lower eastwest tensions and, increasingly, on economic and financial considerations, has intensi-fled as the danger of a military confrontation in Europe has receded. It now seems certain that a far-reaching conven-tional arms reduction agreement will be concluded in Vienna next year, while a superpower accord on strategic nuclear arms has also been nuclear arms has also been brought nearer by the progress made in the talks last Septem-ber in Wyoming between Mr James Baker, the US Secretary of State, and his Soviet oppo-site number, Mr Eduard Shev-ardnadze. The two leaders can certainly be avvected to give certainly be expected to give added political impulse to this

process in Malta. What is grist to Mr Gorba-chev's mill, however, is poison to some of Washington's European allies, particularly Mrs Margaret Thatcher, the British Prime Minister, President Bush will remain in Europe as long as Nato's European members want them to stay. But he has not said how many. The planned spending cuts recently announced by Mr Richard Cheney, the US Defence Secretary, together with Mr Bush's proposal last May for US-Soviet troop cuts in Europe down to a common level of 275,000, make it certain that the US conven tional presence in Europe will be substantially reduced

sooner rather than later. Such a prospect should not be greeted with the dismay that it has obviously provoked in some Nato quarters. Not only is a reduced American troop presence in Europe a natent climate of exceptional détente, it is also an inevitable precondition of any east-west conventional forces pact. Such an agreement, it should not be forgotten, will provide for much greater reductions of troops and equipment by the Soviet Union and its allies than by Nato.

There is another silver lining to this particular cloud. Nothing will concentrate the European countries' minds so much on forging a European defence identity as a partial American withdrawal from their continent. That may not be the least important result of the superpowers' peaceful winter

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PUBLICATIONS



FINANCIAL TIMES

Tuesday November 28 1989



PERUVIAN ECONOMY

Debt payments resume after four year fight

By Robert Graham in Lima

PERU has agreed to resume payments to the international Monetary Fund, to which it owes \$800m, and accept a shadow economic programme aimed at curbing its raging

The weekend announcement by President Alan Garcia comes after more than four years of implacable opposition to the dictates of international

financial orthodoxy.

The President claimed the IMF had finally shown signs of "flexibility" and accepted Peru's special economic and social circumstances. The out-line agreement was finalised by Mr Abel Salinas, Peru's special debt negotiator.

The announcement followed a week in which the street rate

By Tim Dickson in Brusseis

RADICAL new plans to create

a single European market in

insurance services were unveiled last night by Sir Leon Brittan, the EC's Commis-

In his first major policy speech on a sector which has remained largely impervious to Brussels' efforts to break down national barriers, Sir Leon said he intended to bring forward a

proposal enabling companies

to operate throughout member

states on the basis of a single

falls against

Economics Staff, in London

THE POUND fell by nearly 3

pfennigs against a strong D-Mark yesterday, raising fresh fears that the UK Government may have to raise bank base rates again to prevent the currency's slide from adding to inflationary pressures in the

inflationary pressures in the

economy.
The Bank of England was

forced to intervene in the for-eign exchange markets early yesterday after sterling had

ern markets. The Bank bought

The pressure on sterling on

Sterling's fall indicated that

pounds for Ecus and dollars.

overseas markets has stemn

from growing unease about the British economic and political

the firm assurance on Sunday from Mr John Major, the Chan-

cellor, that he was ready to raise interest rates further to

bring inflation down, failed to

convince financial markets. The currency markets believe

that the political risks involved

in putting up the cost of bor-rowing rule out another rise in

base rates at the moment.

Exports will be boosted as

the low pound improves the competitiveness of British

goods in Europe, the country's

largest market. Also, a large proportion of British industry's

raw materials bought from abroad are denominated in dol-

lars, and the steadiness of ster-

ling against the US currency should have helped keep a lid on imported inflationary pres-

The recent poor performance of the pound on international

currency markets has, to a

great extent, been the result of an exceptionally strong

D-Mark. International inves-tors have been buying the West German currency in

anticipation that the Bundes-bank will raise interest rates to

counteract the inflationary effects of thousands of East

German immigrants increasing

The D-Mark has also bene fited from expectations that

the West German economy will

grow faster in coming years because of the injection of East German labour and the expan-

sion of trade with East Euro-

In London, the pound closed

2% pfennigs lower at DM

2.7914. In New York it closed at

Thatcher defends record, Page 16; London stock market, Page 41; Currencies, Page 48

domestic demand.

Sterling

D-Mark

By Patrick Harverson,

sioner for financial services.

for the inti against the dollar rose from 9,000 to 13,000 and the Government had been forced to introduce a series of measures to protect the currency. The Government has also hear forced to also its also been forced to close its

also been forced to close its frontiers to prevent goods being smuggled in to feed a black market.

Peruvian officials have been close to concluding outline agreement with the IMF on several occasions in the past two years, but President Garcia has consistently rejected such deals.

He has only seven months left in office and the preliminary agreement with the IMF can merely establish, at best, a framework for Peru's future

framework for Peru's future relations with the interna-

"Companies will be free not

only to set up branches in other member states, but also

to sell the full range of their products through freedom of services on the basis of a single

authorisation and supervision from the country where their head office is located," he said.

Both life and non-life busi-nesses are to be covered by the

rules, to be set out in two "framework" directives being

Sir Leon's approach, which essentially follows the strategy

prepared by the Commission.

Brittan unveils insurance services plan

tional financial community. Peru has accumulated IMF arrears of \$800m out of total arrears of more than \$6bn. Since taking office in July, 1985, President Garcia has refused to allocate more than 10 per cent of export earnings to service debts. Until last

year, the percentage was closer to 20 per cent in practice. Nevertheless, relations with the IMF have deteriorated steadily since 1986 when President Garcia found Peru faced a negative flow of resources to the Fund. Ultimately, Peru was declared ineligible for new IMF

Under the preliminary agreement, an IMF team will go to Peru to work out a mediumterm economic programme,

will be welcomed by those who

feel progress has been bogged down in technical detail and

the often fruitless attempts to

harmonise different national regulations.

Some regulatory provisions, he said, will be covered by the existing insurance accounts

directive - currently the subject of negotiations in the Council

of Ministers but the remain-ing "building blocks" will be covered in the framework

pursued in the banking and directives.

Investment services arenas, Discussing ideas for ensur-

aimed at stimulating economic growth and maintaining real wages. The programme will also take account of the serious problems Peru faces from drug trafficking and the spreading insurgency spear-headed by the Maoist guerilla grouping Sendero Luminoso

(Shining Path).

In return, Peru will pay future IMF obligations when they fall due, beginning with some \$44m covering September to December this year. Peru must also find countries which are willing to stand surety for the \$800m IMF arrears until it is repaid eventually on conces-

ionary terms. President Garcia insisted on Thursday that it was the Fund which had come round to his

ing a prudent investment

approach by non-life compa-nies, he said the Commission's

approach would be to "estab-lish a small number of simple rules governing permissable assets; their diversification;

their valuation; and the matching of the currency of investments against the currency of risks.

isation of assets will be abolished."

Opec output

remain high

By Steven Butter in Vienna

OIL PRODUCTION by the Organisation of Petroleum Exporting Countries is likely

to continue at high levels – possibly over 23m barrels a day – into the new year under a proposal being negotiated in Vienna last night.

opec ministers yesterday gave up on attempts to curb output by the United Arab Emirates, which has been grossly violating its Opec production quota.

Under a plan backed by the

other Gulf Opec members, the

UAE official quota would

instead be frozen at 1.09m b/d, compared with current UAE

production of about 2.3m b/d.

All other Opec members would enjoy a pro-rata increase in

production to a new ceiling of 22m b/d, compared with the current ceiling of 20.5m b/d,

current ceiling of 20.5m b/d, while Knwait would be given a further addition, bringing its quota to 1.5m b/d. The ceiling would then be scaled back to 22m b/d by contributions from Indonesia, which is at full capacity, of 100,000 b/d and from Venezuela by 74,000 b/d. But production is likely to be closer to 23m b/d, compared with about 23.5m b/d now, because the UAE is unlikely to curb output significantly.

curb output significantly.

The first quarter market demand for Opec crude is widely expected to be about

21.5m b/d, raising the possibil-ity that prices will fall sharply.

However, the proposal was already in difficulties and

approval was uncertain. Venezuela last night was

unable to accept the 74,000 b/d cut in its official quota, even though Gulf ministers were

saying that the country could

This fudged solution was seen by the Gulf countries as a

produce the oil anyway.

likely to

way of thinking. But it is clear that substantial changes in his interventionist and state-dominated economic programme will have to be made if a full ement is to follow.

An end to Peru's dispute with the IMF is likely to depend heavily on a demonstration of the country's commitment to the agreement. At a time when concern is high among shareholders about arrears to the Fund, that means interest payments from Peru to the IMF to ensure that it falls no further into arrears. The two sides have appeared on the brink of reconciliation in the past but nothing con-

crete has emerged. Peru is also \$630m behind in **EC** agrees

concessions on trade to Eastern Europe

By David Buchan

EUROPEAN Community foreign ministers yesterday stepped up their support for political reform in the East by endorsing a 10-year trade and co-operation pact with the Soviet Union and further commercial and financial concessions for Poland and Huppary. sions for Poland and Hungary. The EC-Soviet trade accord will remove almost all quotas imposed by individual EC imposed by individual EC nations specifically on Soviet industrial imports by the end of 1985, and is thus very similar to that reached with Hungary last year and before last night's further concessions to Budapest. In return, the EC has insisted that the Soviet market he more transparent and

be more transparent and accessible to Community busi-The continuing tempo of events in Eastern Europe has made it certain that the Community's relations with its Eastern neighbours will figure prominently at the December 8-9 EC summit in Strasbourg. Although leaders are likely to go over the same ground as at their special Paris summit 10 their special Paris summit to days ago, Mr Hans-Dietrich Genscher, the West German Foreign Minister, said yester-day that the time had come to help the Soviet Union beyond yesterday's agreement, which lowers trade barriers and

encourages transfer of kno-whow but gives Moscow no direct financial aid. Mr Douglas Hurd, the UK for longias fitte, the Uniform Secretary, said he hoped that Strasbourg would strongly echo Paris by giving "wholehearted encouragement "wholehearted encouragement to political reform, avoiding triumphalism, showing the Soviet Union that there was no attempt to exploit matters to the detriment of its legitimate interests, and being clear about what kind of arrangements we have in mind for Eastern Europe". The last-named should be association agreements "flexibly designed" to accord with the degree of a country's progress down the political and eco-

nomic reform road.

A further twist in the Coma nirther twist in the com-munity's fast-adapting approach to the East was hinted at yesterday when Mr Frans Andriessen, the Exter-nal Affairs Commissioner, welcomed Prague's opening of a political dialogue.

The immediate impact of the

EC-Soviet agreement is more symbolic than commercial. But it provides for exchanges of knowhow in a very wide range of areas, including nuclear energy and science and technolo

nd technology. Foreign ministers agreed special quota exemptions for Poland and Hungary, of which the commercial importance goes well beyond what those countries have obtained in their formal trade pacts with Brussels. These exemptions will put the Poles and Hungarians a preferential jump ahead of a wide range of competitors - including many Western countries - to whom the quotas on such items as cars, shoes and toys will still apply.

The high cost of a City office

The top management of Barclays or NatWest must envy Deutsche Bank. If they had splashed out £950m, or 10 per cent of their stock market capitalisation, on buying a middling London merchant bank at close to 20 times earnings, their shares would almost certainly have plummeted. But Deutsche Bank, which regu-larly hits its shareholders for rights issues but rarely rewards them with dividend increases, pays a very fancy price for Morgan Grenfell and is cheered for it. To make matters worse, the

intricacies of West German bank accounting mean that the deal will enhance earnings. And despite taking on more than £500m of goodwill, Deut-sche Bank is confident that its sche Bank is confident that its capital ratios and Triple A rating will not suffer. To be fair, Deutsche Bank is far more highly rated than the UK clearing banks, its cost of capital is lower and it has massive and realisable hidden assets. Nevertheless, one can feel some sympathy for those clearing bankers who complain about level playing fields.

Given that there was no real hope of Morgan Grenfell staying independent, the commercial logic of the link with Deutsche cannot be faulted. Its strength in corporate finance

strength in corporate finance and fund management and Deutsche's unparalleled business connections will be a very powerful combination. On the other hand, very few large commercial banks have made a success of merchant banking; and cross-border investments are even more accident prone. Deutsche's move can only be good news for investors in the rest of London's dwindling band of merchant banks, if not for its own shareholders.

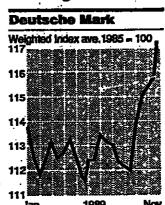
Sterling

Yet again, sterling's fall yesterday was a matter not of its own weakness but of the D-Mark's strength. But in terms of the UK Government's dilemma this may not help much. Sterling's steadiness against the dollar limits the inflationary impact of imported commodities. But manufacthe D-Mark zone - work through faster. And while manufacturers such as ICI enjoy the ideal combination of cheap dollar-denominated raw materials and high DM-denominated selling prices, they are scarcely going to get tough on wage claims.

It could well be that the

D-Mark is now overbought and sterling oversold. But it would

not do to count on it. The fash-



ionable perception is that eco-nomic integration with East nomic integration with East Germany will speed up the West German growth rate, while higher public spending will increase its budget deficit. Even without that, domestic conditions in West Germany may eventually point to another rise in interest rates. This is doubly swkward for the This is doubly awkward for the

This is doubly awaward for the UK if hot money chasing the DM is coming out of sterling. The question of UK policy thus becomes more pressing by the day. It may be that the authorities are taking an almighty gamble on the DM-sterling relationship coming back into line, But the market is increasingly convinced that is increasingly convinced that it increasingly convinced that the policy is simply to leave the currency to its own devices; hence the unchanged money market rate yesterday. The old rule of thumb is that a 4 per cent devaluation is equivalent to a point off base rates. Trade-weighted sterling is down 4 per cent already since Mr Lawson resigned; since the last base rate rise it is down 6 per cent. If the gamble does not pay off, rates may have to go

British Aerospace

up again with a vengeance.

It may look reasonable enough for the market to have clipped 19p from British Aerospace's shares yesterday, in response to more bad news about a shortfall in payments from Saudi Arabia. But at last saying that BAe is worth only about the same as in 1986, before the Royal Ordnance and Austin Rover deals. That can-not be right, given the extent to which those two pieces of Government generosity bene-fitted BAe's balance sheet.

True, the Al-Yamamah order is enormously important to BAe, even though the 100 or so Tornados involved appear to represent only about 11 per

cent of its total firm orders for this aircraft. Rough sums sug-gest that overseas military aircraft and support services accounted for about 47 per cent of BAe's £147m of group tradof BAe's £147m of group trading profits last year, and Saudi Arabia must bulk very large within that. It is also disquieting that concerns about Al-Yamamah are surfacing again as the UK's engineering industry dispute has the potential to disrupt deliveries, even if it has not done so already.

But BAe has a good deal of weight behind it these days. This is not merely a function of the property revaluations which have boosted its net assets to around 820p per

assets to around 820p per share, nor of the £770m of presumably overstated provisions in its balance sheet. It is also worth pointing out that after yesterday's drop in its share price, BAe has gravitated to that select band of FT-SE stocks now yielding more than 6 per cent prospectively.

Airlines

If there are going to be casualties in the airline business, this is the time of the year when they normally surface. Sharply rising fuel and interest costs, plus a slump in demand, have devastating consequences for airlines which are highly geared both financially and operationally. Winter is normally the period of maximum financial strain for any airline. Several US carriers, such as Braniff, have already had to seek help; and the sharp drop in the Pan Am share price over the last couple of months has revived questions about its ability to weather another sub-stantial downturn in its busi-

British Island Airways, whose shares were suspended yesterday pending clarification of its financial position, is a tiddler by comparison. Nor is it another Laker, which had expanded far too quickly. But its problems are not unique. Like some others, it is far too dependent on the charter tour market at a time when high interest rates and a low pound have led to a collapse in busi-

Equally important, like many smaller airlines it is under-capitalised. The predators no longer seem willing to pay a silly price just for access to an important hub like Gatwick. A year ago a rival, Airlines of Britain, was able to double its capital base by selling a quarter of its equity to SAS on a multiple of 17 times earnings. That sort of deal would be unthinkable in the current climate.

11.2 g m.

State of the parties last night Congress National Front* Marxists and Left parties Naponat Front was formed in 1985 with file Season Day, Janeta Party Telugu Desum and Asom Game Parished of Season his constituent Cothers include independents and State perfection the DMCand AAADM of Tenti Nedu, Pessants and Workers berry of Meharassian Elections to file 14 seaso in Assam will be held lister

Indian assembly dissolved

as Gandhi loses majority Continued from Page 1

looking for support from the BJP party and the Marxists. Consultations between the parties gathered momentum as the President announced the

dissolution of parliament.

The Congress Party spokesman said there was no question of Mr Gandhi stepping down from the leadership of the party.

A group of about 30 Congress MPs are understood, however, to have met on Monday night to discuss a change of leader. One man mentioned as an alternative to Mr Gandhi is Mr Narasimha Rao, the Minister of External Affairs, and one of the few senior Cabinet members to have retained his seat.

part of the Congress with the National Front. Mr Singh is a former Congress member and Mr Gandhi's opponents see the the National Front leader as being able to form a more stable long-term administration.

Mr Singh has been reported as saying that he did not want the premiership but this is interpreted by his colleagues

as a tactical gesture. In prac-tice his path to the premiership has been eased by the poor performance in the polls of two of his main rivals, Mr N.T. Rama Rao, chairman of the front and head of the Telugu Desam, the regional party from the southern state of Andhra, and Mr Devi Lal, Chief Minister of

Senior opposition leaders privately hope that Mr Gandhi will retain leadership of the party, as they believe this could precipitate a split, leading to large-scale defections and paving the way for a realignment that would unite

A bank before lunch

Continued from Page 1

(which he favours). None of this seems to faze the ubiquitous Mr Herrhausen, who seemed to be enjoying the limelight at Morgan Grenfell yesterday during a flying visit for the announcement, and a hurried lunch. By offering to pay a sum equivalent to roughly a tenth of its own market capitalisation for the UK merchant bank, Deutsche Bank is on the way to fulfill-ing its ambitions to become a top European bank.

As a primus inter pares, Mr Herrhausen does not hold automatic sway over the rest of the bank's management board. Effecting changes of structure and attitude in an institution as unwieldy as Deutsche Bank is no easy task.

Moreover, some of his own col leagues have been annoyed by his habit of pronouncing on broad issues rather than concentrating on the detailed business of pushing the bank forward into the 1990s. By speaking out on such ques-tions as the power of the banks, however, he has con-tributed to a debate on which other bankers have been more silent. Nor has he been shy of exercising his influence in the industrial sphere, most nota-bly as head of the supervisory board of Daimler-Benz. With its impending takeover of the Messerschmitt-Bölkow-Blohm defence and aerospace con-cern, Daimler is effecting one of the Federal Republic's big gest and most controversial takeovers.

kind of gift to Venezuela, which had earlier seen a large amount of its light hydrocarbon production reclassified as oil falling under its quota. venezuela was willing to contribute barrels to help "pay for" the Kuwatt increase provided other Opec members also chipped in. However, Saudi Arabia refused any cut in its 2446 per cent share of Opec production, and Mr Cholamminister, said vesterday Iran Libya was also proving a big obstacle, with Mr Fawzi Shakshuki, the Libyan minister, demanding an increase in

Norgren dismissed over insider dealing Continued from Page 1

Libya's quota share from 5.6

per cent to 6.3 per cent.

reza Aghazadeh, the Iranian

would not reduce its share.

and the day the \$40 a share offer was announced.

The SEC also named Verwaltungs-und Privat-Bank of Liechtenstein, which it alleges executed the trades on behalf of Finacor Anstalt; Guardian Bank and Trust Cayman; and Banque Internationale à Lux-

According to the SEC, Fina-cor bought the right to buy 170,000 Combustion Engineering shares for \$25 a share; it also bought 55,000 common shares. The price of the stock climbed to \$39 on November 13, giving the buyers a potential profit of \$2.8m.

The contract and the shares were blocked by the SEC before Finacor had exercised its right or sold its shares. No individuals are named in the SEC complaint and there is no allegation of a link between the four companies and Mr

Finacor was incorporated in Liechstenstein in 1986. Dr Peter Ritter, director, said from Vaduz yesterday that he knew

of no connection between Fina cor and Mr Norgren.
Dr Ritter confirmed that Finacor had instructed Verwaltings-und Privat-Bank, Vaduz, to buy the Combustion Engineering options and shares. But professional secrecy prevented him from saying who placed the order with Finacor. Neither he nor Mrs Lilliani Riederer, also named as a director in the Liechtenstein commercial register, had had any information about the ABB bid for Combustion Engl-

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Tuesday November 28 1989

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INSIDE

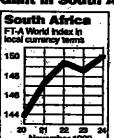
Exploring the far corners of the globe

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sian investment fund is the latest in a series of new country funds riding on a wave of interest in emerging stock markets. Investors who were put off by the stock market crash of 1987 are once again looking to diversify their funds into little-known corners of the world where stock market growth can be phenomenal. Deborah Hargreaves looks at one of the easiest and cheapest ways of investing in markets with limited access to foreign investors. Page 33

Glint in South Africa's eye



Advancing stock markets overcame declining ones last week. Steady gains by leading exchanges, including the US and Japan, helped index to rise by more than 1 per cent. South Africa, with a golden glint in its eye, was the best performer of the 22 23 24 best performe. Week. A surge in the bullion price pulled the

country's index more than 4 per cent higher. The world's worst performers were Finland. Austria and Sweden. Elsewhere, Malaysia, and Singapore rose more than 3 per cent, while Australia fell 1.3 per cent as economic gloom persisted. Page 52

The cost of purer water

British farmers have never been convinced of the need to cut back on applications of natural and chemical fertiliser in order to reduce nitrate pollution in the country's water supply. And, writes David Richardson in his Farmer's Viewpoint, recent revelations of levels of compensation proposed for a voluntary reduction scheme have done little to win them over to the idea. Page 40

Obstacles on the road



Lancia is about to become the first Euro-pean vehicle maker to offer what is claimed to be the most stress-free simple-to-operate transmiseion eyetem avail-able. The electronically centrolled continuously variable car transmis-

about 25 per cent of the Y10 small hatchbacks sold in Europe's capital cities. Although Lancia is confident that the concept will eventually suppliant all other forms of transmission, considerable obstacles need to be overcome before it can be applied to big cars. Page 38

Market Statistics

Base lending rates Benchmark Govt bonds European options exch FT-A world indices FF int bond service

London tradit, cotions Money markets New int. bond issues World commodity prices World stock mixt indices UK dividends announced

Companies in this section

Bayer Bett Brothers Bond Corporation Bremner Britainnie Security Central Finance Chamberlin & Hill Chevron Chuo Trust Compagnie Centrale Cropper (James) Daishinpen Dolphin Interni Egerton Trust FKI Fiolorm Granada Group

Guiton Hardy Oil & Gas

Louvern Mines MGN Merrydown Wine Mitsubishi Trust Mitsui Trust Monotype: -Moran Holdings Nippon Shinpan Nu-Swift Okuma Machinery Orient Prop Partnerships RBC Dominion Sec Really-Useful Sabic Scott Paper Sumitomo Trust Summer internal Toyo Trust Unidare Vibroplant Wardie Boberts

Laporta Leigh interests Life

Chief price changes yesterday

| FRANKFURT (DM) | Rises | S80 | Falls | Falls | S80 | Falls | Falls | S80 | Falls | Fal

LOSEDON (Per BAT Inds BPB Coats Wythin Land Sec

SEA CONTAINERS, which is fighting a \$1.02bn hostile bid, has defeated a crucial legal challenge to its defence plans, after more than five months of wrangling in the Bermuda Supreme Court. The favourable decision should allow Sea Containers to proceed with a defensive tender offer for its own shares. But the predators Tiphook, the UK container rental company, and Stena, a private Swedish ferry operator—may appeal against the ruling.

They may also ask for a full trial of the evidence in the case, which has so far been concerned only with the preliminary legal issues. The predators' advisers were last night examining the

Sir James Astwood, Bermuda's chief justice, ruled yesterday that

the purchase of Sea Containers' shares by its own subsidiaries was lawful. He also ruled that an earlier bid defence - Sea Containers' so-called "poison pill" shareholder rights plan - was

legal.

Mr James Sherwood, Sea Containers' president, has been waiting for the outcome of the legal struggle to set a date for the Bermuda-registered company's long-awaited annual meeting at which shareholders will yote on the group's defence plant Sea the group's defence plans. Sea Containers, which owns Sealink British Ferries, is thought to be planning a meeting for the end of January.

Representatives of New York arbitrageurs, who at one stage held as much as 15 per cent of Sea Containers' shares, were in

court to hear the decision, but the shares seemed unmoved in New York immediately after the

They were trading almost unchanged at just over the Angio-Swedish bld price of \$63. It is thought that Tiphook and Stena will today try to persuade the judge to extend an injunction preventing Sea Containers from pursuing its defensive strategy by dealing in its own shares. The original injunction, which would have thwarted the Sea Containers defence, has expired.

The ferry and container con pany is putting together a \$1.1bu programme of asset disposals which will fund a \$70-a-share tender offer for about half the group's shares, topping the Tiphook/Stena hid.

Sea Containers has already lined up Genstar Containers Corporation to buy its fleet of stan dard dry cargo containers and chassis for nearly \$400m.

Buyers for other assets including the Sealink Isle of Wight ferry service, facilities at two UK ports and most of Sea Containers' leisure interests -will be announced in the coming

Since the Anglo-Swedish preda-tors launched their hostile bid in May, several teams of lawyers have been kept busy in Bermuda, New York, where the target's shares are quoted, and London, where Sea Containers has its

headquarters.
Last week, Tiphook and Stena extended their hostile hid in New York to December 11.

Daiwa Securities accused of hiding trading losses

THE JAPANESE Ministry of Finance yesterday questioned officials of Daiwa Securities, the country's second largest stockbroker, over allegations that it secretly compensated favoured customers for stock trading losses totalling over Y10bn

Naiwa admitted covering Y10.3bn in trading losses incurred in 1975-80 by 20 to 30 corporate clients. It also admitted subsequently hiding the losses through an elaborate scheme involving the sale of shares in an unlisted subsidiary.
But Daiwa denied it had con-

cealed the loss in order to win-dow-dress its accounts. It also said it had not promised clients in advance that it would cover their losses — such guarantees are specifically banned under Article 50 of the Japanese Securities and Exchange Law.
Mr Yuzuru Ishida, vice presi-

dent, and other senior Daiwa officials denied, at a hastily-arranged press conference, that the com-pany had done anything seriously wrong. Their aim was to rebut allegations contained in a report carried yesterday morning in Mainichi Shimbun, a leading Japanese daily newspaper. But their account of events was broadly the same.

Daiwa said that some 10 execu-

tives, including board members, who had been implicated in the transactions had been penalised and had since left the company. The company declined to name any of the people involved.

The most common reaction Tokyo stock market was to say that even though the allegations concerned events which took place several years ago, similar transactions probably still occurred. A finance ministry offi-cial was quoted in a Japanese newspaper as saying there were often rumours in the market about such dealings - now there was firm evidence.

The finance ministry's enquiries into the affair will centre on whether there was any infringement of the Securities and Exchange Law either under article 50 or article 24, which requires companies not to omit important information from financial statements.

financial statements.

The ministry is certain to ask
Daiwa officials why the losses
made on the compensation payments were treated in a particularly complex way. Daiwa confirmed yesterday that its clients
losses were transferred to Sankyo Engineering, a securities sales

company. In 1984 it sold 375,000 shares in its unlisted building management company to Sankyo and allowed the company to sell the stock at an Y11bn profit to financial insti-tutions to cover the Y10.3bn trading losses. Sankyo also retained the surplus profit as payment for its work.

A Daiwa official said the whole affair stemmed from the mistakes of an over-zealous salesman who "wanted to show his value to good clients."

Daiwa shares fell Y70 on the news yesterday morning but later recovered to close Y20 among foreign brokers in the higher at Y2570.

Two ex-ISC directors quit Ferranti By Hugo Dixon in London

THE Ferranti International Signal affair claimed its latest victims yesterday when it emerged that Sir David Checketts and Mr Joseph Zilligen, both for-mer main board directors of International Signal & Control

Group, had resigned.
Sir David, a former private secretary to Prince Charles, was managing director of ISC Technologies Ltd until earlier this year. ISC Technologies has been identified by Ferranti as the com-pany at the heart of a complex \$215m (\$335.5m) arms fraud. Mr Zilligen was finance director of ISC Group, which Ferranti acquired for £420m in September 1987. Farranti now says that ISC Group's assets and profits were substantially inflated by a seri-ous fraud which had been running for some years before the

Both Sir David and Mr Zilligen, who resigned from Ferranti last week, denied any knowledge of the alleged fraud. But it seems clear that their close connection with companies at the centre of the alleged fraud put them in an

embarrassing position.
Sir David, who is a retired squadron leader, joined ISC Group in 1979. His main function was to act as an international marketeer, with special responsi-bility for West Africa. One of the phantom contracts, which Ferranti has blamed for the fraud, was with Nigeria.

Following the merger with Fer-ranti, Sir David ceased to be a main board director. However, he continued as managing director

of ISC Technologies until earlier this year, when the subsidiary's activities were effectively closed down, and has since been working for Ferranti International

Dynamics.
Sir David said his resignation was "not directly" connected to the alleged fraud. "There was really nothing for me to do at Ferranti. My role no longer

Mr Zilligen joined ISC in 1980 as chief financial officer. He became a Ferranti director at the time of the merger and, when Mr James Guerin, ISC's founder, resigned as Ferranti's deputy chairman in May, Mr Zilligen took over his job as chairman of Ferranti in the US. He gave up these responsibilities on October

Japanese in

talks with US

chip etching

"I was not aware of any fraud," Mr Zilligen said yesterday from his home in Lancaster, Pennsylvania. "If I had, I would certainly vania. "If I had, I would certainly have had to take some action. I certainly wouldn't have ignored something like that."

Mr Zilligen's service contract with Ferranti, under which he was being paid \$160,200 a year, still has 10 months to run. It is

not known whether he will continue to draw a salary on the basis of this contract.

Two former ISC directors, Mr Nathan Blackwell and Mr John Heywood, are still on Ferranti's board. Mr Blackwell is Ferranti's international marketing director. Mr Heywood is a non-executive director and was until recently a member of the group's audit com-mittee.

Paribas lifts Navigation Mixte bid

By George Graham in Paris

PARIBAS, the French investment banking group, yesterday trig-gared a 2 per cent rise in its offer for Compagnie de Navigation Mixte, the food to financial ser-vices conglomerate, by moving into the market to buy shares above its previous bin price. The

above its previous out since. The new bid values Navigation Mixte at FF126.1bn (\$4.16bn).

Paribas said its decision to raise the offer was a gesture to some speculators who had bought shares slightly above the initial offer price of FF11,850 a share, in anticipation of a higher bid, but was also designed to bid. but was also designed to show up the "manipulation of the market" by Navigation Mixte's

Mr François Morin, managing director of Paribas, said that the market had been distorted by "a

anism, a manoeuvre to trick the market", which had kept Naviga-tion Mixte's shares trading systematically FFr1 higher than Par-

When Paribas went into the market yesterday, triggering an increase in its offer to FFr1,887 a share, the Navigation Mixte share price instantly rose to FFr1,888, before the authorities suspended trading in the shares. The French stock exchange council has been examining closely dealings in Navigation Mixte since Paribas launched its

offer, paying particular attention to purchases by four sharehold-ers represented on the company's board — Crédit Lyonnais, Société

lished statements from all five denying they were acting in concert. Stock market authorities said there was no proof of con-cert party action or manipulation of the market. Paribas's decision to raise its

The council yesterday pub-

offer price makes use of a new clause in the French takeover code introduced in September. The takeover rules normally specify that there may be no change in the terms of a bid nor counter-bid later than 10 trading bidder buys shares above its bid price, however, the offer is automatically lifted by 2 per cent.

The stock market said that trading in Navigation Mixte

would resume today, and that the closing date for the offer would

It was the preferred transport during Mrs Thatcher's last two election campaigns, but now BIA is in difficulties

British Island Airways shares are suspended

"MAGGIE'S favourite airline" has run into financial difficulties. British Island Airways (BIA), the charter company quoted on the Unlisted Securities Market, asked yesterday for the temporary sus-pension of trading in its shares "pending clarification of the company's financial position."

The airline, used by Mrs Thatcher to fly around the coun-try in the last two general election campaigns, has been hit hard by rising UK interest rates and a slump in the holiday char-

ter market. The company's shares were suspended at 30p. This was down from Friday's closing price of 54p and compares with a 1989 high of

City analysts believe the compeny's future is now in doubt. But BIA says it is still looking for a strong partner to inject fresh capital into the airline. The company's failure so far to secure the financial backing of a new part-ner appears to have prompted yesterday's decision to suspend share dealings.

The airline recently reported sharply higher losses of £4.9m for the first half of this year. Last year it incurred a loss of £2.9m (\$4.5m) compared with a pre-tax profit of £1.99m in 1987.

BIA specialises in leasing out aircraft to holiday tour compa-nies, as well as operating some schedule services from the UK to Malta and Sicily.

It recently sold two of its eight BAe 1-11 jets for a total of \$4m. Its fleet now comprises 10 aircraft including four McDonnell Douglas MD-83 jets under lease and the six remaining BAe 1-11s. The company employs 386 peo-ple based at Gatwick, where it

owns a freehold property and holds landing and take-off slots. Formed seven years ago in a management buy-out led by Mr Villa, the company's chairman, BIA was in takeover talks with Mr Harry Goodman's International Leisure Group (ILG) earlier this year. The discussions found-

Mr Villa was asking too much for ILG, which includes Air Europe and Intasun, is now also believed to be feeling the pinch from a fall off in business in the holiday charter market.

ered, however, because ILG felt

BIA, however, was widely regarded within the industry as one of the smaller UK second tier airlines most vulnerable to a downturn in the package holiday

specialist By Louise Kehoe In San Francisco

PERKIN-ELMER, the leading US manufacturer of advanced lithography equipment for semiconductor chip production, is in talks with Japanese companies about the possible facturing equipment division, according to US semiconductor industry executives opposed to Perkin-Elmer is said to have

approached several US compa-nies seeking bids for its semiconductor equipment operations. To date, however, no acceptable bids have been raised.

Nikon, Canon and Matsushita, all of Japan, are reported to have entered into discussions with Perkin-Elmer in recent weeks. Nikon, itself a leader in lithography equipment, is seen as the leading bidder.

Expressing concerns about the loss of US control over a critical sector of semiconductor production technology, semiconductor industry officials have mounted a lobbying campaign in Wash-

a lobbying campaign in Washington.

The move is aimed at persuading the Bush Administration to scuttle any deal that would place majority ownership of Perkin-Elmer's lithography equipment operation in foreign hands.

"I hope that we can alert the Government to the dangers of losing Perkin-Elmer to foreign interests," said Dr Robert Noyce, president of Sematech the IIS

president of Sematech, the US emiconductor industry research consortium. "We are in real danger of los-

ing our infrastructure which, in my opinion, portends grave consequences for the semiconductor industry and the myriad of industries that rely on semicon-ductors," warned Dr Noyce. Perkin-Elmer's share of the

semiconductor production equip-ment market has declined sharply over the past two years and the business has been barely profitable. Fiscal 1988 sales totalled \$199.6m, with operating profits of \$3.2m, the company

International Machines, which has been involved in a joint effort with Perkin-Elmer to develop a new generation of lithography equip-ment for use in its US memory chip manufacturing operations has also expressed concerns. IEM executives said they hoped that Perkin-Elmer would remain a source of semiconductor equip-

Perkin-Elmer declined to com-ment on any details of its divestiture plans except to say they were proceeding on schedule and were expected to be completed by the end of the year. The company announced in April that it planned to restruc-ture its business and to sell off

its semiconductor production

Générale, Framatome and Allianz - and by Bouygues, the con-struction group, which has taken sort of covert price support mechits stake above 4 per cent. be extended to Thursday.

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2218	2046	2200	4953	5537	6117	6732	7288	7811	8897	9479	10030	10541 10544	17195	11846	12535 12540	13198	13850 13852 13855
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2250	2892	7453	5000	5571	6139	6755	7325	7874	8938	9530	10072 10092	10585	11212 11214	11889 11902	12577 12581	13258 13262	13885
2259	2897	3453 3464	5002	5582		6760 6763	7335	7882 7891	8938	9531 9534	10100	10587 10615	11215	11910	12586	13272	13870
2274 2285	2901 2906	3454 3472	5005 5008	5605 5607	8158 6169	6764	7349 7359	7897 7903	8944 8961 8962	9541	10115	10617	11219	11911	12594	13285	13871
2287	2908 2913	3474	5009	5617	6171	6777	7361	7903	8962	9542	10121	10626	11226	11917	12597	13291	13881 .
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2456	3118	4558	5211	5831	6404	0958	7503	8086	9130	9689	10258	10842	1144R	12150	12812	13499	14104
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Notes not listed above are not affected by this redemption.

The Notes specified above should be presented and surrendered on 2nd January, 1990 for redemption together with all unmatured coupons at the specified office of any of the Paying Agents listed below. On such presentation and surrender payment of the full principal amount of such Notes will be made by U.S. Dollar cheque drawn on a New York City bank or by transfer to a U.S. Dollar Account maintained by the payee with a New York City bank.

Coupons due for payment on 2nd January, 1990 should be detached before presentation and surrender of the Notes specified above and presented for payment in the usual manner.

PAYING AGENTS Royal Bank of Canada Europe Limited, 71 Queen Victoria Street, London EC4V 4DE, England

ROYAL SAINT GEORGE Bank S.A. 3 Rue Scribe. 75440 Paris,

The Royal Bank of Canada Rue Diday 6, 1204 Geneva

NIMB Bank (Belgium) S.A./NLV., Rue de Ligne 1, Belgium

The Royal Bank of Canada A.G., Gutleutstrasse 95, D-6000 Frankfurt/Main, Federal Republic of Germany

43 Boulevard Royal, 2955 Luxembourg Paying Agent as to Principal only: Interstate Trust Company of New York,

2 Broadway, 29th Floor, New York, NY 10004,

Interest shall cease to accrue on the Notes specified above with effect from and including 2nd January, 1990 and all coupons (whether or not attached to such Notes) relating to any interest payment date falling due after 2nd January, 1990, shall thereupon become void.

Credit for Exports PLC and The Law Debenture Trust Corporation p.Le., Trustee



ROYAL BANK OF CANADA **EUROPE LIMITED**

A member of the Securities Association

Payments of principal made upon surrender of the Notes specified above at the office of the Paying Agent in the United States of America and payments of principal or interest made upon surrender of Notes or Coupons outside the United States of America but by transfer to an account maintained by the payee with an office of the payor within the United States of America may be subject to certain information reporting requirements and to a United States of America back up withholding tax unless holders certify that they are not U.S. persons (as defined in the United States Internal Revenue Code) and, in the case of payments of principal, as to certain other factual

OPENCAST MINING

The Financial Times proposes to publish a Survey on the above on

23RD JANUARY, 1990

For a full editorial synopsis and advertisement details, please contact:

ANTHONY G. HAYES

on 021-454 0922 or write to him at:

George House George Road Edgbaston, Birmingham B15 1PG

INTERNATIONAL COMPANIES AND FINANCE

Computer houses add their pluses

he proposed acquisition by Dun & Bradstreet of Management Science America (MSA), once the world's leading independent computer software house, is a clear indication that no sector of the computer industry is immune from increased competition and the effects of rapidly

changing technology.

It is also evidence that Dun & Bradstreet, the world's largest marketer of business information, is serious about the computing services business. It already owns McCormack & Dodge, a Massachusetts-based software enterprise it bought in 1983. MSA, based in Atlanta, Georgia, and McCormack & Dodge have been flerce rivals

for more than 20 years.

A decade ago they were the cream of the software business. However, the emergence of the personal computer and the consequential high demand for quality PC software has seen their sales overtaken by those of microsoftware houses such as Microsoft, Lotus Development Corporation and today's high flyer, Oracle Corporation, a database specialist with, it seems, the right product at the right time.

right time.

Now, assuming the US antitrust authorities approve the
purchase of MSA by Dun &
Bradstreet, MSA and McCormack & Dodge will have to
learn to work together from
next year as Dun & Bradstreet
Software Services — a com-Software Services — a company with combined revenues in excess of \$440m, more than 4,000 staff and 130,000 customers worldwide,

Mr John Imlay, chairman and chief executive officer of MSA, will become chairman and principal executive officer
of the new company; Mr Frank
Dodge, president of McCormack & Dodge, will be vice

Dun & Bradstreet is offering about \$333m in cash for the 18m outstanding MSA shares,

By Robert Gibbens in Montreal

A DISPUTE over development of a valuable copper-zinc-gold-silver property in north-west-ern Quebec could end up in

At stake is the Louvicourt

Township property, which is jointly owned by Aur Resources, an exploration and

development company controlled by geologist Mr James Gill, and Louvem

The property, located in Que-bec's best-known mining area,

is a future producing mine,

and could be worth at least C\$500m (US\$428.3m) in poten-

First, Aur claimed Louvem's interest in the property was

diluted to 25 per cent from 50

per cent because Louvem did not maintain its share of explo-

Aur maintained it should be

operator and proceed with

underground exploration.

Louvem depies that it failed

to pay its exploration costs and claims that it should be

operator for future pro-

Noranda threatens Aur

with injunction over mine



valuing each share at about \$18.50. MSA is recovering from two years of losses and its share price has been hovering

at around \$10. Mr Imlay says that, when the deal was announced, he had 350 telephone calls from shareholders offering congratu-lations, enough to swamp the

company switchboard.

MSA and McCormack & Dodge are leading suppliers of business applications software - chiefly accounting programs such as payroll and accounts receivable – that run on cor-porate mainframe computers and departmental minicompu-

hey cater mostly for customers using IBM and Digital Equipment computers. Both companies provide "packages," general-ised software which can be used without special tailoring for the particular company's accounting, for ex-

Packages cost only a fraction of fully tailored software, but customers have to be prepared to bend their business practices to suit the package. The financial benefits are generally sufficient to make this worth-

Last summer the big guns of

Canadian mining moved in.
Noranda, Canada's largest

resource group, took a 17 per cent interest in Louvem, holds

options on more stock and

wants to take over operation of

Teck Corporation Vancouver

and associate Cominco, owns 21 per cent of Aur. Teck's con-

trolling group includes Metalgesellschaft of Germany and MIM Holdings of

Noranda now save it will

seek an injunction to stop Aur

moving ahead with under-ground work unless a joint operating agreement can be

worked out. It claims Louvem

should be operator under-

This could be a preliminary to deciding the ownership

issue in court or designed to bring about a joint venture to

bring the mine to production

the project.

Alan Cane sees how two former rival software companies will fare, once they are merged under Dun & Bradstreet's new ownership

while. Mainframe software, however, has become a mature, slow-growth business, so com-panies such as MSA and McCormack and Dodge are either having to diversify into new areas or see slower reve-

nue growth.
MSA has suffered from the failure of an ill-judged venture into PC software and from heavy pressure on margins. In 1987 it lost \$71m, and in 1988

year from Computer Associates, the largest independent software company. Rationalisation has begun to pull the company round, and Mr Imlay expects \$17m in pre-tax profits on sales of about \$252m this on sales of about \$263m this

In contrast, McCormack & Dodge has managed to stay consistently profitable. Mr Dodge said this week that he expected the company to make about \$20m in pre-tax profits

on sales of \$185m.

He said he had no magic formula for success, apart from a basic wish to solve his customers' business problems. The differences between the two companies and their chief

about their ability to work

Mr Dodge, a warm, laconic Mr Dodge, a warm, laconic former mathematics teacher with a passion for physical fitness, runs a company noted for its relaxed style and easy-going ways. Mr Imlay, on the other hand, is a showman — a genial, larger-than-life figure. MSA has a professional image that is almost IBM-like in its intensity (IBM took a 5 per cent share in the company this year).

But this week Mr Imlay and Mr Dodge, who have known each other for only two years. said they would be able to work together; the similarities between the two companies were greater than their differ-

Both faced similar business challenges, they said. They were having to cope with new competition from unexpected quarters, including accounting consultancy firms such as Arthur Andersen, the regional Bell companies in the US and companies such as Computer Associates which had previously confined themselves to systems software.

here was also the huge expense of researching and developing a new generation of software. MSA. for example, claims to spend 20 per cent of worldwide revenues on research and development. Both companies are reworking their product lines to allow them to operate on new software IBM is developing. This is designed to create a "common look and feel" for all IBM's computer families.

For the moment, both product lines will be maintained. The intention is to develop a single line of business applica-tions software based on shared research and development:
"Our customers will be the
chief beneficiaries of this

Dram chips poised to fall in 1990

By Paul Abrahams

GROWTH in demand for semiconductors in Europe

Demand for

looks set to slow in 1990.

Dataquest, the London market research company, and Barclays de Zoete Wedd, the international bank, have regised their forgant for the revised their forecast for the growth of the 1 Megabyte Dram (dynamic random access memory) chip market from 7 per cent to 4 per cent.

Dataquest says the alow-down is the result of over-stocking of 1Mb Dram chips, particularly in the data-pro-cessing industry, where inven-tory levels are ware than dontory levels are more than dou-

ble normal targets.

"The situation is a complete turaround from last year," says Mr Bipin Parmar, an associate director at Dataquest and author of the forecast.

"In 1988, there was a huge shortage of Drams created by yield problems and the agreement between the US and

ment between the US and Japan to prevent dumping, which forced Japanese manu-facturers to reduce their production."

duction."
There are now as many as 10 large-scale manufacturers of Dram chips, explains Mr Parmar. Korean companies particularly have targeted the market, which is now flooded.

During the shortage, spotmarket prices for Dram chips reached \$32 - in sharp contrast to the price now of \$9.30.

trast to the price now of \$9.30.

An upturn is not expected until the last quarter of 1990 or the first quarter of 1991.

The fall in the price of Drams should be good news for computer manufacturers that have managed to keep their stock of chips under con-trol. For example, Amstrad, the UK computer company, is understood to be in this posi-

However, analysts say that some companies, such as Apple Computer, Nixdorf and Olivetti, still have stocks of chips bought last year when prices were high. They are now faced with competition from companies with better margins or with products at lower prices.

CARLSBERG, the Danish

Noranda has spent nearly C\$300m modernising its Horne smelter in the same area and desperately needs feedstock

for-five subscription issue, raising share capital by DKr195m DKr1.17bn, and

Carlsberg sees profit fall as competition intensifies

By Hilary Barnes in Copenhagen

beverages group, yesterday forecast a short-term decline in profits as a result of the investments and other adjust-ments needed to face intensifying international competi-

In the longer term, however, the group said earnings would be maintained at the present

ending September were up by 14 per cent to DKrl.05bn (\$22m) and net profits by 17 per cent to DKr632m. Net sales rose 2 per cent to DKr10.21bn, but adjusted for divestments the cent, said the preliminary statement.

The board proposed a one-

unchanged 15 per cent divi-A substantial increase in

productivity in the Danish breweries, brought about by introducing new plant and a reduction in the labour force, contributed to the earnings nprovement. Redundancies in Denmark reduced the labour force by 700

last year, while the total group employment fell by 1,000 to Most of the breweries outside Denmark also reported improved results, but the Union Cervecera Brewery in Spain and the Hannen

Brauerei in Germany continued to show unsatisfactory results, although losses were Some 70 per cent of the group's beer is sold outside

Good results for

CENTRAL CAPITAL Corporation, one of Canada's fastest-growing financial services groups, had a strong third quarter and is taking steps to reduce its C\$2bn (US\$1.72bn) debt load, writes Robert Gibbens.

Central Capital

Third-quarter earnings were up 68 per cent to C\$20.4m or 27 cents a share on revenues of C\$589m, up 33 per cent.

Corporate assets reached C\$17.1bn at September 30, up 19 per cent. Central has sold ne non-financial assets.

October market fall hits Canada's securities firms

By Robert Gibbens

THE OCTOBER 13
"mini-crash" in North American stock markets is having a swift impact on the Canadian securities industry.

Many leading investment firms are preparing staff cuts as part of pre-Christmas susterity.
The steep market fall scared

away retail investors just as they were carefully returning to stock markets following the October 1987 crash. RBC Dominion Securities,

the country's largest brokerage firm with international offices, is expected to lay off about 100 staff this week, equivalent to a pay roll cut of 4 per cent. And several senior manag-

Scott Paper

By Maggle Urry

and 1989.

cent a year.

at twice that rate.

plans new mill

SCOTT Paper, the US-based paper company which is the world's largest producer of san-itary tissue, is to expand its US

Part of the programme will

The group has been forced to

involve choosing a new site to build a paper mill.

import base paper for its US operations at high cost to meet

increasing demand during 1988

Over the past four years the

Scott's sales have expanded

Mr Philip Lippincott, Scott's chairman and chief executive,

said: "We do not presently have the capacity to meet our current demand and sustain that rate of growth."

US tissue market, combining consumer and commercial use, has been growing at 22% per

The most conspicuous depar-ture is that of vice president Fred Wright.

ers, including two directors,

have left the company in the

RBC Dominion has also reduced salaries and removed

perks such as car allow-

He was president and chief executive officer of Pemberton Securities, Vancouver, the company acquired by RBC Dominion this year.

RBC Dominion have annual revenues of more than C\$400m

and was profitable in the year ended September 13. It absorbed 800 employees when it bought Pemberton.

\$560m loan for Alba expansion By Hunter Reynolds in Dubal

to finance a major expansion of Aluminium Bahrain (Alba),

rain bankers say it may come directly from Alba, but is more likely to come from the Bahrain government's Ministry of Finance. Such a move would effectively give the loan sover-

Alba plans to double its out-put of aluminium from 205,000 to 400,000 tons a year, making it the biggest smelter in the non-communist world. The

Bahrain to seek

BAHRAIN is expected to invite bids this week from international banks for a \$560m loan

according to local bankers. An invitation to bid is expected before the end of the week.

It is not clear which entity
will be issuing the offer. Bah-

\$560m loan will cover 10 years.
Meanwhile, Qatar's General
Petroleum Corp \$400m syndicated Euroloan will be signed
on December 11, local bankers · confirm.

SPONSORED SECURITIES

10.3 3.1 9.1 2.7 15.5 6.5 7.9 4.6 43 67 59 11.0 11.0 14.7 7.6 10.3 7.9 4.6 10.7 -10.7 -4.8 3.8 8.5 3.7 12.1 9.4 -8.0 3.6 6.7 6.9 3.3 12.3 16.0 18.7 9.3 10.7 2.7 9.3 270 Torday & Carlisie ... Securities designated (SE) and (USM) are dealt in subject to the rules and regular SE. Other securities listed above are dealt to subject to the rules of TSA. These securities are dealt in strictly on a matched baryada basis. Reither Gran Limited nor Generitie Daries Limited are souries makers to these securities. These securities are dealt on a restricted basis, Farther details available.

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FINANCIAL NOTICE

MICHELIN EXPIRATION OF 1985-1989 WARRANTS

Holders of warrants issued by Compagnie Generale des Etablissements Michelin in 1985 and listed on the Paris Stock Exchange are reminded that the validity of such warrants expires on 31st December, 1989.

Each warrant entitles holders, upon payment of FRF 1,400, to subscribe for 13,40 Michelin

After 31st December, 1989, warrants will not be exercisable and will cease to have any value.

For all practical purposes, dealings concerning the warrants should be concluded not later than Friday 29th December, 1989.

INTERNATIONAL COMPANIES AND FINANCE

Bayer raises profits only 0.1 per cent to DM1.09bn

By David Marsh in Leverkusen

BAYER, one of the big three West German chemical groups, registered stagnated pre-tax profits in the third quarter, up only 0.1 per cent to DM1.09bn (\$600m) compared with the elevated figure for the third quarter last year.

Mr Hermann-Jusef Strenge chairman, said yesterday that results next year would remain on "the high plateau" of 1989, when pre-tax group profits are expected to total around DM4.1bn.

Third-quarter group turnover rose 4.4 per cent to DM10.3bn, of which 2.5 per cent was accounted for by domestic companies and 5.7 per cent by foreign subsidiaries.

Pre-tax group profits for the first nine months rose to DM3.81bn, an increase of 12.2 per cent over the same period last year. This compares with a 22.8 per cent profit rise at

the nine-month stage in 1988. Nine-month turnover rose 9.4 per cent to DM32.95bn, against per cent in the first nine months of 1988. Mr Strenger said he expected turnover growth of between 3 and 5 per

cent next year. He placed the present stagnation of profits in the context of the 28 per cent increase in third-quarter profits registered by Bayer in 1988 compared with 1987. However, he admit-ted: "We will have to reckon with a flattening of growth

Although he saw the world chemical industry remaining in strong shape after seven m strong snape after seven buoyant years, he said, "Tomorrow, or the day after tomorrow, the wind will blow more strongly in our face." Bayer's last experience of a quarterly drop in profits was in 1982.

He said the DM12 dividend for 1988 would at least be maintained for the current year. Mr Strenger hit out at the West German Government's

health reform proposals, which were placing extra burdens on the pharmaceutical industry and were costing Bayer DM40m in 1989. Next year's domestic pharmaceutical activities would probably just break even, he said, which would have a negative effect on motivation and investments.

Asked about the possibility

of doing business in East Ger-many, Mr Strenger said Bayer was looking at potential co-operation along the lines of joint ventures or even acquisitions. However, he stressed that the new East German leadership would have to provide the right conditions to attract companies back to the East.

port of 85 per cent of share-holders "independent" of man-agement before completing a

because of a move in Congress to eliminate the tax advan-tages of Esops holding less than 30 per cent of a compa-ny's stock. This idea was aban-doned last week, when Con-gress passed its 1989 Budget Act. Chevron referred specifically to the passage of the Bud-get Act as the reason for mak-ing its Esop announcement

NEWS IN BRIEF Mannesmann poised to take over tank-maker

THE STATE of Bavaria said yesterday it had decided to sell its 35.45 per cent interest in Kranss-Maffel to Mannesmann, paving the way for the West German engineering group to take over the Munich-based tank-maker, agencies report.
However, Mannesmann said
details of the transaction still
had to be worked out before an agreement could be signed. Mannesmann also confirmed it was close to agreement with other leading shareholders of Krauss-Maffel to secure major-

krauss-Maffei to secure majority control of the group.
Deutsche Bank and Dresdner Bank, each holding stakes of 10 per cent, were also ready to sell to Mannesmann, the engineering company said. Details of the deal had still to be worked out. Messerschmitt-Bölkow-Blohm's 12.5 per cent stake in Krauss-Maffei will be sold to Diehl.

■ MOBILIA, a Swedish holding company, said it now owned 2.8m A shares in Aga, the Swedish industrial gas company, representing 6 per cent of Aga's share capital and 10 of Aga's share capital and its per cent of its voting rights. Mobilia did not say when it bought the Aga shares and it was not listed among the gas company's top five sharehold-ers in the latest annual bourse list. This showed Mobilia owning 0.3 per cent of Aga shares and 0.4 per cent of its votes. Mr Gerhard Lindholm, Mobi-

■ BANCA DELLA Svizzera Italiana has acquired a 20 per cent stake in Italy's Cassa Lombarda, a bank that operates mainly in commercial and

lia managing director, made

the announcement in a letter to the Stockholm Stock

industrial lending. B\$I, based in the Italianspeaking southern part of Switzerland, said the acquisition "lays the groundwork for progressive expansion into the Italian market," especially ahead of the 1992 single Euro-BSI said the link would give

it an association with COFI SA, the vehicle for Cassa Lom-barda's shareholders.

Kenya to build \$198m skyscraper

THE KENYAN Government has asked Parliament to guar-antee local and foreign loans worth KS4.3bn (\$198.3m) to erect Africa's tallest skyscraper, despite opposition from leading environmental-

The controversial 60-storey communications centre will be built in Nairobi's downtown Uhuru Park and will house the charta rark and will house the Kenya Times Media Trust, a private company owned jointly by Kanu, the ruling party, and British publisher Mr Robert Standard Chartered Mer-

chant Bank UK will lead a con-sortium of British and Italian commercial banks and the US Exim Bank for the provision of offshore credit worth KS3.4bn. The balance will be met

through local borrowing.

According to the Government's sessional paper No 8 of 1989, tabled in Parliament last week, the building will be

wholly owned by Kanu and will have a 60-storey tower, two 10-storey blocks, shopping malls, auditoriums and three satellite broadcast dishes.

It will be graced by a 30ft statue of President Daniel arap Moi, have conference facilities for 6,000 people and office accommodation and space for the Kenya Times Group of

Newspapers.

The high-tech communications building will also be used for the expansion of the Kenya Times Media Trust into publishing, broadcasting and the takeover of the Kenya

news agency now owned by the Ministry of Information. Kanu has already announced plans for a second commercial television station which will broadcast news reports and

feature films 24 hours a day. Little is known about which European banks will be involved in financing the building. But according to ses-

President Daniel arap Moi: 30ft statue planned

sional paper, the loans will carry an interest of 8.3 per cent and will be repaid within 12 years, including a two-year moratorium.

to guarantee the loan and in return it will charge the Kenya Media Trust a guarantee fee of 1 per cent on the amount of the capitalised prin-

cipal payable. Parliament's approval of the guarantee will raise contingent liabilities of the Govern-ment in respect of the Guarantee (loans) Act to more than

Kenya's Green Belt Movement has filed an application in the High Court seeking to bar construction of the centre in Uhuru Park on the grounds that it contravenes planning regulations. A three-page plaint says: "It is not in the public interest, contravenes the law, will be an environ-mental degradation and is unpermissible in law in any

However, President Moi has said the building will go ahead in spite of protests by environ-

Chevron in \$1bn share buy-back

CHEVRON, the fourth-largest US oil company, yesterday announced a \$1bn share buyback, to be financed through the creation of an employee stock ownership plan (Esop). The Esop will be funded with \$1bn of bank borrowings.

Chevron is likely to be the first in a long series of companies to announce Esops in the near future, following a deci-sion by Congress last week not

to eliminate the tax-privileged status of these plans. Prior to the possibility of them, leveraged Esops had become one of the most successful and popular devices used by large US companies to avert takeover threats. Congressional action against

Chevron's management has been under pressure for months from Wall Street analysts, who complained that the company's stock price did not adequately reflect the value of its huge asset base.

Some analysts argued that a sweeping financial restructuring, involving the acceptance of far higher debt levels, would be required to prevent a leveraged takeover and possible break-up of the group.

Chevron's shares were suspended before the buy-back announcement, but they had risen by \$2 to \$67 in active morning trading as speculation of a restructuring or possible bid intensified. The shares fell back to \$65% when trading was resumed, as arbitrageurs concluded that the Esop plan

diminished the chances of a takeover bid. Among the companies most often mentioned as a possible bidder for Chevron was Penn-zoil, the small Oklahoma-based energy group which is sitting on a cash mountain of around \$3bn after winning a huge breach-of-contract settlement

from Texaco two years ago.
Initial reaction to the Chevron announcement by arbitrageurs on Wall Street was unen-thusiastic. They noted that the small scale of the buy-back would do little to boost the company's share price and added that the new Esop seemed designed to entrench management, rather than benefit outside shareholders. The company's employees already control 11 per cent of its stock through a profit-sharing savings plan. With the addition of the new

and a convey of the golden in Mobiles, personal

Esop, employee holdings will rise to 16 per cent, potentially creating an insuperable barrier to any hostile takeover move. Chevron is incorporated in the state of Delaware, whose anti- takeover code requires a hostile bidder to win the sup-

A number of recent court decisions have upheld the "independence" of employee stock ownership trusts and this has meant that management could greatly increase its chances of repelling a takeover provided it could win the support of a company's employ-

Until a few days ago, this type of takeover defence appeared to be in jeopardy

Spain warned on fuel monopoly

By Peter Bruce in Madrid

SIR LEON Brittan, the SIR LEON Brittan, the European Commission's competition commissioner, has sharply attacked the Spanish Government, and, implicitly, the Repsol oil group, for failing to keep promises to liberalise the country's tightly-controlled fuels market. He warned that the EC may re-open suspended the EC may re-open suspended legal proceedings if rapid progress is not made.
The comments, contained in

letter from Sir Leon to Mr claudio Aranzadi, the Spanish industry minister, centre on Campsa, the monopoly distributor of fuel in Spain and, by association, Campsa's majority shareholder, Repsol, the recently part-privatised oil conglumerate

Sir Leon accuses Spain of failing to open its markets in heating oils and bulk liquefied petroleum gas to foreign competitors and of failing to ensure that foreign compa-nies are given priority in the tions.

On joining the EC in 1986, Madrid agreed to halve the per-mitted distance between service stations along the country's roads and to give priority to independent - generally, in the Commission's view, foreign

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companies wanting to establish new stations.
But, the letter notes, only 15 of the 150 new station sites provisionally awarded so far have gone to independents. "Fur-thermore," the letter says, "Campsa would be the owner of the immense majority of the 61 licences granted by Septem-ber 15, 1989 [even] according to

the old distance rules." Campsa is owned by Spain's Campsa is owned by Spain's four refiners, according to their refining capacity, which means Repsol owns nearly 70 per cent of the group.

Both Repsol and its Basque subsidiary, Petronor, have been expanding their service station networks aggressively this year.

The expansion is partly on the expansion is partly on the so-called "parallel net-work" designed for foreign entrants, the only stations which can be supplied with imported products. Only Campsa presently has access to the established monopoly ser-

vice station network.
"I am obliged to tell you,"
Sir Leon wrote, "that if this
state of affairs continues I could find myself having to propose to the commission that it revises its position on this point; that is, to examine the

terms that permit Campsa sole use of the monopoly network." The letter also attacks Spain's - or, more accurately, Repsol's - failure to loosen its grip on the bulk LPG and heating oils markets. In bulk LPG particularly, Repsol Butano has a total and highly-profitable monopoly of what is Europe's biggest market for butane. It has some 13m cus-tomers, who use it mainly for

cooking.

Repsol Butano lifts most of its butane from European refiners and, by refusing to do so, could make life in the short term extremely difficult for any refiner, foreign or Spanish, who tried to sell butane indeendently in Spain. Sir Leon warned Madrid that

it would not be acceptable for the monopoly on butane and heating gas still to exist after January 1 next year, when the Spanish agreed it would have disappeared. Officials at the industry ministry in Madrid were not available yesterday to comment on the commission's

warnings.
Officials at the commission in Brussels said the Spanish had not yet replied to the let-ter, but that an answer was required by mid-December.

And the second of the second o

Petrochemicals and fertilisers boost Sabic

SAUDI BASIC Industries (Sabic), which runs a range of industrial projects in Saudi Arabia, boosted net profits by 7 per cent to 2.587bn riyals (\$690m) in the first nine months of 1989 from 2.416bn

riyals in the same period of 1988, AP-DJ reports. The official Saudi Press Agency (SPA) said Mr Abdel Aziz al-Zamil, the Saudi Industry and Electricity Minister who is also Sabic chairman, announced the profit rise following a meeting in Riyadh of the Sabic board and some of its

private shareholders. Sales of petrochemicals, fertilisers and metals rose 10 per cent to 6.83m tons in the first nine months of 1989 from 6.2m tons in the same period last

of Saudi Arabia's efforts to diversify exports away from of a long-running dispute between Persian Gulf petrochemical producers and the European Commission, which has imposed tariffs on Gulf petrochemical exports to Europe. Gulf petrochemicals produc-

ers are expected to renew their pressure on the EC to drop the

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INTERNATIONAL COMPANIES AND FINANCE

JAPANESE TRUST BANK RESULTS (Ybo)

Half-year to September 30

7.2 5.6

Trust banks hit by interest rates

28.A 34.2

Japan's credit companies

CONSUMER CREDIT COMPANIES' RESULTS (Yba)

Half-year to September 30

Contract voi % rise Pre-tax % rise Net % rise

13.1

1.2

33.6

27.6

By Stefan Wagstyl in Tokyo

THE PROFITS of Japanese trust banks are being squeezed

by rising interest rates. In the six months to the end of September, the pre-tax profits of seven trust banks rose by 9.6 per cent to Y366bn (\$2,55bn), boosted by gains on

sales of securities. The banks' net business profits, which exclude profits on most kinds of securities dealing, fell 8.2 per cent to Y269.4bn. Net business profits are a new category created at the insistence of the Japanese authorities to make banks' results statements more trans-

The banks were hit by the sharp rise in short-term interest rates this year which greatly raised the cost of rais-ing funds. Long-term rates,

Meneba to buy

MENEBA, the Netherlands-based milling,

baking, stockfeed and poultry unit of Goodman Fielder Wat-tie, the Australasian food com-

pany, has agreed to buy the Dutch baking company Bak-kerij Hendriks for an undis-

closed sum. Goodman Fielder says it expects the sale will be

completed by the end of

The purchase of Bakkertj

Hendriks's two bakeries, which

have combined annual sales equal to about A\$31m, gives

Meneba coverage of almost all the Dutch bread market and a base to increase sales to West

Germany.

Meneba is looking at opportunities to develop core businesses, in the Netherlands and Europe the company said.

Prices again the trigger

Dutch bakers

By Our Financial Staff

29.4 -8.8 -2.7 -1.6 38.1 48.8 14.1 470.6 382.9 191.9 26.9 32.4 2.1 -19.3 7.8 8.1 15.6 70,6 2,975.9 which are applied to many of dividends. The fifth, Yasuda

84.5

the loans made by trust banks Four out of the top five banks - Mitsui Trust & Bank-

By Ian Rodger in Tokyo

23595

684,6

584.0

CREDIT is catching on in Japan and the country's top six

consumer credit companies are

reaping the benefits both in business and profit growth. The volumes of new con-

tracts rose sharply, due to demand for durable goods.

Security-backed loans and loans to corporations also rose.

interest-rate peak and yield inversion coincided in 1981. Ten-year bonds

yielded some 11%, and the yield on one-year bonds topped out at a level

A comparison with the current situation shows that inflation was much

more of a problem at that time than it is now. Still, prices were also the

trigger this time. But even a predicted slowdown in prices in 1990 would

probably not be sufficient to dispel all the inflationary fears that

in interest rates.

prompted the Bundesbank to tighten the

monetary screws in the past few months.

It would take a reversal of yields at

the short end of the market to restore

the normal yield pattern - a reversal

unlikely to occur in the present market

situation. Thus, even if inflation should

cool, there is only limited scope for a fall

The scope for a rise in interest rates is

also limited. The yield on long bonds is

likely to stay at some 7 1/2% for the time

being. The short-term yield has risen from 5.7% at the beginning of 1989 to

7.9%. The yield curve will therefore

remain inverted for some time to come.

Our third encounter with a reverse yield

gap suggests that the inversion is likely to

extend into 1990. We will probably not

know before early next year, when the

No early return to normal

528.7

662.5 688.3

ing, Mitsubishi Trust & Banking, Sumitomo Trust & Banking, and Toyo Trust & Banking - reported sharp declines in net income from interest and

Trust & Banking, made a net loss of Y3.08bn, against a gain last year of Y18.65bn.

The decline in net interest income was offset by increases in income from fees and commissions for trust business and other work, including real estate services. Trust fees rose 6.7 per cent to Y330.7bn and

7.5 16.3

8.3

5.1

1.5 1.2 1.0

Business growth is expected to continue strongly during the

second half, but profit growth will probably be modest

because of rising interest rates.

Nippon Shinpan, for example, forecast that its pre-tax profit in the full year would be up only 0.1 per cent to Y26.5bn (\$184.7m).

boosted by goods demand at Okuma

4.6

22

5 33

62.0 40.1 32.0 22.3 7.5 3.2 178.9 fees from other sources by 7.5 per cent to Y149.7bn. Also, profits from stock dealing rose

After tax % rise

10.7 6.3

85.3 per cent to Y169.4bn. For the full year, the banks forecast that revenues and profits would fall short of last year's levels, in view of further increases in short-term interest rates since the end of Septem-her.

Profit soars

Machinery

By Our Financial Staff

Bond Corp deal with **NZ** brewer postponed

By Bruce Jacques in Sydney

BOND CORPORATION, the troubled Perth-based conglomerate, and Lion Nathan, the New Zealand brewer, have agreed to extend for a fifth time the deadline for the first step on their proposed A\$2.5hn (US\$1.96bn) brewery deal

The companies announced jointly yesterday that they were renegotiating some aspects of the complex deal. "The transactions proposed in relation to the brewing

assets of Bond, as amounced on September 19, require some amendment to facilitate completion," the statement "Lion Nathan has put for-ward some proposals for

amending the September 19 transaction. The proposals for amendment are being actively scrutinised and negotiated by Bond, Lion Nathan and Bell Besources."

series of proposed transactions which involved Bond selling its brewing assets – which include the Swan and Fourex beer brands — to its Bell Resources subsidiary. Bell would then sell a half-

growing sales and rebounding product prices, the company said yesterday, in spite of the Y568m spending on a convertible bond issue.

Sales increased by 17.8 per cent, to Y48.3bn from Y41.0bn in the corresponding period last year, reflecting strong cor-porate facility investment and stronger sales efforts, the com-pany said. Net earnings increased by

The results were helped by

85.5 per cent to Y2.4bn, from Y1.3bn last year. Sales in the machine tool division were up by 17.8 per cent, while industrial machinery sales rose by 18 per

Exports accounted for 33.5 per cent of revenues in both divisions, compared with 33.1 per cent the previous

Okuma is forecasting record sales for the full year of Y98.3bm, an increase of 12.7 per cent compared with the year which ended last

March.

The company also predicts a lower price than earlier proits second-highest pre-tax profit, of Y9 lbn, a 27.5 per cent increase from the previous year, and the biggest since the Y10bn recorded in the year to March 1986.

The company also predicts a lower price than earlier proposed.

Any revised deal may also reclieve Lion Nathan of its obligation to provide funding to Bond Corporation for its Bell Resources bid.

The companies have set
December 8 as the next deadline for implementing the deal.
Under the initial proposal,
Bond planned to launch a
A\$1.60 a share bid for Bell
Resources. This was part of a OKUMA MACHINERY Works, one of Japan's top machine tool makers, raised pre-tax profits for the first half-year to September 30 by 43.8 per cent to Y4.2hn (\$29.2m) or Y3.25 a hare, from Y2.9bn or Y2.75 a share in the same period last

share in the breweries to Lion Nathan for a price claimed to value the assets at A\$2.5bn. The deal is regarded as cru-cial to Bond Corporation's sur-

vival, injecting much needed funds into the company, and perhaps just as importantly allowing it to book a capital profit. Bond has had difficulties in having its documentation for the Bell bid approved by the National Companies and Secu-

rities Commission. The commission is believed to require the bid to be extended to all Roll Resembles extended to all Bell Resources shares, including those held by another Bond associate, Bell Group. But Bond is seeking to avoid this because it would add about A3400m to the cost.

it has been speculated that any changes in the deal would be likely to reduce its complexity, perhaps allowing Lion Nathan to buy 100 per cent of the breweries directly, but for

MONEY AND CAPITAL MARKETS REPORT - NOVEMBER 1989

Bayerische Landesbank Bulletin

German Bond Market Review The Third Encounter

The abnormal yield pattern - yields turned upside down at the end of June - is a constant source of speculation. The yield advantage of short-term investments (normally long rates are higher than short rates) is used by both pessimists and optimists

In the eyes of the pessimists, the inversion of yields signals a sustained deterioration of the outlook for interest rates. When the Bundesbank

tightens its monetary stance, as it did this year by raising the discount and Lombard rates no fewer than four times, this has the immediate effect of driving up money rates, which, after a lag, are followed by the longer rates. And this is exactly what has happened in 1989.

to reinforce their arguments.

The optimists, on the other hand, regard the inverted yield pattern as a sign that interest rates have peaked or are about to do so shortly. Their feeling is that the Bundesbank's latest rate increase marks the top end of the flagpole.

This is the third encounter with an inverted yield curve in Germany, after 1973 and 1979-82. In 1973, the yield curve returned to normal relatively quickly when inflation, previously at 7%, approached 5% again and allowed the Bundesbank in October 1974 to lower the discount rate from 7% to 6 1/2% and the Lombard rate from 9% to

rise in prices forced the Bundesbank to keep its foot on the brake pedal. Bond market yields therefore remained inverted for more than three

In both periods, yields moved into double digits at the peak. In the sum-

Fixed-Rate Purchases by the Three Principal Investor Groups

Non-banks are playing an important role in the German bond market this year. Net purchases of fixed-interest securities (DM bonds of domestic and foreign issuers) by this investor group (and investment companies) will be several times as high as those of banks and foreigners together. Net buying by foreign investors is estimated at DM 11 billion, while banks and savings banks have sharply reduced their commitments. All in ell, 1969's net sales will exceed the previous year's figure (just under DM 90 billion).

8 1/2%. The 1979-82 experience was a different one. The stubborn

mer of 1974, the yield on ten-year bonds climbed to 10.8%. One-year shorts had topped out at 10.3% a year before. While the yield on long bonds returned to normal in the 1974 phase of high interest rates,

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Bayerische Landesbank Girozentrale in English or German, of the current **Economics Department** issue of Bayerische Landesbank's Money and Capital Markets Report, P.O. Box 200525 D-8000 Munich 2 just fill out the coupon below. Yes, please send me a complimentary copy of the latest issue of your Money and Capital Markets Report. **Bayerische Landesbank**

or a more durable feature of the market.

City Country

Bundesbank maps its stability strategy in the light of the inflation rate then prevailing, whether topsy-turvy interest rates are merely a brief interlude

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Vienna, Tel.: 5353141;

Johannesburg, Tel.: 8381613.

Packer sells ANI division to Wormald for A\$57.5m

By Bruce Jacques

AUSTRALIAN National Industries (ANI), the engineer-ing group controlled by Mr Kerry Packer, the Australian inessman, has continued its divestment programme, selling its O'Donnell Griffin division to Wormald International for

A\$57.5m (US\$45m). Wormald, a diversified fire protection group controlled by the UK-domiciled investor AFP Group, will fund the pur-chase through a A\$100m share issue, announced earlier this

Mr Bob Mansfield, Wor-

mald's chief executive, said O'Donnell Griffin was a successful electrical and fire pro-tection group, with activities tied to the same castomer base as Wormald. Mr Max Sandow, ANI's

chairman, said the sale repre-sented a further focusing of the company's activities. He told ANI's annual meeting the company planned to reduce its debt to about \$A150m by the end of the year, compared with a latest balance date debt figure of about

LVMH

MOET HENNESSY . LOUIS VUITTON At its meeting of October 30, 1989,

the Executive Board of LVMH Moët Hennessy Louis Vuitton declared a 1989 interim dividend of FF 15 per share, before "Avoir Fiscal" tax credit of FF 7.50. The dividend, which is payable November 30, 1989, represents a 25% increase over the 1988 interim dividend, which was payable as of February 1, 1989.

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ber 28, 1989 Landon ly: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANCO



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INTERNATIONAL COMPANIES AND FINANCE

offshore banking

By Canute James in Kingston

bouring tax havens such as the Cayman Islands, the Government of the Bahamas is planning legislative changes to enhance the country's attrac-tion as a location for international banking and other finan-

Con ith

cial services. The new measures are intended to reverse a decline in ness brought about by several factors, ranging from the fees which are required for incorporation to reports of drug traf-ficking in the archipelago.

The country's banking sector was, up to six years ago the third largest in the world, exceeded only by Britain and the US. With total foreign liabilities of US\$157bn, the Bahamas had a world market share of luct under 2 merces. of just under 7 per cent. But the Bahamas has since

been overtaken by other cen-tres such as Hong Kong, Singa-pore, Switzerland and Luxembourg, and now occupies 11th place, with its world market share reduced to about 3 per

The Bahamian parliament has been presented with a new International Business Company Act which, according to Mr Sean McWeeney, the Attor-ney General, is intended to reduce "onerous red tape

"Incorporation and annual fees will be dramatically lower," he explained. "Fees for IBCs have been scaled to the bone, and on any reckoning, will place us in a considerably more competitive position in

The Bahamas hosts just under 400 offshore banks and trust companies, and the devel-opment of the sector has been assisted by the country's proximity to the US, the absence of personal and corporate taxation and exchange controls and banking secrecy legislation.

The sector blossomed in the 1960s with the expansion of the Euro-currency markets. Many US banks established shell companies to deal with their Eurodoller by the mass.

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The combined deposits of the offshore sector are US\$170bn, and it makes a valuable contri-

and it makes a valuable contri-bution to the archipelago's economy which is based on tourism.

But local mamess leaders say there has been a recent flight of clients from the off-shore sector, and that new reg-istrations have been below the

n an effort to counter a levels anticipated.

loss of business to neight Several offshore banks were reported to have been unhappy at critical statements made last year by Str Lynden Pindling. the Prime Minister, that the sector was greedy and not interested in the country's wel-

> This coincided with an \$100,000.

Authorised agents were also asked to pay \$60,000 - twice as much as before. Dealers are allowed to transact business in foreign currencies while agents are allowed to hold securities.

his apparently made the Cayman Islands, where registration fees are much lower, more attractive for offshore businesses. The Bahamas also failed to attract as many as expected of those companies which left politically troubled Panama. Several headed for the Cayman

has been proposed by the a further 20 from Akroyd and Bahamian Government for Smithers and Mullens were cut international business compa- earlier this year. As with Barnies includes a 20-year exemp-tion from stamp duties on the transfer of property and trans-actions in the shares, debt obligations and securities of the

It is also being proposed that for 20 years after incorporation exchange control regulations will not apply to the interna-tional business companies, or to transactions between share-

holders of these companies.

The Government is apparently hoping that these new incentives will help to stem the move of businesses to competing havens such as the Cayman Islands, while making the Bahamas more attractive to

new registrations.

The competitive edge which the Cayman Islands has displayed, and which has contrib-uted to some defections from the Bahamas, has contributed to steady growth in the offshore sector in the British colony over the past two

The volume of registered companies grew from 12,183 in

companies grew from 12,183 in 1980 to 16,821 in 1987, and then jumped to 18,226 by the end of last year.

"There is also in the Cayman Islands an absence of direct taxation and exchange control regulation, strictly enforced laws on secrecy and a high level of political stability.

The Bahamas acts | Golden handcuffs lose their lustre

to reverse decline in Richard Waters on why plans to keep key people are being dropped

Remember golden handcuffs? In the far-off halcyon days of the London equity business, these
dazzling shackles were meant
to enable outsiders buying
their way into the stock martest to hears on to their most.

Clays, it became possible for
the directors to sell their
shares to the parent.

Former partners of Phillips
& Drew (now owned by Union
Bank of Switzerland) and Grieveson Grant (owned by Klein

were Resson) have also had ket to hang on to their most valuable acquisitions: the part-ners of the stockbrokers and jobbers they had bought. Now, little more than three

years after the outsiders arrived on the scene with Big Bang, the handcuffs are coming off. After a turbulent ride for equity markets worldwide, increase in the registration fee for equity markets worldwide, for banks from \$10,000 to \$25,000, while that for authorised dealers was doubled to Barclays de Zoete Wedd Barclays de Zoete Wedd releases its employees at the end of this year. Partners in brokers de Zoete & Bevan and jobbers Wedd Durlacher, the two predecessor firms, were given "founder" shares in the new integrated subsidiary. The

shares have had no market: from January 1, though, the employees have the option of selling them to Barciays. James Capel also sees its handcuffs come off at the start of next year – five years after it tied the knot with Hongkong and Shanghai Banking.
Others have been released in recent months. At Warburg, lands.

The new legislation which ners from Rowe & Pitman and

Smithers and Mullens were cut

wort Benson) have also had their handcuffs released during

Golden handcuffs involve deferring the payment of some or all of the money due to the partners of a firm that sold out. The partners only collect the full amount if they stay for, usually, somewhere between three or five years.

between three or five years.
In most cases, such arrangements have doubled as incentive schemes. BZW's "founder shares" will be bought by Barclays at a price fixed by an independent valuer. That means that the more successful the business, the greater the final reward for the former partners. Given the chequered history of the securities industry in the past three years, the sums may not be as large as some had originally hoped.

Not that golden handcuffs have blocked the City job market: banks have been willing to release some staff early. BZW release some staff early. RZW has had a number of "agreed leavers" - 15 at the start of 1988 and 10 at the beginning of this year. Others have broken their handcuffs on the offer of

compensation from new

exit, if not actually a rush. Of the former partners still in place in April, about a third headed for the door when they

were able. However, that may in some cases be coincidental. One of those to leave Warburg earlier this year was head of research Mr Nick Whitney, who joined Citicorp Scrimgeour Vickers. He says: "If I had wanted to leave sooner, the amount of money I was locked in for was relatively modest and I could relatively modest and I could have recovered it elsewhere."

or others, who were more senior partners at the time they were bought out, it would not have been so easy, he says.

Removing an artificial barrier to a free job market may not affect many in the City. On the other hand, the releasing of the handcuffs will have asignificant impact in other ways. ficant impact in other ways.

For the people who have been tied by them, there is the money. They will be able to collect the last payments for the goodwill they sold in those long gone, optimistic days.

A frequently quoted estimate has it that around 1500 part-

ners sold out in the build-up to Big Bang, at an average of £1m each, although many of the beneficiaries claim that figure is wildly overstated.

Barclays, for instance, paid around £120m for two partnerships it bought, a sum shared between 210 partners (not all of whom joined the new firm). For the managers of inte-

grated securities firms, there will be the chance to end a divisive period in which employees could be divided into two camps: those who were lucky enough to be particularly first. ners of stockbroking firms when they were sold and those when they were soin and those who weren't. The sheer fluke that made many people millionaires also created resentments which have made managing these firms difficult.

Colden bandouffs were a

Golden handcuffs were a management mistake from another point of view as well. As Mr Hector Sants, head of equities at UBS Phillips & Drew, says: "The oldest partners were paid the most, so the buyers tended to lock in the most who had the least incenpeople who had the least incentive to go on and build the business."

For the banks, the whole epi-sode is one they will be glad to forget. It is the last reminder of the price they paid to gain entry to a business that has brought them for the most part losses, and promises little bet-ter in the foreseeable future.

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Ranagement Today's voting panel included experts from Barclays de Zoete Wedd, UBS Phillips and Drew, nes Capel, County Natifiest Woodmac, Citicorp Scrimgeour Vickers and Kleimwort Benson Securities

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FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, November 27, 1989. In some cases the rate is nominal. Market rates are the average of buying and self-rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied. US \$ OX TOOD AEM D-MARK 6.1118 114.9311 29.9180 2.6940 652.1948 1.7900 1.2729 12.6081 155.7513 (Riyal) 5.6770 3.6379 2.0329 2.5372 4.2625 6.4223 55.8435 25.54.0531 1483.1333 1851.0167 2594.1685 1449.6667 1809.2513 6.1118 3.4153 4.2625 6.1118 3.4153 4.2625 1.3555 1.8709 2.3349 2.6940 1.5054 1.8768 8.4303 4.7110 5.8795 819.2886 457.8334 571.3966 (Tala) 3.6377 2.3311 1.3026 1.6257

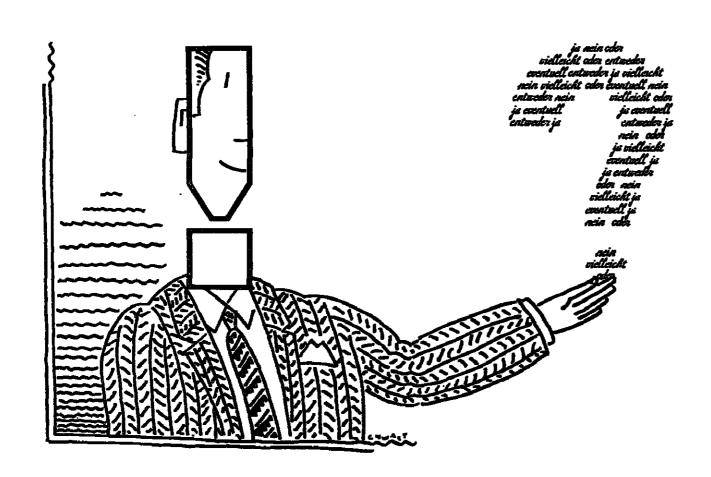
Abbreviations: (a) Free rate; (b) Banknote rate; (c) Commercial rate; (d) Controlled rate; (e) Essential imports; (g) Financial rate; (b) Exports; (f) Non commercial rate; (j) Business ng rate; (l) Luxury goods; (m) Market rate; (o) Official rate; (p) preferential rate; (p) convertible rate; (r) parallel rate; (s) Selling rate; (t) Tourist rate; (b) Corrency fixed against the Some data supplied by Bank of America, Economic Department, Londom Trading Centre, Enquiries: 01 6.34 4360/5.

Monday, November 27, 1989



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INTERNATIONAL CAPITAL MARKETS

Sterling weakness leads to sharp sell-off for gilts

By Stephen Fidler in London and Janet Bush in New York

STERLING'S slide on the foreign exchange markets gen-erated more grief on the UK government bond market yesterday. It was a day dominated by the fortunes of sterling, which opened 3% pfennigs down against the D-Mark and put in something of a half hearted recovery thereafter. The gilt market opened about % point down at the longer end, and slipped a further half point before recovering. The benchmark issue maturing in 2003/07 closed at 1091, down % point on Friday's close.
Sterling's trade weighted index finished at 862, down 0.5 from Friday and compared with the low point of 85.9 at

the opening. The gilt market is becoming increasingly worried about the inflationary implica-tions of sterling's sharp decline since the resignation of the former Chancellor, Mr Nigel Law-son. The shorter end of the market is also worried about the possibility of a further hike

GOVERNMENT **BONDS**

framework for monetary policy left, according to some analysts, is the so-called "Rule of Four" – for every four per-centage point drop in the trade weighted index there should be a one percentage point rise in bank base rates.

Under this rule, a trade weighted index of 85 should trigger a further rise in base rates. However, it is not certain whether under new stewardship, the Treasury is holding to this loose policy. The strength of the D-Mark is also causing some worries in other

	Coupan	Red Date	Price	Change	Yieki	Week ago	Month ago
K GILTS	13.500	9/92	103-24	-11/32	11.87	11.90	11.59
K COPIO	9.750	1/98	94-09	-18/32	10.62	10.82	10 64
1 7.7	9.000	10/08	92-24	-26/32	9.85	9.89	9.72
S TREASURY *	8.000	8/98	100-07	-11/32	7.85	7,92	7.91
9 INEMOUNT	8.125	8/19	102-16	-11/32	7.90	7.92	7.93
APAN No 111	4.600	6/98	94,8154	-0.062	5.49	5.54	5,41
APAN No 111 No 2	5.700-	3/07	101.9540		5.48	5.55	5.30
ERMANY	6.750	6/99	98.1500	-0.350	7.32	7.45	7.03
	8.000	7/94	93.7/57	-0.534	9.70	9.73	9.27
RANCE BYAN OAT	8.125	5/99	93.6000	-0.700	9.14	9.12	8.85
ANADA *	9.500	10/98	99.0000	-0.825	9.67	9.48	9.48
ETHERLANDS	7.250	7/99	96.6000	-0.290	7.75	7.86	7.43
USTRALIA	12,000	7/99	93.7301	+0.360	13.16	13.50	13.00

parts of the European Mone-tary System. The French mar-ket for example fell on worries that this would force a realignment of the system.

In Germany however, after a firm start based on a stronger mark, the market closed lower, after futures led selling. The bear squeeze evident in the market on Friday appeared to have run its course, while the market weakened amid suggestions that the US Federal Reserve's easing of monetary conditions last week is already over. A tender of four and six-year paper at a rate of 7% per cent was announced, further weakening sentiment. The market closed some 20-30 pfennigs down at the long end. US Treasury bonds moved lower after the Fed drained liquidity from the banking sys-tem, casting doubt on whether it had eased to an 8% per cent fed Funds rate last week. At mid-session, the bench-mark long bond was quoted % point lower at 7.90 per cent and

also around % point lower. The Fed announced one-day matched sales which followed a draining operation through weekend matched sales. Last Wednesday, the Fed had aggressively added funds to the banking system through fiveday repurchase agreements which sent Fed Funds to a low of 8% per cent, prompting the widespread view that the central bank had lowered its target for Fed Funds to 8% per cent from 8% per cent. The latest two draining operations has thoroughly confused the market about the Fed's intentions. Fed Funds were trading at 8% per cent

short-dated maturities were

when the Fed announced yes-terday's draining move and rose to 3½ per cent by mid-ses-sion. Among possible reasons being floated by Wall Street yesterday was that the Fed had made a mistake about its reserves position last Wednes-day and added too much liquid-ity to the market.

FT INTERNATIONAL BOND SERVICE

		···
Listed are the latest inter-	national bonds for which there is a	in adequate secondary inarket.
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		suraign Bonds: The yield is the yield in redemption of the mid-price; the amount issued is in millions of currency units except for Yen bonds where it is in billions. Change on week = Change over price a week earlier.
		Pleasing Rate Motes: Denominated in duling unless otherwise indi- cated. Compon shown is minimum. C.dite a Date must compon becomes effective. Spread - Margin above streaments.
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INTERNATIONAL CAPITAL MARKETS

into little-known corners of the world where stock-market

growth can be phenomenal. Country funds are one of the

easiest and cheapest ways of

investing in markets with limited access to foreign investors.

Around 20 country funds have started up so far this

year, more than double the total in the whole of last year,

and are centred in countries as

diverse as Chile, Hungary and

There are currently 52 country funds listed internationally,

with the Korea Fund by far the largest. The Korea Fund was launched in 1984 by New York

brokerages, First Boston and Shearson Lehman, in conjunc-

rently has a market capitalisa-

been regarded as the biggest growth area for country funds for some time, brokerage

houses are turning their atten-tion increasingly towards east-

ern Europe, where stock mar-ket development is expected to

accompany the drive for demo-

more adventurous, country

funds are used by large private

Merrill Lynch stresses that

its Indonesian Capital Fund should see most interest from

While South-east Asia has

tion of \$725m

Strong issue flow despite slack investor demand

busy on the Eurobond market yesterday, but the absence of wide investor demand led to a series of targeted deals. Syndicate officials said there was a general lack of interest, although two Japanese equity warrant deals had fine recep-

Secondary markets were described as extremely quiet, and trading volumes were light. Prices of seasoned Eurodollar bonds edged slightly lower towards the close of the session after the US Treasury market fell back. Burosterling bonds fell across the board as sterling collapsed against the

Credit Suisse First Boston was the lead manager of a \$100m three-year deal for Sulzer Brothers, the Swiss engineering group. The bonds offered an 8% per cent coupon, and were snapped up by eager

Swiss investors.

CSFB was quoting the paper at 100% bid before the Treasury market backed off, and the price moved to 39% bid,

NEW ISSUE ACTIVITY was very comfortably inside 1% per cent full underwriting fees. Traders said the terms were very generous, and speculated that Sulzer could have bor-rowed the funds more cheaply by going direct to the banks for a loan. "It's a gift," said one official.

> INTERNATIONAL BONDS

Merrill Lynch brought a

\$100m convertible deal for Batthe Mountaingold to a fine reception. The borrower is a US gold producer with inter-ests in Australia and Papua New Guinea.

The par-priced bonds were trading at 100% bid amid good demand from Swiss institu-tions and gold funds based in France. A Merrill official said the paper was one of the few gold instruments that carried a good yield in addition to upside potential.

A L100hn three-year issue for externelchische Kontrollbank

traded around full fees, and was in demand from German and Italian funds. Proceeds were swapped into floating-rate US dollars. A Y15bn four-year issue for

National & Provincial Building Society was launched by IBJ International. The lead manager said the bonds were aimed at specific accounts and would not trade actively, but some dealers outside the issue said it had aroused wider inter-est. Deutsche Bank brought a Pta10bn five-year Matador deal for Eurofima to a slow recep

point outside fees at less 1% bid, with dealers saying the bonds were badly priced to uncertain German demand. In Switzerland, the grey market for recent new issues improved by around % to % point, although investors remained noticeably absent. Credit Suisse brought a SFr100m convertible for Nilgata Chuo Bank to a steady reception. The paper was trading at less 1/2 bld, inside fees.

NE	WINTE	RNATIO	NAL	BOND	ISSU	
Borrower US DOLLARS	Amount so.	Coupor %	Price	Makely	Fees	Book rateer
Marul Co.	500	(332)	100	1993	24/15	Nomura Int.
	150	93 (31 ⁵)	106	1993	24/12	
Sulzer Brothers Inc.(a) 🔷	100	84	101	. 1982	13,/1	CSFB
Battle Mountaingold Co.(b)	100	•	100	2005	22/12	Merrill Lynch Int.
royo Menka Kaisha(c)9♦	. 750	23	100	1993	214/112	Nikko Secs. (Europe)
LIRE Dest. Kontrolibanic(a) ◆	100bn	13	1013	1992	132/72	Istituto Mobiliare Ital.
PESETAS Eurofima(a) 🍁	10bn	125	1014 ₈	1994	15/1	Deutsche Bank
MARKS					-	
Kitano Construction Corp. 9	160	([李)	100	1983	24/13	
O'Urban Inc.	100	(1%)	100	1994	24/12	DG Bank
SWISS FRANCS						·
Migeta Chuo Bank(d) 4:49	. 100 .	*	100	1994	112 .	Credit Suisse
/EN						
Nat.& Provincial B.Soc.(a)	16bn	6.4	1015	1993	15/14	RBJ Int.
Bank of Montreal(a)◆	2.8bn	64/10	1011	1991	15/50	Nippon Gredit Int.
Banca CRT(Cayman is 1/1) 🔷 🐃	2bn	7	1013	1992	· 1%/%	Nomura Int.

Touche Ross affiliate opts out of merger

THE Touche Ross affiliate in Australia has opted out of Touche's international merger with Deloitte Haskins & Sells, Richard Waters writes. Touche's 91-partner Austra-lian firm is to be absorbed

instead into the 288-partner Peat Marwick, a member of the international group KPMG. This is the first Touche member not to join the new Deloitte/Touche combine, and

Deloitte affiliates. Based on estimated fee income to June 1989 of A\$283m (\$221m), the new KPMG firm in Australia will be the country's largest, ahead of Ernst & Young, the product of another merger.

US life group in loan deal

By Stephen Fldler Euromarkets

EQUITABLE Life, the US insurance group, is raising \$600m in the international loans market through a revolving credit being arranged by National Westminster Bank. Terms, which also include a competitive tender facility, were not immedi-ately available. Credit Suisse First Boston is

Credit Sulsse first Boston is arranging a \$500m standby credit for Browning-Fearls of the US, with a 10 basis point commitment fee and a 20 basis point margin. It is also putting together a \$250m financing for DSM of the Netherlands, \$150m of which is committed, corrying a facility fee of 7 carrying a facility fee of 7 basis points and a margin of 10 basis points. Both credits carry utilisation fees. Manufacturers Hanover is

arranging an Ecu200m facility for Cassa di Risparmio di Roma. The 16-year facility car-ries a 17.5 basis point interest margin for years 1-4 and 184 basis points thereafter.

• Cable and Wireless has con-

Cable and Wireless has concluded a loan facility with the European Investment Bank to borrow up to \$200m for 10 years. The loan is associated with the development of its transatlantic submarine fibre optic cable systems. tion with the International Finance Corporation, and cur-

"The flexibility of this loan facility and the favourable cost over the long-term will provide substantial benefits to the group," the company said.

Jardine Fleming in broker move

Jardine Fleming Holdings of Hong Kong is discussing with its Malaysian partner the possibility of moving into local stockbroking, Reuters reports. "We have identified Malay-sia as the place where foreign investors should place their

cratic reform.

These funds have traditionally traded at wild premiums, but their extreme volatility can also plunge them into deep discounts on net asset value. For this reason, UK launches are dominated by the institutional market, although in the US where private investors are money. It's quite natural we should look at opportunities here," said Mr Alan Smith, ianaging director. Jardine Fleming is discuss

ing with Antah Holdings "what's the next sensible move." Currently, the two companies operate a joint-ven-ture securities research com-

Country funds make their mark

Deborah Hargreaves on resurgence of interest in far-flung shares

A DELUGE of investment money from Japanese brokerage houses has Performance of Brazil fund Dow Jones Index been aimed at stock markets in far-flung corners of the world in recent months. This has Brazil Fund fuelled a rapid expansion in country funds, many of which are now trading at enormous premiums to net asset value. Merrill Lynch's recent launch of an Indonesian investment fund is the latest in a spurt of new country funds riding on a wave of interest in emerging stock markets of the world. Indeed, the new fund has been so successful that Merrill has increased its value from \$30m to \$37.5m.

After being put off by the stock-market crash of 1987, investors are once again. Dow Jones Index investors are once again looking to diversify their funds

the International Finance Cor-

poration, an affiliate of the World Bank, points out that many of the stock markets in

emerging countries are very small in relation to the coun-

tries' economies. Future growth of institutional inves-

tors and the transition away from small, family-owned com-

panies to public corporations could fuel huge stock market

investors are banking on when they put their money into country funds. However,

these funds are not invest-

ments for the faint-hearted since they can be quick to go

down as well as up in value.

"Any institution buying into

Any listitution buying into a country fund should regard it as patient money," explains Mr Wail. "They should not put in money that may have to be recalled quickly and risk having to sell when the market is assigned them."

against them."
The Korea fund that is listed

market but currently has few means available for investors

At the same time, more soberingly, the Brazil fund, also listed on the NYSE is trad-

ing at a 40 per cent discount to

net asset value - a decline

which has warned off many

LONDON TRADED OPTIONS

pared with 740,496 on Thursday. FT-SE 100 index options open interest was 147,130, compared with 143,875. Dealers said the

Country funds started to

to take a position.

individual investors.

t is this growth that many

the institutional market with some participation by expatriates from the Far East. Merrill believes the success of the Indonesian fund is further evidence of the growing popular ity of emerging market country funds and reflects the growing recognition by international investors of the positive struc-tural changes taking place within the Indonesian economy, as well as the Government's commitment to the development of the Indonesian

capital markets.

Country funds provide an opportunity for investors to circunvent the practical diffi-culties of getting into a grow-ing market where stock avail-ability is often extremely

As the growth potential of emerging stock markets around the world becomes clear, many international portfolio managers are targeting these burgeoning markets for diversifying their investment. Some \$7.5bn is currently invested in country funds worldwide and this is expected to grow as emerging countries' share of the world economy increases. Emerging stock mar-kets account for around 5 per cent of the world's capitalisation and some 12 per cent of gross domestic product.

Some commentators expect the amount of money invested in country funds to double over the next five years as US pension funds diversify more of their resources to the international marketolace

Mr Peter Wall, who works on country fund development at

blossom amid the trend towards globalisation of the early 1980s. The stock-market crash of 1987 dealt a severe blow to their development but this year investors have again turned their eyes and their cash to some of the world's more obscure markets.

Mr Charles Lillis, executive director at Merrill Lynch, stresses that although country funds are usually more volatile than the London and New York stock markets, they have traditionally moved upwards. "As long as a portfolio is prop-erly diversified and investors maintain a sensible exposure to these markets, they should remain unscathed."

However, country funds are not well insulated from a nosedive on the world's major stock markets. During this year's "mini-crash" in New York in October, the US-quoted Brazil fund dropped by some 20 per cent, while the Brazilian stock market decreased by only 3 per

In an indication of US fund managers' propensity to bale out of everything once the big markets go into free-fall, most country funds fell by more than their local markets and many funds continued to drop once the underlying stock market had recovered.

"The enthusiasm of Western investors for country funds is tempered by what is happening in New York and London, says Mr Lillis.

Fund managers also need to ensure that their infusions of capital into what are usually immature, poorly developed markets do not dominate those markets. Some countries, such as Korea, limit fund holdings to 5 per cent of the market's capitalisation. Closed-end country funds

on the New York Stock Exchange is, for example, tradneed to take a position in markets which are usually fairly illiquid, Mr Lillis explains, but ing at a premium of 120 per cent to net asset value, given the current weight of interest they have to ensure there is a large enough calendar of new in the Korean economy. The country has issued plans for issues to avoid swamping the market with their cash. opening up access to its stock

Emerging countries usually welcome investment from country funds since they help break a pattern of being overly dependent on debt finance and can channel funds from ex-patriates back into the country.
Country funds often stimulate development and for those institutions with strong stomachs, they can also offer

implied volatility, the measure of

possible future stock market movement, also tell slightly. Among the stock options, Han-

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

These indices are the joint compliation of the Financial Times the Institute of Actuaries and the Faculty of Actuaries

FT-ACTUARIES SHARE INDICES

EQUITY GROUPS		fonday	. Nove	mber 2	7 1 9 8	9	Fri Nov 24	Thu Nov 23	Wed Hor 22	(approx)
& SUB-SECTIONS Figures in parentheses show number of stocks per section	ladez No.	Day's Change	Est. Earnings Yield% (Max.)	Gross Div. Yield% (Act at (25%).	Est. P/E Ratio (Met)	nd adl. 1989 to date	Index No.	ladex No	tadex No.	index No.
1 CAPTIAL 6000S (205)	157.45	-8.2	23.12	- 4.93	.9,34	29.58	861.58	863,70	657.50	788.19
2 Building Materials (28)	1029.40	-85	15.46	5.46	8.86	36.22	1034.83	1034.92		961.29
3 Contracting, Construction (37)	1388.98		17.96	5.60	7.31	56.19	1300.29	1345.64	1383.36	1471.89
4 Electricals (10)	2391.27	- 42	114		11.00	83.50 51.54	2397.11			
5 Electronics (30)	1896.89 448.18	끏	9.A3 12.54		13.43 9.70	15.76	1998.11 449.57	1901.35 450.47	1882.42 446.72	1717.34 418.37
8 Metals and Metal Forming (6)	449.75	 1 6	22	7.66	430	22.51	51.9 1	457.44	45.75	422.89
9. Motors (17)	354.13	1	11.34	4.92	10.36	11.84	153.45	352.48	351.02	279.15
10 Other Industrial Materials (24)	1615.65	+0.2	10.30		11.44	54.13	1612.98		1449.33	1111.57
21 CONSUMER GROUP (185)	1248.20	-8.2	8.90	3.58	14.11	31.74	1258.78	1246.61		1436.43
22 Brewers and Distillers (23)	1419.82	18.3	9.34	3.49	13.39	29.39	1/12.63	1486.01	1393.12	1126.47
25 Food Manufacturing (20)	11093,22	-0.5	7.44	3.99	13.24	30.30	1996.38	1100.72	1885.21	924.48
26 Food Retailing (15)	2223.06	-8.5	9.48	3.20	13.93	49.99	2233.52	2249.86	2222.12	
27 Health and Household (3.4)	2553,56	+0.6	6.19	1.92	19.23	44,72	2537.90	2529.75	2477.98	1802.40
	1548.85	-65	142	3.75	14.61	41.42	1556.37	1564.18	1551.55	1375.60
31 Packaging & Paper (14)	532.84		12.34	5.42	10.13	18.37	533.15	539.80	538.95	520.69
	3618.34 764.73	-0.2 -0.5		4.85	14.96	219.28 25.94	3624.52 769.54	3424.39	3602.06	3913.25 717.13
34 Stores (32)	493.52	1.7	11.57	4.87 5.99	11.46	22.23	502.14	757.29 512.39	747.92 498.67	473.43
35 Textiles (14)	1115.79	1	18.79	4.67	11:25	11.95	1114.78	1116.32		#5.E5
41 Agencies (17)	1493.42	40.2	639	2.44	17.51	27.01	1490.58			1625.63
	1186.62	-13	12.20	538	9.19	47.50	1196.49	1186.78	1149.60	9%.57
43 Congiomerates (14)	1626.54	1 10	1144	527	11.45	39.29	1613.58	1616.38	1599.41	1244.09
45 Transport (13)	2126.81	18.3	11.24	45	11.39	68.85	2119.53	2321.83	2185.19	1877.57
47 Telephone Networks (2)	1087.15	48.3	1149	4.71	11.13	22.35	1425.57	1093.63	1009.51	983.43
48 Miscellaneous (27)	1638.56	-0.7	1.53	4.47	11.84	64.78	1851.62	1849.82	101.0	1182,99
49 INDUSTRIAL GROUP (485)	1123.43	6.1	. 20.49	A.23	11.75	32.16	1124.57	1123.97	1114.36	9(2,23
51 0il & Gas (15)	2244.98	+8.5	9.65	5.10	13.70	96,48	2232.97	2221.21	2185.16	1710,84
59 500 SHARE INDEX (508)	1217.15		18.37	4.36	12.00	37.40	1217.27	1215,79	1204.06	1007.52
<u> </u>	787.74	+8.5		5.34		29.23	783.47	784.35	774.34	689.47
61 FINANCIAL GROUP (121)	621.94	18.2	20.93	6.06	6.26	5.17	119.96	119,77	881.90	669.83
65: Insurance (Life) (8)	1329.75	111		5.66		47.56	1915.88	1312.39		919.45
66 Insurance (Composite) (7)	668.31	19.5	- 1	5.73	_	28.34	653.12	452.91	642.21	585.95
67 Insurance (Brokers) (7)	1105.95	+1.2	LAN.	5.48	29.54	47.39	1892.43	1070.66	1965.35	895.B3
ASI Merchant Banks (11)	439,41	+4.2		3.91	-	28.85	421.70	429.68	421.61	326,67
69 Property (49)	1139,69	-8.4	7.97	3,70	15,24	26.21	1144,72	1168.22	1162.69	1266.18
70 Other Financial (30)	312.77	+0.4	13.65	6.86	10.45	15.66	311.42	312.56	315.69	357, 3 7
71 Investment Trusts (69)	1237.79	+6.4	-	2.83	_	24.78	1233.42	1229.34	1218.30	909,85
81 Mining Finance (1)	676,20	-0.2	11.04	3.98	78.18	22.25	677.At	676.77	671_07	564.28
91 Overseas Traders (7)	1411,47	+8.3	9.79	5.72	11.71	60,11	1487.19	1405.61	13%.29	1339,42
99 ALL-SHARE INDEX (698)	1115.41	+8.1	-	4.47	1	35.14	1114.60	1113.62	1101.79	926,87
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	No.	Change	High (a)	Low (b)	24	25	22	_21_	20	29 0
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	5 years	129.82 138.36 156.46	-0.57 -0.68	139.64 139.57 157.53	-	11.60 12.71 13.42	9	Comports 15	(2075 (2075	11.39 19.37 9.93 9.75	11.25 19.26 9.84 9.68	18.97 9.89 9.35 8.94
5 All sta	Instituti	127.98 139.75		128.66 140:08	<u>-</u>	2.79	<u> </u>	Index-Listed Inflation rate 5%	Up to Syrs Over 5 yrs.	3.82 3.72	3.73 3.69	3.62
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alightly. stock options, I the busiest, ahead of at results tomorrow. The lar est trade was by James Cape which bough 550 February 20th calls at 26p and 27p. The trade was said to be bullish as it was linked to purchases of underlying stock. This order prompted buying total. Apart from a late bust of interest just before the close, trading was slow. Attention focused on the futures market, where the December FT-SE contract, where the December FT-SE contract, on Friday, rose. Total open Interest stood at 747,979 contracts on Friday, com CELLS PSTS 48 As Apr 48 Sett Taxs. Set Taxs 360 32 44 4 554 124 17 22 390 164 284 40 28 334 374 Bril. Airways 180 29 35 38 1½ 4 6 6 (*204) 200 12 21 24 6 9 12 220 4½ 10 14½ 19 21 23 Dec Feb Age Dec Feb Age Option Des Har Jan Des Har Jan 300 45 53 65 4 9 12 330 25 35 47 11 20 22 360 9 20 32 30 35 38 300 20 30 35 7 10 14 330 5 13 17 21 22 27 360 11½ 5 - 51 51 -Feb May Aug Feb May Aug British Gas 200 12 1/2 18 1/2 77 10 10 Feb May Aug Feb May Aug C211) 220 2 7 16 11 14 17 500 38 48 62 24 35 40 520 18 30 42 57 65 70 600 7 16 - 103 108 -725 27 60 77 16 27 33 750 12 47 63 30 37 45 775 5 35 50 47 55 60 330 45 59 65 5 8 11½ Glasso 340 24 39 46 15 19 25 (*732) 390 11 24 31 34 36 38 460 32 53 63 16 23 26 500 14 33 44 38 45 51 550 3½ 16 26 82 83 88 200 22 29 35 4 6 8½ 220 10 17 23 11 13 17 240 - - 35 - - 20 250 15 - - 19 - -500 - 64 77 - 20 23 542 24 - - - -750 22 24 40 7 12 15 (*222) 280 11 20 29 15 21 26 (*1550 (*185) 160 304 354 394 2 35 45 180 155 214 264 64 9 105 200 64 114 164 184 205 215

Swiss group Adia's £167m hostile bid described as 'opportunistic'

Hestair plans £12m stationery sale

HESTAIR. the personnel services and consumer products group which is the target of a £167m bid from Adia, a Swiss counterpart, will announce this week the sale of one of its consumer products subsidiaries for about £12m. The disposal of Hestair Hope, the manufacturer of consumer stationery, is part of the group's strategy of increasing

The move coincides with stepping up in the war of words in the bid battle. Hestair yesterday attacked Adia's offer as "opportunistic" and defended its own recent perfor-

its emphasis on personnel ser-

In a response to Adia's formal offer document which was sent to shareholders last weekend, Mr David Hargreaves, Hestair's chairman, said that "the lack of substance in the document predictably reflects the meanness of the offer Two targets of Adia's attack have been Hestair's earnings per share record and its recent share price underperformance.

Adia cited the fall in Hes-



David Hargreaves: the lack of substance in Adia's offer

tair's earnings per share, from 14.6p in the first half of 1988 to

share price compared with the PT-All Share Index in the year 13.3p in the corresponding period in 1989, and a 40 per cent underperformance in its

sells Sicli But Mr Hargreaves attacked what he regarded as Adia's stake

out an accountants review. Earlier this month an agree

ment to sell the stake to a tri-

umvirate of Wasserstein Per-ella, Bankers Trust and LBO

France for £214m fell through. Wasserstein said Nu-Swift had been unable to deliver 95 per

cent of Sicli, the minimum stake needed for a leveraged

buy out in France. Nu-Swift said that in the

new deal "with other sales of shares in Sicil more than 95 per cent of the share capital of Sicil will be covered by the

proposed arrangements." Sicli's holding in National

Cleaning Group, a US building

maintenance services group, was transfered to Nu-Swift for

an amount equal to original

cost plus expenses since the acquisition of the US subsid-

Laporte spends

£10m on Italian

product range also includes insulation systems, water-proofing and concrete repair

Laporte said the acquisition fulfilled its need for a range of

complement its range of products for protection, repair and renovation of buildings, road-

Settef would also provide Laporte with a local manu turing and distribution base for the growing Italian market for construction chemicals. Settef was established in 1961 and is still managed by two brothers of the founding

family. The current team will continue to manage the business and will market its products through Laporte's other buildings chemicals companies, which now cover the UK, France and West Germany.
Laporte also has operations in
the US and South America,
Australia and south-east Asia.

Settef's turnover for 1989 will be about L15.7bn (27.6m). Laporte's building and timber

products and services division contributed £13.1m to the

group's total pre-tax profits of £95.3m for the year ended Jan-uary 1 1989.

Really Useful

sale of IIS

By John Ridding

has fallen through.

falls through

Really Useful Group, the stock market vehicle for Mr Andrew Lloyd Webber's musical pro-

ductions, amounced yesterday that the proposed disposal of IIS, a video training company,

Summer International, the training and education group,

was to pay a maximum of

£20m to acquire IIS in a deal agreed in July. But Summer International has been unable to arrange a placing of shares to meet the initial cash consid-

Mr David Sinclair, chairman

of Summer International, said

that a combination of factors

had made the vendor placing

less attractive. In particular he cited the current market

conditions and the recent fall

Really Useful said that it

would continue to pursue the disposal of IIS and that its

present strategy involves concentrating on the exploitation of its copyrights. It said it would diversify only into

Blenheim acquisition

Blenheim Exhibitions Group

has acquired West German Med-Kongress Diagnostika and M-KD Verwaltungs, the

world's largest medical conference and exhibition for

closely related areas.

DM12m (£4.2m).

in the group's share price.

eration of about £7.75m.

hick archit

ways and bridg

acquisition

By Andrew Bolger

"selective use of statistics"
which he described as "a deliberate attempt to mislead Hestair's shareholders". He said By Peter Berlin

that Hestair had demonstrated extinguisher and office extinguisher and office cleaning group, has found potential buyers for its 88.5 per cent stake in Compagnie Centrale Sicil, French fire protection and detection group, less than two weeks after a proposed sale collapsed.

No Swift has granted the "a five year earnings per share growth of 706 per cent".

Adia also argued that Hestair had a "confused strategy" and attacked its "changes of direction". This related to the decision to sell the Kiddicraft

consumer products business. Hestair countered that it had been the board's stated inten-Burnham Lambert a call option over the stake. The exercise price of the option is FFr567 (£59.44) per share.

If the acquisition takes place it will be completed by February next year. Under the terms of the call option the purchasers will be allowed to carry out an accomptants review. tion to concentrate on its persomel services operations, and that this lay behind the decision to sell its engineering division and two consumer products and two consumer products are two consumers.

The sale of Hestair Hope will leave only Hestair Kiddictaft on the list of current planned disposals. It is also expected to fetch about £12m.

Hestair's shares closed up 3p yesterday at 301p. The pre-mium to the offer price of 282p per share suggests that the market is looking for an increase in the offer.

Granada sheds French brown goods offshoot

By Nikki Talt

GRANADA GROUP, which has interests including television, bingo and motorway services, announced yesterday that it has sold NASA, its French brown goods retail business, to a group of unnamed investors.

The new owners plan to make the biscount Service. appoint Inter Discount Service, a Swiss-based consumer elec-tronic retailer, to run the busi-

No overall sale price has been disclosed, but Granada, which bought NASA in 1986, said it would receive convertible bonds from the company with a par value of £20m. Their worth will increase according to the future profits of the

Granada will be able to oblige NASA to buy these bonds after about four years. It said this was effectively the only consideration involved in the deal.

The new owners will, how-

ever, take on some debt within NASA as part of the transaction: again, no figure was dis-closed. The net assets of the French business, the country's second largest brown goods retailer, are put at FF20m

The move follows last month's sale by Granada of the Laskys electrical goods chain in the UK. It has also ceased its brown goods retailing activities through Kuba in Germany.

The company said that there would be loss on the NASA withdrawal but that provisions for all the costs of pulling out

of consumer electronics retail-ing would be treated as an extraordinary item in the 1988/ 89 accounts. These costs, together with related consumer finance changes, will be out-weighed by extraordinary gains, principally from the Bar-ranquilla Investments sale earlier in the financial year.

Guiton lifts Guernsey Press offer by 15%

GUITON, the Jersey publishing company which is laying siege to its Guernsey neighbour, has increased its bid by about 15 per cent and said that at least half of it is available in cash.

The first takeover battle between two Channel Islands companies has aroused a welter of local emotion, rooted in inter-island rivalry, particu-larly as Guernsey's only newspaper is the target's flagship. The final offer is 118 of Gui-

ton's 255p shares for 100 of Guernsey Press's 240p shares, valuing each share at 300.9p and the company at more than £17m. Guernsey shareholders can elect for up to 100 per cent of the offer to be paid in cash, subject to availability. Decem-ber 8 has been fixed as the closing date.

The previous 102-for-100 offer valued Guernsey at about £15m and had a 25 per cent cash alternative. By November 24

Guiton had increased the percentage of the equity it owned or had acceptances for to 8.8 per cent, nearly double the level achieved before cash was

on offer.

Mr Frank Walker, Guiton's managing director, said the improved offer was being financed first by the underwriting of up to 2.68m new shares, priced at 230p each. To that f8m, just over £2m could be added by borrowing.

LAPORTE INDUSTRIES To substantially reduce cur-rent debt, the company has arranged the sale of Blue (Holdings), the UK chemicals company, is to pay about £10m for an Italian company which Coach Tours for £900,000. The £300,000 surplus from the sale makes textured architectural coatings, used on the external surfaces of both old and new is to be treated as an extraordi-nary item in the 1989 accounts. buildings.
Settef is a privately-owned family firm based in Resena, Guiton's latest assault also in north-east Italy. Laporte said Settef's products were marketed throughout Italy and exported to Burope. The

includes a forecast 15 per cent increase in trading profit, although the pre-tax figure is set to be slightly below last year's £1.66m because of inter-est payments.

Egerton preference holders **Nu-Swift** reject ordinary buy-back

property, minerals and healthcare company, to adjourn indefinitely an extraordinary general meeting at which it was to have sought powers to

buy in its ordinary shares.

The meeting was to have been held yesterday. Egerton said that ordinary and convertible preference shareholders had been overwhelmingly in Nu-Swift has granted the Rothschild & Cle and Drexel Burnham Lambert a call favour of the buy-back powers. which would have covered 10 per cent of the issued

> Shares bought in would then have been cancelled. However, according to chairnowever, according to chairman Mr Frank Sanderson, almost 50 per cent of £10m preference share class opposed the motion, with only a minimal number of preference shares being in favour. The

OPPOSITION FROM its company needed 75 per cent preference shareholders has approval obliged Egerton Trust, the The treatment of preference

shareholders in companies which want to take on share buy-back powers has been rumbling issue for some time. However, this is thought to be the first time that public opposition to a company's share buy-back plans has surfaced. Essentially, the complaint from preference shareholders is that they see no benefit from buy-back programmes and, with capital cover reduced, find their risk increased.

Behind the scene, some companies, toying with taking buy-back powers, are understood to have repaid their preference holders first. In other cases, some adjustment to the coupon paid on the preference. shares to compensate for the additional risk has been negoti-

Yesterday. Mr Sanderson said he believed there was "confusion about whether this is a matter of principle or money. He described the supposed increase in risk as "not the real nub of the argument." it is basically an attempt to get a higher coupon.

a higher coupon.

Egerton, he added, would now "open negotiations" to see precisely what the preference shareholders might be seeking. There were suggestions yester-day that a 0.5 percentage point increase in the coupon might, on past precedent, be the sort of rise sought.

of rise sought.

The investment protection committee of the Association of British Insurers, which was involved in the Egerton Issue, said yesterday that its broad policy was that there should be some compensation for shareholders if there was a perceived increase in risk.

Success for de Savary in mbo at Highland Participants

MR Peter de Savary, the flamboyant yachtsman finan-cier, has succeeded in his attempt to take Highland Participants, the property and ship repair group, into the private sector via a 200p-per-share management buy-out bid. Cornwall Trust, the bid vehicle controlled by Mr de

Savary, announced yesterday

that it had received acceptances in respect of 88.3 per cent of Highland's shares by Saturday's closing date. Acceptances were received in respect of a further 1.5 per cent of the equity for which valid cover had yet to arrive.

Included in the acceptance

and Highland directors, which was pladged at the outset to accept the bid. The deal is con-ditional on the separate man-agement buy-out of Highland's Isle of Grain project, now approved by shareholders and due for completion today. The offer for Highland, meanwhile, figure was the 14.6 per cent has been extended to Decem-stake held by Mr de Savary ber 15.

Maxwell considers Monotype bid

MGN has taken its holding

MR ROBERT Maxwell's Mirror Group Newspapers confirmed yesterday that it was considering launching a bid for Monotype, the maker of typesetting equipment, to counter Friday's agreed 522m offer from a US

investment group. However it said that any offer would only be marginally higher than the 150p-per-share

offer on the table.

Monotype's shares, which had climbed sharply from 155p to 171p, alipped on the news to close at 158p.

to 330,000 shares or L58 per-cent of the total following pur-chases on Friday. It also emerged that King Black & Associates, the US investment group, now controls 7.7 per cent of Monotype's shares. Mr Roger Day, Monotype's chairman, said that he would like Mr Maxwell to clarify his position and that uncertainty

surrounding the company could damage business. He said that he remained committed to the agreement

with King Black but that he would consider any new effer. MGN is considering expanding its interests into the pre-press area and Monotype could fit in with this development. Monotype presently supplies prepress equipment to MGN-and the two companies also have technical collaboration

3000

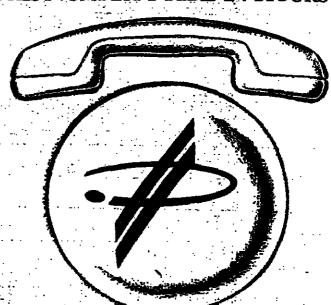
King Black described its offer as final but reserved the right to improve the terms should a competing bidder

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BOARD MEETINGS	DIVIE	ENDS	ANNO	UNCI	Đ	<u>. ''</u>
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TODAY	Sett Brosfin	3.95	Feb 19	2.45	5.8	3.85
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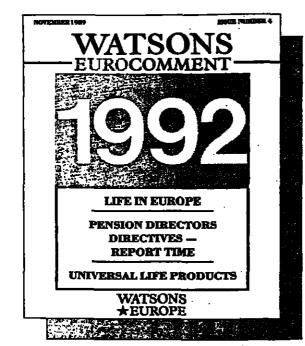
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UK COMPANY NEWS

Northern base favours Vibroplant

VIBROPLANT, the Yorkshire-based plant hire group, continued to defy the downturn in the construction sector and reported a 32.5 per cent advance in pre-tax profits for the six months to Septem-

On turnover 27 per cent up to £33m, from £26m last time, the profit worked through at 57.3m, against 55.5m. Rarnings rose to 10.44p (8.74p) and interim dividend is 1.22p

However, Mr Jeremy Pilkington, the chairman, warned that we have to treat the future with a degree of uncertainty."
He said the company had been to some extent protected from the recession because it had no presence in the south of England and Wales, and was not strong in the Midlands.
"The north of England and Scotland have been buoyant but I don't see that continuing independent of interest rates," he said. "Commercial contracts

16% advance

(2p).
The board said that borrowings were low and as a result the company would not be significantly affected by high interest rates. Despite the current accounts uncertainties.

rent economic uncertainties, the board was hopeful that

profits would again increase this year.

Property investment profits grew from £488,000 to £586,000 in the half year and a further

increase was anticipated in the

and Hotel Nerwich, traded successfully with profits up to £661,000 (£603,000). Bedroom

occupancy levels remained high and in January, the group would be embarking on

a programme, phased over three months, to refurbish 53 rooms in the Hotel Nelson.

The two hotels, Hotel Nelson

second six months.

at Property

mh

cannot defy the gravity of interest rates."

Vibroplant made an £11.7m rights issue in May and used that to fund acquisitions in the US, reduce gearing, and make its first takeover in the UK by buying the Britspace Hire por-table accommodation hire fleet for £2.67m.
Mr Pilkington said gearing

had been reduced to 52 per cent, but that might rise to 60 per cent by the year end. Only 24m of the group's borrowing was in the UK, the other £19m being in the US at a 9 per cent interest rate. He said that while continued

high interest rates would eventually depress business, Vibro-plant was not as exposed as some of its more highly-geared competitors, and the harsh climate in construction might allow the group to make acquisitions at attractive prices. In the US the group made two acquisitions: Arundel Crane Services in Baltimore in



Vibroplant

June for \$900,000 and Indy Lift Company in Indianapolis in September for \$600,000. Mr Pilkington said the purchases were in line with Vibroplant's strategy of "buying hadly run companies cheapty." US profits rose 50 per cent to £1.85m. The strongest growth was in Texas and California.

COMMENT The numbers from Vibroplant

were at the top end of expectations. In the short term pros-pects appear good, shares climbed 4p to 152p and ana-lysts upgraded their forecasts for full year profits to film or better. The former figure gives earnings of 20 for a p/e of 7.5. In the longer term the group looks in better shape than most of its competitors to weather whatever storms hit the UK plant hire sector and any discount wars which might follow. Its margins are better, its fleet new, its gearing low by the standards of a capi-tal-intensive industry and its US side is producing strong results. However, it would be powerless to stop its share price, already low even relative to other plant hire companies, being pushed down further by bad news elsewhere in the sec-tor. And that dampens its lon-ger term investment appeal.

FKI in £9m deal with ANI

Partnerships Increased contributions from both property investment and hotel operations meant Property Partnerships raised pretax profits by 16 per cent from £995,000 to £1.16m in the six months to September 30 1989.

Tax charge was £444,000. Tax charge was £404,000 (£348,000) leaving earnings per 25p share up from 6.06p to 6.98p. The interim dividend has been increased to 2.25p

Osborn-Mushet Tools.

The company has bought
Osborn – which manufactures
in Sheffield and Warwick in osborn increase the export penetration

FKI, the electrical products group born out of the FKI Baboveck demerger earlier this year, has doubled the size of its cutting tool business with the 29m cash acquisition of Osborn, Washet Tools which designs and makes milling cuttiers tars and fine tool of the FKI said the purchase of Osborn. Tools which designs and makes milling cuttiers tars and fine tools of the fi

finance director, said yester-day: "Osborn is typical of the type of businesses we're looking at, with a strong marthe UK, and Toronto, Canada of FKI's existing Clarkson ket position, good margins and

from Aurora Group, the International Tools subsidiary. making good returns."

Hardy Oil & Gas rises 25%

IN ITS first set of results since in his inst set of results since joining the main market in May, Hardy Oil & Gas, the demerged holding company for the oil and gas interests of Trafalgar House, the UK building and shipping conglomerate, lifted its real transfer 25 per lifted its pre-tax profits 25 per cent to £2.9m in the six months to September 30.

The rise was substantially boosted by greatly increased receivable interest at £1.16m (£247,000).

This arose mostly from large cash balances held as a conse-quence of the capital restructuring involved in the setting up of the demerged company. There is no interim dividend. Turnover rose to £12.8m (£11.48m), as did the cost of sales, from £4.1m to £5.12m. At the operating level, profits increased by £328,000 to £1.75m. There is an extraordinary credit of £3.28m, relating to a net exchange gain from the short-term holding of foreign currency deposits at the time of the demerger. Exprines were of the demerger. Barnings were 5.9p (3.7p) per share, or, after the extraordinary credit, 12.5p.

Since the year-end Hardy has agreed to sell Hardy Resources, which holds all the company's UK on-shore licences, To AmBrit Interna-

tional for an initial £3.3m. Mr Douglas Baker, Hardy chairman, said that his com-pany had strong cash flow from existing operations and that this would be augmented by the start-up of the Ravenspurn North gas field next year as well as by a combination of new exploratory drilling and development of existing field

He said that the outlook for the full year was encouraging, assuming that present oil prices persisted and that North American gas prices were maintained at their present favourable level.

Dolphin acquisition and share placing

By Peter Berlin

DOLPHIN International, the car parking, property and advertising billboard group based on the Isle of Man, yesterday announced annual figures, a proposed change of name, an acquisition and a

share placing.

The group has bought Lotus
Advertising, an outdoor advertising contractor, for a total of up to £2.13m. That will consist of an initial payment of £1.88m satisfied by the issue of 9m ordinary shares, and a profit-related maximum of £250,000, also to be satisfied

by a share issue.

Dolphin plans a placing of 1.85m new ordinary shares at 20p to raise £970,000, which will be used to reduce indebt-edness and fund further acquisitions.

Group profits in the year to

September were £1.2m, up from £937,000 in the previous 18 months. Turnover was

18 months. Turnover was f9.9m, against £7.7m.

Lotus is the fifth outdoor advertising company Dolphin has acquired since October 1988. The group proposes to change its name to Dolphin Media at its AGM next month.

JMD drops to £158,000

JMD Group, engaged in the provision of design services and the manufacture and sales of greetings cards, packaging and merchandising and distriprofits from £172,000 to £158,000 for the half-year to June 30 on turnover up from £5.61m to £6.55m.

There is once again no interim dividend, but the board intends to recommend a payment for the whole year. There was no payment last

year.

Earnings per share were
0.24p against 0.26p.

The results are the first to
reflect the group's 1988 acquisition of Linden and Downpace, the giftware and greeting card businesses.

There is a warning that all

There is a warning that all divisions are being affected by the slowdown in the economy.

Leigh buys colliery for maximum £17m

By Richard Tomkins, Midlands Correspondent

LEIGH INTERESTS, the West Midlands-based waste disposal group, is to tap a new source of possible landfill sites by buying the privately owned Clay Colliery, a coal and clay extraction company for up to \$17m tion company, for up to £17m in shares.

Last week Leigh blamed a slowdown in its rate of profits growth in the six months to September 30 on the delays it was experiencing in obtaining the necessary consents for its disposal operations.

Leigh's aim is to use the holes left by Clay's operations as potential landfill sites. Five of Clay's sites already have planning permission for waste disposal and one of them has a site licence.
Clay has a large number of

sites in the Midlands, Scotland and Wales. Leigh believes many of them have potential for waste disposal operations, though it says it cannot guarantee that the necessary permissions and licences will be granted.

Leigh is paying an initial £8.5m for Clay through the issue of 2.95m shares, 1.43m of which will be kept by the ven-dors and 1.52m placed at 280p on their behalf with institu-

Another £8.5m is payable if Clay, which achieved pre-tax profits of £1.68m in the year to March 31 1989, makes £4.2m over the two years to March 31

This tranche will be payable in shares or, if Leigh prefers, floating rate unsecured loan

Leigh is also raising another £2.6m through a placing of 928.571 shares at 280p to eliminate Clay's bank debt and to cover the acquisition

Its adviser is Kleinwort Ben-

Higher pulp prices and interest rates hit Cropper

THE CONTINUING escalation in pulp prices and interest rates adversely affected James Cropper in the six months ended September 30 1989, and the pre-tax profit fell over 50 rose to £18.61m (£17.17m), but the trading profit declined and higher interest charges exacer-bated the situation, leaving the pre-tax balance at £581,000 (£1.17m). Earnings halved to 5.9p

And although pulp prices may have stabilised it will be difficult to improve margins in the second half, the directors

They pointed out, also, that order books were shortening as measures to reduce inflation

began to bite. extraordinary profit of £439,000 on the sale of the Crown Head book of this paper and board

Building boosts Bett

WITH THE majority of profit coming from the building and ancillary services division, Bett Brothers has seen its pre-tax outcome advance from £1.52m

to £4.35m in the year ended August 31 1969. Earnings trebled to 18.86p (6.23p) and the final dividend is 3.95p to raise the total to 5.8p

(3.85p).
The directors said they were encouraged by the current year's trading, but stressed that future results would depend on demand in the major areas of activity - resi-dential, industrial, commercial and retail property develop-ment and investment - which were heavily dependent on the level of interest rates.

(11.3p) after a corporation tax charge of 17 per cent, but the interim dividend is held at

0.875p. Last year the total payment was 2.5p from pre-tax

The half year also saw an

Development and investment both had an active year. The leisure division improved but was hit by high interest.

Windsor back in black with £653,000

WINDSOR, the London-based international Lloyd's insurance broking group, has returned to the black in the year to September 30. Taxable profits were £653,000, against osses of £103,000 last time.

The result was achieved despite the inclusion of costs of £250,000 relating to underutilised accommodation, of which the board intends to make effective use in the near

future. Turnover was down slightly at £7.52m (£7.61m), reflecting the continuing soft insurance market. In response to the cost-saving programme, expenses were cut to £6.87m (£7.71m). Earnings came out at 1.57p per share, against losses of 0.62p last time. Having passed dividend payments in the previous financial year and the first half of the period under review, the company has proposed to pay a final of

Mr Stanley Taylor, chair-man, said that management changes made in 1989 had increased productivity. He added that the company had announced the acquisition from Warringtons of a free-hold property for a maximum £3.5m in shares. Windsor's net asset value will double as a result. Mr Taylor added that Warringtons' supportive own-ership of 23.15 per cent of the company was to be welcomed.

Wardell Roberts advances 59%

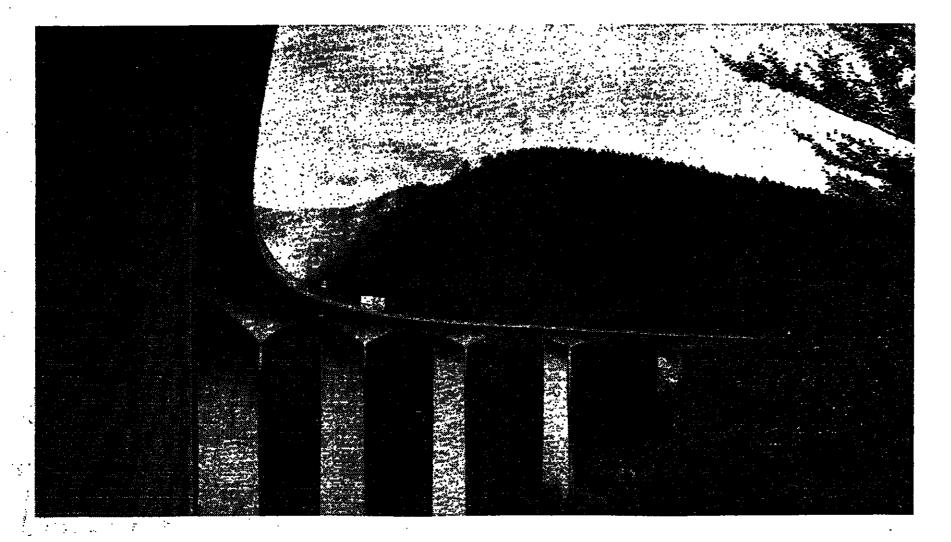
Pushing up turnover by 60 per cent to I£20.6m and maintain-ing its margins at 5.4 per cent enabled Wardell Roberts, the Irish-based USM-quoted dis-tributor of snack and other foods, wines and spirits and merchandiser of tea and coffee, to record a 59 per cent increase from I£701,000 to I£1.12m (£1.08m).

All group companies con-tributed to the increase and the directors are confident of a good performance for the sec-ond half of the year.

Interest charges leapt from I£31,000 to I£233,000. Tax took I£280,000 (I£194,000) leaving earnings of 5p (3.1p) for the 1.1p (1p) dividend.



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Merrydown lifted

by good weather

MERRYDOWN Wine benefited

from the exceptional summer

to record an increase of 21 per

cent in pre-tax profit for the half year ended September 30

On turnover ahead 18.5 per

cent to £7.26m (£6.12m) the pre-tax balance moved up to £907,000 (£748,000). Earnings were 10.3p (9.07p) and the

interim dividend is 1p (0.88p).

Mr Roy Hooper, chairman, said the exceptional summer was beneficial and cider sales

stayed ahead of expectations.

On prospects, he said the second half depended on the important Christmas trade. It

was too early to predict the likely outcome but he warned

of consumers and the trade feeling the effect of high inter-

In the half year Merrydown's interest charge shot up to

£106,000 (£17,000).

Britannia Security sells US data division for \$39m

BRITANNIA SECURITY Group is to sell its US data management division for \$39.1m (£25m), halving borrowings and concentrating on the core security and alarm installation

The business, which manages and stores computer information for clients, is being sold to a new company formed by Pierce Business Archives, a US data storage group, for an initial \$34.7m in cash. Further payments will be made after

two and four years.

The sale will reduce borrowings by £25m, from about £46m, bringing gearing down to some

50 per cent. Britannia's shares, which were hit by a downturn in 1988-89 profits last month,

made up some of the lost ground yesterday, rising 10p to 125p on the news. The company sold its UK

data management business in June for £14.4m. The division included the Eurocrate crate hire business and a bonded storage and freighting service for the film world.

Mr Anthony Record, Britannia's chairman, said yesterday: "A year ago, we had just acquired Mather and Platt and Honeywell Shield [Honeywell's alarm division). Because those acquisitions were so substantial, we made a decision that we couldn't do everything well and we would get out of data management and go hell for leather in the security indus-

Britannia will be left with its alarm business, which bought Mather and Platt Alarms about a year ago, and its activities in electronic security systems, electronic article surveillance and property services.

The group is also paying Mr Christopher Cameron, the founder and former owner of the US data management divi-sion, \$8.6m in settlement of an oustanding promissory note of

In 1988-89, the US division made pre-tax profits of \$2.57m - about \$1.6m - out of group profits of £9.61m. Its net assets at the end of June amounted to \$20.4m (£13.1m), after deducting \$10.6m for Mr Cameron's promissory note, out of a group total of £36.5m.

Hewetson progress continues with 35% advance at midway

HEWETSON, the USM-quoted son Floors had seen continued manufacturer, supplier and growth in demand for raised manufacturer, supplier and installer of raised access and hardwood floors, has continued its progress with a 35 per cent increase from £815,000 to £1.1m in the half-year to September 30. In the year to March 31, it more than doubled profits to

Turnover rose 52 per cent to £16.22m (£10.69m) with profits at the operating level at £1.28m (£930,000).

Earnings came to 8.37p (6.26p) basic and 7.14p (5.9p) fully diluted. The interim dividend is lifted 28 per cent to 1.6p (1.25p). Mr Peter Price, the chairman, said that, with the mar-ket remaining buoyant, Hewetaccess floors. Large contracts were won in all major regions

of the UK, he said.

Bennett Windows was obtaining orders from a number of new customers, but was currently being affected by the reduced demand for new hous-ing. Contract Flooring Sales, the carpet tile supplier, continued to perform well and to increase market penetration in the Midlands and the north.

Despite monetary constraints inhibiting demand in certain sectors of the building and construction industries, Mr Price was confident that the group would continue to make progress in the full year.

7.8p (5.9p). An increased gross interim dividend of 4p (3.5p) was declared. that sale volumes have reduced sharply. Supported by high cash

resources the company is now looking for new investments to enlarge its base even though this will affect the short term growth in operating profit.

Unidare profit warning

By Nikki Tait

JOINING the lengthening list of companies warnings about a prospective fall in profits is Unidare, the Dublin-based cable and transformer maker. The news caused the share price to drop and it finished yesterday down by 105p at

The directors told shareholders that they expected the heating side of the business to do no more than breakeven in 1969, against a £2m profit in the previous year. The effect of this, combined

with strike action earlier in the year and some recent could leave the pre-tax profits total down from £5.8m to only 24m in the current year. Unidare blames the shortfall

in the heating division on "continuing extraordinary mild winter"; reduced demand levels in the UK economy, and the building sector in particu-lar; and high interests. It says

It pointed out that three years ago, the division accounted for 90 per cent of

Bremner profits fall to near breakeven at £39,000

PRE-TAX profits at Bremner, the Scottish stockbroking and property investment company which has been rocked by boardroom disputes for several years, were £39,000 for the year

This compares with the £187,000 reported for the previous 16 months when the com-pany also had interests in retailing and the factoring of

meteorological balloons. Turnover was £483,000 (£780,000 for 16 months), as was gross profit in the absence of any cost of sales (£173,000).

for 16 months) per share, though after extraordinary losses of £314,000 (£408,000), losses came to 2.49p (3.1p) per share. There is no dividend for the year (0.25p). In June Mr James Rowland-

Sales of bottled apple juice

West Country Honey Farms

The agreement with Shower-

ings for the sale of Merrydown

Vintage Ciders into a far larger

number of public houses and hotels will start to benefit in

the New Year. Results for the

current year, however, were

unlikely to be materially

In September the brand

name Dorothy Carter was

acquired. Its jams, pickles.

chutneys and sauces were now being produced at West Coun-

try Honey and sold alongside

West Country and Martiet

(acquired in January) made a

valuable contribution and held out much promise for future growth, said Mr Hooper.

were excellent; fruit wines and

agency products were not so seasonally affected but per-formed satisfactorily.

Jones returned as chairman 17 months after being voted out of the position.

This followed shortly after a DTI inquiry had decided that there had been no undeclared concert party when Malaga Investments had taken a 27 per had been requested by Mr Row-Earnings were 0.19p (0.55p land-Jones.

FT Share Information Service

The following securities were Finance, Land). added to the Share Information Millwall Hold Service in Saturday's edition: London Merchant Securities Deferred shs. (Section: Trusts,

in the interim report).

from 7.75p to 9p.

On that basis the final divi-dend, payable in May, will be 4.75p per share on the enlarged

capital, and increase the total

division is concerned with the

manufacture of high-speed steel wire and associated prod-

ucts, the production of printing

and packaging machinery, and the manufacture of transmis-

Wilkes engineered products

Millwall Holdings (Leisure). Sempernova (Third Market). Volkswagen AG Ord. DM50

Tex expands to near £1m but disappoints market

disappointed with the interim fully turned round. results from Tex Holdings yes-terday expecting something more than the 37 per cent increase from £659,000 to £905,000 in pre-tax profits for the six months to end September. The shares were marked

down 12p to 195p.
Tex, originally Tex Abrasives, is now divided into three divisions, plastic mouldings, engineering and boards and panels - a completely different animal from that which came to the market in 1971. The original abrasives business was sold to its Portuguese abra-

sives supplier in August. Despite the economic downturn Tex expects to continue to move ahead in the second six months. The plastics division will benefit from a full half-year's profitability from CI Polymers, which was making losses when acquired last April

was but which has been success

And while there has been reduced demand for BSP's piling for the housing market, the purchase of a further pipe mill. capable of producing 84 inch pipe enabling it to compete in the water and sewerage sector should benefit the company in the second half and promises continued growth in the

In boards and panels, Quin-ton & Kaines looks to have combatted the effects of the credit squeeze by extending its

Allowing for the events of the past few months, analysts are looking for Tex to produce pre-tax profits of around £2.2m for the year, compared with

product range.

First-half earnings per share were 11.4p (9.1p), while the interim dividend is increased from 2.5p to 3p.

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NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(a) of the Bonds, The Industrial Bank of Japan Finance Company N.V. (the "Company") will redeem £3,500,000 principal amount of the Bonds on 31st December, 1989 at the redemption price of 100% of their principal amount.

Chamberlin & Hill up

31% to £1m

Chamberlin & Hill, the foundry operator and electrical engineer, achieved a 31 per cent improvement in pre-tax profits from £774,000 to £1.02m in its first six months Turnover in the period to Sep-tember 30 moved ahead from

£7.08m to £9.75m.

After tax of £356,000
(£271,000), earnings worked through at 9.32p (7.1p). The interim dividend is lifted 40 per cent from 1.25p to 1.75p.

Mr John Eccles, chairman, said that the fall in hosely in the said that the s building activity had adversely affected the perfor-mances of both Fred Duncombe, the maker of door, gate and window furniture, and Fit-ter & Poulton, the maker of electrical conduit fittings and

He added that demand had been consistently high throughout the rest of the group and that most units had operated well.

Oriflame advances to £4.46m

Oriflame, holding company for an international cosmetics group, saw interim profits for the half year ended September 30 rise from £3.37m to £4.46m on sales down from £31.57m to

Tax took £447,000 (£334,000), leaving earnings per share of

Moran Holdings, the property developer and tea planter, reported a loss for the year ended June 30 1989. In the

event, there was a sharp turn-round from a £352,719 profit to

a pre-tax loss of £1.18m.

Moran loss £1m and no final AS FOREWARNED in May, chairman, said that the effect of high interest rates on mortgages particularly hit Moran's residential property interests in London's Docklands and south-east London and the

company has had to finance unsold properties for longer periods than anticipated.

The company's joint residential, office and shop development in Manchester with Traf-However, contrary to the hopes expressed in the interim statement, the company declared no final dividend. This left an interim of 1p, to compare with the previous ford Park Estates was year's total of 3p.
Losses per 10p share were
27.56p (8.62p earnings). Turnover was £27.66m (£25.54m). proceeding to programme and sales would start early next

Freight forwarding and travel also suffered a setback

production and sales achieved better results and future prospects remained encouraging, Mr Gordon-Smith said. Overall, current year prospects were thought to be more

in theyear, but most companies

in this division were now trad-ing at improved levels. Tea

encouraging. Mr Gordon-Smith said that while he was more hesitant, in the light of the abrupt downturn of the past 12 months, to predict this year's results, there were definite signs of improved margins. particularly in tea, where a substantial improvement was

Mr Colin Gordon-Smith, the James Wilkes doubles size with Floform purchase

By Don Farrell

IN A £15m deal, James Wilkes is substantially expanding in size with the acquisition of Floform into its engineered products division.

On a pro forma basis the enlarged group will produce a pre-tax profit of £5m and earnings of 19p per share, and have tangible assets of The consideration is adjust-

able if warranted profits are not achieved. It will be met by the issue to the vendors of almost 7.32m shares which can be clawed back by Wilkes holders through a one-for-one rights at 205p; the company is also issuing 845,493 shares on the same terms.

These issues will double the capital to £16.33m. The deal is subject to share-holder approval. Wilkes says the purchase is

in line with its strategy of acquiring companies with a strong position in niche mar-

Hollis Industries, is a major supplier of spark-plug electrodes to international automotive markets and of heat sink components to international

semi-conductor markets. It reckons to have some 15 per cent of the worldwide mar-ket in spark-plug electrodes, and 75 per cent of its output goes to a US-based customer.

It holds 10 per cent of the worldwide heat sink compo-nents market, the bulk being taken by US and European cus-

Floform also supplies cold-formed copper injection sleeves for diesel engines, and cold-formed aluminium components ment handling

The Wilkes group, including Avon Transmission Services which was acquired in June for £7m, continues to trade well and for 1989 is forecasting a pre-tax profit increase from £1.32m to not less than £2.3m.
This excludes surplus on sale of a property (mentioned

sion components and the reconditioning of gearbox

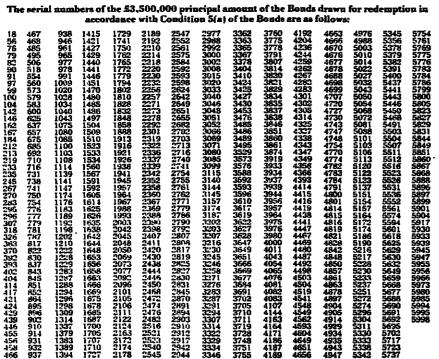
Through its other division —
publicity and promotional
products — the group is the
largest maker of drinking mats
in the world.

warranted that profits before interest and tax for 1989 will be a minimum £2.8m on turnover of £16.7m, compared with £2.3m and £14.8m respectively in the previous year. Of the 1988 sales, automotive

The vendors of Floform have

semi-conductor components £4m, injector sleeves £1.2m and others £400,000.

Wilkes believes there may be opportunities to develop Flo-form's orbital cold-forging business; in particular much of the necessary cutting machinery required to finish the forged products is available at Avon and could be made available.



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All Bonds to be redeemed should be presented for payment together with all coupons appertaining thereto maturing on or after 31st December, 1990 failing which the amount of any missing unmatured coupon will be deducted from the sum due for payment and will be payable as provided in the Conditions of the Bonds. Interest on the Bonds to be redeemed will cease to accrue thereon from 31st December, 1989. The coupon for 31st December, 1989 should be detached and surrendered for accruent in the usual manner. for payment in the usual manner.

For payment in the usual manner.

Payment pursuant to the presentation of Bonds for redemption within New York, New York, or other payment made within the United States, including a payment made by transfer to a United States dollar account maintained by the payee with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 20% of the gross proceeds if a payee fails to provide the paying agent with an executed IRS form W-8 in the case of a non-U.S. person or an executed IRS form W-9 in the case of a U.S. person. Those holders who are required to provide their correct taxpayer identification number and who fail to do so may also be subject to an IRS penalty of U.S. \$50. Accordingly, please provide all appropriate certification when presenting the Bonds for payment.

THE INDUSTRIAL BANK OF JAPAN TRUST COMPANY

Dated: November 28, 1989

SHARE STAKES

Bestwood: JH Furlong, a director, has acquired 220,588 ordinary at 53p per share, lift-ing the holding to 2.91m (8.01

per cent). British Assets Trust: Sun Life is, since its recent purchase of 100,000 ordinary, beneficially interested in 19.2m (5.0008 per

British-Borneo Petroleum Syndicate: IEP Securities, a vehicle of Sir Ron Brierley, has sold its holding of 585,000 stock units (13 per cent).

Castle Communications: Mr TR Shand, a director, has dis-TR Shand, a director, has disposed of 55,000 ordinary at £4.25 per share, reducing his holding to 760,000 (15 per cent). Chelsea Artisans: Mr Roger Leach, a director, has acquired 22,000 ordinary, raising his holding to 659,000 (26.7 per cent)

Chillington Corporation: Mr Konrad Patrick Legg, a direc-tor, has acquired 12,500 deferred shares at 90p apiece, increasing his holding to 4.68m

(49.41 per cent).

Compco Holdings: The trustees of the MacTaggart Third Fund, a charitable trust, acquired 125,000 ordinary (6.04 per cent). Also Target Financial Authorised Unit Trust has disposed of its entire holding of 197,201 Countygien: Mr John Teeling,

a director, has disposed of 240,000 ordinary and Mr Peter Gilman has disposed of 100,000 ordinary, reducing their respective holdings to 579,299 (15.46 per cent) and 200,000 (5.33 per cent). The latter's shares are held in the name of GMI Landmark Management. Daily Mail & General Trust:

Rothermere Investments is now interested in 2.62m ordi-nary (52.7 per cent) following the acquisition of 4,350 at £59.60 per share and 2,600 at EFM Dragon Trust: British Coal Staff Superannuation Scheme and the Mineworkers Pension Scheme both hold

32.55m ordinary, making an aggregate holding of 20.87 per English & Caledonian Investment: Following recent dispos-als, British & Commonwealth Holdings has a beneficial interest in 1.08m (23.97 per cent). English & Overseas Properties: Scottish Amicable Investment

per cent). Erostin Group: Since the sale of 200,000 ordinary made by John Govett & Co on behalf of clients under its discretionary investment management, the aggregate number of ordinary now stands at 3.82m (17.38 per

Managers is now the beneficial owner of 408,000 ordinary (7

cent). The sale has reduced Govett Strategic Investment Trust's holding to 3.43m (15.61 Fife Indmar: Aetna Smaller

Companies Dividend Unit Trust is now interested in 685,369 ordinary (6.74 per cent). Group Development Capital Trust: CS Investment has increased its interest to 4.77m ordinary (20.13 per cent). The increase arises from the exercise of voting control by the wholly owned subsidiary CS Investment Management on behalf of discretionary invest-ment management clients. Hall Engineering (Holdings): Mr AM Smith, a director, has

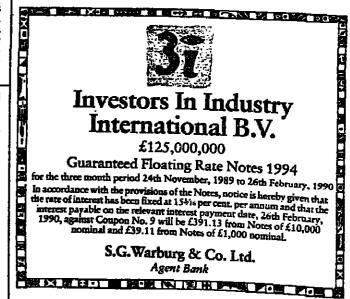
Mr Am Amin, a director, has disposed of \$2,000 ordinary at £1.53 per share.

How Group: How Group Trust Company has acquired a further 55,000 at 70p per share, raising its holding to 2.68m (6.8 per cent) per cent).

Iffico: APA Europe Investments has sold its entire holding of 2.58m shares (10.17 per cent). Hunter One has acquired 3.01m (11.84 per cent).

Kakuzi: Eastern Produce has acquired 4,266 ordinary and now holds 4.4m (33.7 per cent). The shares are registered in the names of Eastern Produce Africa (1.11m), Eastern Produce Kenya (993,326), and Bordure (2.3m).

HYGIENE has been acquired by Unilever The undersigned acted as financial advisers to Jeyes Hygiene plc Samuel Montagu & Co. Limited





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TECHNOLOGY

ancia, part of the Fiat group, is about to become the first European vehicle maker to offer an electronically controlled continuously variable car transmission (ECVT).

The transmission, based on steel belts and variable diameter pulleys, provides an infinite number of ratios between standstill and maximum speed. It is claimed to be the most stress-free, simple-to-operate transmission available, as well as avoiding the fuel consumption penalties imposed by hydraulic drag in conventional automatic gearboxes.

Lancia executives say that in Europe's capital cities, up to 25 per cent of the Lancia Y10 small hatchbacks sold will be the ECVT version - despite the transmission adding nearly 10 per cent to the car's price compared with a manual model.

Lancia sold 135,000 Y10s in 1988 - 110,000 in Italy - and

expects to increase the total to 150,000 this year. Fiat and Ford have made limited sales during the past two years of other small cars with a simpler version of the transmission using a hydraulic clutch. Flat, however, plans to introduce the electronic transmission on small capacity ver-sions of its Uno hatchback next

The ECVT is regarded as a significant advance over the hydraulic clutch transn because it uses a sophisticated, electro-magnetic clutch and employs engine and accelerator sensors to control the transmission's overall opera-

The clutch represents a big departure on car design. The car consists of a mass of iron filings contained between a (driving) drum connected to the engine flywheel and a (driven) plate attached to the

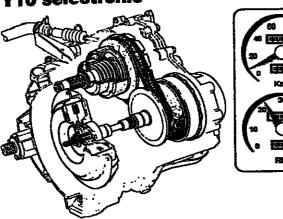
When the car is at rest with the engine idling, the loose iron filings allow the drive and driven parts of the clutch to rotate independently of each other. But as soon as the accelerator is pressed, an electric current is fed progressively into the iron filings. The mag-netised filings then coagulate into a solid mass, thus taking up the drive and setting the car in motion.

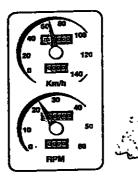
Lancia and Fiat executives, together with executives from other car companies, profess a belief that the ECVT concept will eventually supplant all other forms of transmission.

But considerable obstacles need to be overcome before it can be applied to powerful cars. One Lancia official sugJohn Griffiths describes Lancia's electronically-controlled variable transmission for its Y10 model

A belt for small sizes

Y10 selectronic

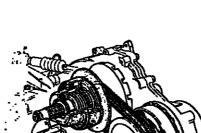




gests that it could take five or six years, for example, before a sufficiently strong ECVT becomes available for midrange cars like the Lancia

The Fiat group does not manufacture the transmissions. It buys them from Fuji, the Japanese industrial group. Fuji's Subaru car division has just launched the ECVT in its own small hatchback, the

Subaru is a manufacturing licencee of Van Doorne Transmissie (VDT), the Dutch-based



company which developed the core technology for the system. Flat is a major shareholder in

the company. Subaru has developed the electronic and electro-magnetic aspects of the transmission, but has licenced from Van Doorne the metal drivebelt and pulley system which allow the transmission to work.

In Europe, collaboration between Fiat, Ford and VDT takes the form of production by Ford of the simpler trans-mission at its Bordeaux gear-box production facility, for use

by itself and Fiat. Like Subaru, the transmissions use belts supplied by VDT in the Nether-lands.

Until last month, the simpler CVT had been offered only on 1 litre versions of the Ford Fiesta and Uno. It is now available on Ford Escort, Orion and new Fiesta models of 1.4 litres. The Fiat Tipo and Uno also

offer them.
The CVT provides only forward and reverse "gear lever" positions and has no discernible gears. Road speed is altered by a system of steel belts and variable diameter pulleys which allows the engine to rotate at a constant speed in its most efficient operating ranges for power or fuel econ-

The engine's constant drope provides an initially disconcerting experience for the driver, but this is usually adjusted to easily. Apart from simplicity of operation, other benefits of the transmission include light weight, even com-pared to a manual gearbox. The relatively low total sales

volume - 25,000 - achieved for the European cars up to the middle of this year stems from early technical difficulties experienced by Van Doorne with making the belts in large

Initially Van Doorne was supplying complete CVTs to Ford and Flat, but it was always intended that most production would be by Ford at Bordeaux. The belt difficulties meant that output from Bor-deaux did not start until the spring, and then at the rate of only 70-80 a day.

Thus it is only now, with output approaching 500 a day, that CVT cars are becoming available in sufficient quantities for it to be worth Ford and Flat promoting them. It is expected that marketing drives for the cars will gather pace

over the next year.

Van Doorne, which employs more than 220 at its Tilburg plant in North Brabant province of the Netherlands, is expecting total demand for drive belts to rise to 300,000-400,000 a year by the early 1990s. Ford is also empowered to

sell the transmissions to other manufacturers, and at least one other volume car maker in Europe is said to have concinded a supply agreement.

The Bordeaux facility is

claimed to have the capacity to meet any foreseeable demand.
The price premium for the transmissions, currently around £600 in the UK, is likely to reduce as economies of scale

Laser beam's test of strength

hen the laser was discovered, its potential was thought to be enormous. It has never come up to expectations, how-ever, mainly because of cost. The laser source is priced at about \$80 per watt. A power of several thousand watts is needed for laser welding on car assembly lines, an applica-tion that automotive engineers dream about.

The strength of a laser weld is so high - tests have shown that the metal breaks before the weld - that the cost-effecthre introduction of laser welding technology into the automotive industry could completely change the way cars are designed and built. Laser welding is, however, becoming less of a pipe dream, according to John Macken, a US inventor

He told the International Symposium on Automotive Technology & Automation, held in Wiesbaden earlier this held in Wiesbaden earlier this month, that his design of a high power carbon dioxide (CO2) laser will cost little more than a third of the price of the lasers available today. With patents pending for its various features, the Macken design eliminates the need for a sophisticated cooling system (which accounts for about 50 per cent of costs and limits the power available).

A laser beam is produced by "exciting" a gas mixture and "gathering up" into a beam the pulses of energy released during the process. With a CO2 gas mixture, 80 per cent of the power put into the electric discharge excitation pro-cess is converted into waste heat which must be removed Structure for slab discharge Uniform discharge Electrical field uniform magnetic field Dielectric Diecharge tent, it is not easy to get the laser mixture moving. Big blowers are required. In the end, the cost of this design is

as quickly as possible. If the gas mixture's temperature

rises above 390 deg C, its operation is severely affected.

In early CO2 lasers, the electrical discharge is applied in a cylindrical tube and the tube wall is fitted with a water cooling system which removes the best free the laser was the heat from the laser gas mixture. An 80W laser requires a tube length of 1 metre because of the heat that

To avoid the tube becoming unmanageably long for higher powers, it can be folded back several times. Complicated optic systems are then required. More recent lasers avoid this problem by harness-ing the convective properties

of a fast-moving gas.

If the laser mixture is pushed at high speed through the electric discharge tube, it removes the heat effectively. It can then be cooled by passing and recycled.

However, due to its low pressure and high belium con-

stability of its behaviour. A carefully designed conductor configuration combined with exactly the right strength of magnetic field can result in a perfectly distributed, homoge-nous and stable discharge in a

flat cavity.

Macken admits it has been a process of trial and error to arrive at the exact solution. The result is a laser of comparable power and size to a fast-flow design but without the complexity required to circulate the gas. Using a cavity 8mm deep and 21cm wide, a laser of more than 1,100W per metre can be produced.

To increase the output power, Macken stacks together some of the thin cavity systems and adds the outputs

systems and ands the outputs together. Macken's company, Lasercraft, has produced five lasers from 150W to 1kW.

The finishing touches on a 4kW laser are also under way.
One has been installed by US aerospace company Rockwell for laser radar systems because the Macken design is found to be a good amplifier for the precision frequency laser beam this application

Rockwell is an exception, though, and Macken will not make the product available to industry until next summer. Even then, he emphasises, they will only be experimental models. However, the proven product will be available on a commercial basis 12 months later. A 4kW model will cost between \$80,000-\$120,000 compared to the \$220,000-\$340,000 for a conventional design, he

Anna Kochan

Slow and steady radio links win the race

A SYSTEM of linking two computers by radio instead of cable has been launched by Scada Systems of Hendon.

The system became possible after changes in government regulations and the falling cost of microprocessors. The regula-tions now allow low power radios to operate without a licence. Using 500 mW UHF, computers linked by radio can be 13 miles apart.

Because cable can transmit data faster than what is allowed on radio, Inder Panesar, who developed the system for Scada, invented a buffer

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which stores data from the computer and transmits it over the radio at a slower rate. At the far end, the radio unit reconstitutes the data at the right speed for the computer. Walter Toubkin, managing director of Scada, says that

with the radio link a personal computer can obtain information from a mainframe two or three miles away. Information can also flow in over the radio while a computer is in use. Scada says that up to eight pairs of computers can be linked by radio on the same site without data collision.

Installing radio is quicker and cheaper than cable. A sys-tem monitoring the River Tywi in Wales for temperature, con-ductivity, acidity and dissolved oxygen cost less than £2,000. Other systems control water pumps at Folkestone and chalk crushers at a cement works.

Minisig, of Aberystwyth Sci-

comparable to that of the ear-lier one. An advantage is that the size of the equipment is greatly reduced.

Macken's design overcomes

the heat removal problem by spreading the discharge out between two flat plates, thus

providing two relatively large surfaces from which the heat

surfaces from which the heat can be removed by a simple system of flowing liquid cool-ant (see diagram). This sounds an obvious solution but it is hreaking unchartered ground in the world of physics. Electrical discharge has a tendency to form into a cylin-drical gross section. In a cylin-

drical cross-section. In a cylin-drical volume, the discharge is naturally homogenous and sta-

ble but between two flat plates

the cylindrical tendency means that it becomes unsta-

ble. Macken has discovered

that a magnetic field superimposed on the discharge can have a positive effect on the

ence Park, has devised a means of receiving a 1 mW VHF signal from 25 miles away. Its system monitors outlying sewage plants in Nor-thumberland. VHF can travel round corners and is better than UHF for hilly country.

The heart of the low power, long distance VHF system is its use of a narrow bandwidth. It is designed to carry only a small amount of information, which can be transmitted slowly. If readings are taken every hour, there is time for several outstations to report readings in turn. The receiver uses algorithms to distinguish their signals from background noise. Since the power is so low, outstations can keep working indefinitely on batteries charged by the sun.

David Spark

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FINANCIAL TIMES

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tice.

FT LAW REPORTS

Partner's move not tax deductible

MACKINLAY (HM INSPECTOR OF TAXES) V ARTHUR YOUNG McCLELLAND MOORES

& CO House of Lords (Lord Bridge of Harwich, Lord Brandon of Oak-brook, Lord Templeman, Lord Oliver of Aylmerton and Lord Goff of Chieveley): November 23 1989

RELOCATION expenses paid to a partner by his firm are not deductible when comput-ing its taxable profits though the motive for the payment was to benefit the partnership, in that it was not made exclusively for partnership purposes but was to reimburse the partner's personal costs in set-ting up his home. The House of Lords so held

when allowing an appeal by the Inland Revenue from a Court of Appeal decision that relocation expenses paid to partners in Arthur Young McClelland Moores & Co were deductible from the firm's prof-

its for tax purposes.
Section 130 of the Income and Corporation Taxes Act 1970 provides: "...in computing the amount of the profits or mine to be about 1970. its or gains to be charged under . . . Case II of Schedule D, no sum shall be deducted in respect of - (a) any disbursements or expenses, not being money wholly and exclusively laid out or expended for the purposes of the trade, profession or vocation."

LORD OLIVER said that Arthur Young was a firm of chartered accountants with 95 partners, and offices in various

parts of the UK.

The partnership was administered by an executive committee of eight partners under the chairmanship of the senior

It was necessary from time to time to request individual partners to move from one part of the country to another. To make that more acceptable the executive committee paid relo-cation expenses and distur-

bance allowance. The present appeal concerned £5,446 and £3,122 relocation expenses paid to two part-ners, Mr Wilson and Mr

Cooper, during 1961-62.

The firm claimed to deduct those sums as allowable expenses in computing taxable profits. The inspector disallowed the claim.

Special commissioners allowed the firm's appeal. They held that the partners moved

purely for business reasons, and derived no personal bene-fit; and that the executive committee was motivated solely by benefit to the partnership prac-

It was plain that in so holding the special commissioners regarded the firm as an entity separate from the two partners, and looked solely at the advantages to the firm in relocating them.

The question was whether that was a permissible way to test whether expenditure was exclusively for purposes of the partnership practice.
Mr Justice Vinelott allowed

the Revenue's appeal ([1986] 1 WLR 1468,1474-1475). His analysis of the assess-

ment of partnership profits could not be improved on and He said there were three stages. First, the profits of the

firm, not of the individual partners, must be ascertained. The firm's income was then treated as divided between the partners. That was the second Tax was then calculated

according to the circumstances of each partner, after taking of each partner, after taking into account personal allowances, reliefs or deductions. When the tax exigible in respect of each share of the partnership income had been ascertained, the total tax payable was calculated. That was the third stage.

Mr Justice Vinelott observed that had Mr Wilson and Mr

that had Mr Wilson and Mr Cooper been sole traders and moved residence to enhance their professional interests, the expenditure incurred could not have qualified as expenditure for the purposes of the prac-

In moving to new residences, whatever their motives, they could not possibly be said to be acting as accountants. They would simply be individual cit-izens establishing private resi-dences in places convenient to

The Court of Appeal reversed Mr Justice Vinelott and restored the special commissioners' decision.

After contrasting the position of the individual sole trader, Lord Justice Slade said that where payer and beneficiary were not the same it was possible to evaluate the payer's objects in incurring expendi-ture separately and distinctly from those of the beneficiary.

He said proper application of section 130(a) of the 1970 Act required the Revenue to ascer-

tain the purpose of the expen-diture at least primarily by the partnership's "collective purpose" in incurring it; and that the authorities showed that in computing profits for tax pur-poses, "a partnership is regarded as an entity distinct from its members: see for

example Heastie v Veitch & Co [1934] 1 KB 535 . . . There was a confusion here. In Heastie it was remarked that a partnership was treated for tax purposes as a separate entity from individual partners at stage three of Mr Justice Vinelott's analysis. But there was nothing in that decision or other cases to justify a conclusion that it could be so treated

at stage one.

The Court of Appeal allowed itself to be confused and led astray by extraneous factors which did not have any legal

significance. First, it appeared to have been influenced by the sheer size of the partnership and to have considered that an element of personal benefit might be taken into account in the case of a small but not a large

Partners were partners, however numerous. Mere numbers could not justify attribution of a "collective purpose" unjustif-ied in the case of a small partnership.
Second, some confusion had

been caused by the mechanics of payment, resolved by the executive committee and paid on its order — which made it easier to regard reimburse-ment and expenditure as sepa-

rate transactions.

Mr Park for the firm submitted that the purpose of the payment was not to pay for removal expenses. It was to nullify the disadvantage the partners suffered as a result of having paid the expenses themselves, and the only motive for nullifying that disadvantage was to secure their concur-rence in moving in partnership

That was not accepted. On that analysis the cost of a holiday to convalesce after illness would qualify as deductible so long as it could be established that the "collective purpose" of sanctioning partners was to

further partnership business. There was no warrant in statute or authority for the concept of collective purpose. It could not make the slightest difference whether a partner incurred expenditure out of his own pocket and recovered it from partnership funds, or

drew the money directly from partnership funds in the first instance. There was only one

relevant expenditure. A third factor which led to confusion, at least in the spe-cial commissioners' minds, was the partners' initial unwillingness to move,

That could not possibly be a relevant consideration in ascertaining whether moving costs were exclusively for partnership purposes. The expenditure served the same purpose whether or not partners

Finally, confusion was caused in the Court of Appeal by analogy with the position of employees. The analogy was attractive, as was the sugges-tion that "the reality" of the situation rendered absurd any distinction between, for exam-ple, senior employee and junior

wanted to move.

partner The distinction was not only legal but real. An employee bad no interest in the firm's property or profits. In general money laid out to secure con-tinued loyal service was refer-able solely to the profession in which the workforce was employed and was accordingly

A partner, on the other hand was in a quite different position. What he received out of partnership funds was brought into account in ascer-taining his share of the profits, except in so far he could demonstrate that it was reimburse ment for sums expended by

him on partnership purposes. The question was whether expenditure on a partner's moving expenses was laid out not just partly, but "exclu-

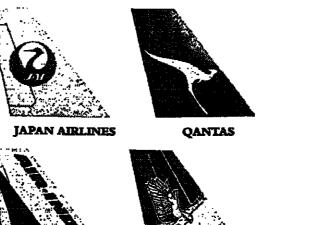
sively for the purposes of the partnership business. That could not be answered simply by ascertaining the motive with which the move was undertaken.

It was inescapable that the expenditure was intended to

serve the partner's personal interests in establishing his private residence. It was not private residence. It was not exclusively for purposes of the partnership practice.
The appeal was allowed.
Their Lordships agreed.

For the Revenue; Robert Carnwath QC, Christopher McCall and Alan Moses (solicitor, mland Revenue). For the firm: Andrew Park QC and David Goy (McKenna &

Rachel Davies



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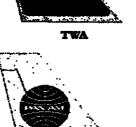
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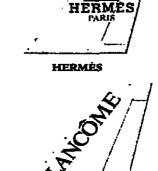












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BRITISH FARMERS have never been convinced of the need to cut back on

applications of natural and chemical fertiliser in order to

reduce nitrate pollution in the

country's water supply. And recent revelations of levels of

compensation proposed for a

voluntary reduction scheme have done little to win them

At this stage there may

appear little cause for alarm,

The scheme is, after all, voluntary and it affects a mere 15,500

hectares of English farmland. But farmers around the coun-

try should not be too compla-

When he announced it last

July, in one of his first pronouncements as Minister of

Agriculture, Mr John Gummer

said the designation of a limited number of "nitrate sen-sitive areas" was a pilot scheme. The clear implication

was that if the complicated and

potentially yield-reducing mea-sure was found to have the

desired effect it would be

A House of Lords select committee which reported earlier in the year had in fact suggested that farming on one

extended.

over to the idea.

Moscow set to buy up to 3.6m tonnes of EC wheat

By Tim Dickson in

BETWEEN 3.3m and 3.6m tonnes of European Community wheat are likely to be sold to the Soviet Union as a result of deals already struck or currently being negotiated with

the European trade.

The moves are the first by
Moscow in the EC wheat market since the current cereals campaign started in July, though two weeks ago the Soviets concluded a contract for 1.2m tonnes of UK barley.

The sales of wheat are all from the so called "free market", purchased by traders at the guaranteed EC price and and a charactery with the sid of

sold on cheaply with the aid of export subsidies, or "refunds". Free market operations should be distinguished from "inter-vention" sales where the customer buys stock from the

EC's intervention stores.

According to one market expert last night the Soviets have already agreed to buy around im tonnes of UK wheat at between \$146 and \$147 a tonne. The terms are that the moisture content should be 14.5 per cent and the protein content 11.5 per cent.

In addition there is agreement on 300,000 tonnes of Danish wheat at a price of \$148 a

the margins on the December

contract for cocoa on the Lon-don Futures and Options Exchange (Fox) were cancelled

yesterday, writes David Black-

The exchange said that in

view of the continuing decline in the open position on the

contract and the amount of cocoa certified for grading so far this month, it was cancel-

ling yesterday's planned mar-gin rise to £600 a tonne and the

move to 100 per cent of the

contract price next Tuesday.

Margins had been increased

steadily from the normal £40 a tonne because of fears that a huge amount of cocoa would

have to be delivered onto the terminal market at the expiry

of the December contract.

Since the programme began the open position has fallen steadily to 15,000 lots (10

tonnes each) – still a large

action reflected reduced con-cern that the December con-

problems.

Traders said the exchange's

Still to be decided on are a quantity of 2m tonnes of French wheat - at a price yet to be fixed - and a possible 200,000 to 300,000 tonnes of Ger-

It was understood last night that the traders involved in the sales have not yet applied to the European Commission for the refunds needed to bridge the gap between the European price and the price agreed with Moscow.

A Commission official said last night that the market was currently "quite firm" given reports that the US crop might be lower than originally expec-ted and the fact that the US had already sold more than two thirds of the 34m tonnes which it planned to dispose of on world markets in the cur-

rent campaign. EC stocks of wheat were just 2.9m. tonnes at the start of this season thanks to buoyant free market sales last year. They are thought to be around 2.1m tonnes at the moment following the disposal of around 500,000 tonnes in food aid and 240,000 tonnes of exports. • The Soviet grain harvest for this year is up to 210m tonnes but state procurements are down to less than 60m tonnes the Communist Party daily Pravda said on Monday,

reports Reuter from Moscow.

That means the state has purchased less from farmers than last year, when procure ments were 61m tonnes with a disappointing grain harvest of 195m tonnes.

"In spite of the fact that the production of grain in the present year amounted to about 210m tonnes, the sales to the state were less than 60m tonnes," Pravda said. "Earlier and with a smaller gross harvest, purchases were considerably greater," it added.

The 1989 harvest figure of 210m tonnes, although not final, was slightly up from an estimate of 208m to 209m tonnes made last month by Mr Nikolai Belov, the deputy chairman of the Soviet statis-

tics committee.

Pravda offered no explanation of why the state had purchased less grain from farmers
despite the better harvest and the introduction of a new pro-gramme this year which offered farmers foreign currency for above-average pro-duction.

Indonesia and Grenada Cocoa deposit rises cancelled continue nutmeg cartel TWO PLANNED increases in

By Canute James in Kingston, Jamaica

INDONESIA AND Grenada, the world's largest producers of nutmegs, have agreed to continue their three year-old cartel which was threatened earlier this year when indonesia sold the spice below

agreed minimum prices.
Officials of the Grenada Cooperative Nutmeg Association said that after discussions with the Indonesian producers in Jakarta, there had been an agreement to restore the car-

agreement to restore the car-tel's pricing policy.

They said Indonesia would sell nutmegs at 5 per cent above the agreed minimum, while Grenada would sell at a 10 per cent premium over the minimum. Indonesia produces 70 per cent of the world's nut-megs, while Grenada accounts for 25 per cent.

Indonesia is the major sup-plier to the US and Asia, and shares the European market with Grenada. Under the agreement creattook to sell its high quality nutmegs between \$6,800 and \$7,000 a tonne, while low qual-

ity supplies were to be sold

between \$1,000 and \$1,200 a

The Grenadians agreed that the island's best nutmegs would not be sold below \$6.650 a tonne, while the minimum

tonne

price for the poorer nuts would be \$5,574 a tonne. For mace, the red, lacy covering of the nuts, Indonesia's high quality had a minimum price of \$13.500 a tonne, while the minimum price for low quality mace was \$6,000 a tonne. The Grenadians would accept no less than \$11,750 a tonne for their best mace and \$10,000 a tonne for that of a

lower quality.
The Grenada Co-operative
Nutmeg Association expects world production next year to be 10 per cent below the 800,000 tonnes produced this year. An impending two per cent reduction in the price the European Community pays for sugar from 12 African, Carib-bean and Pacific (ACP) producers will cost the exporters about £8.5m per year. In a statement after a recent

meeting in Scotland to discuss the price change, the ACP pro-ducers said they were con-cerned that the EC sugar price. to which the ACP's guaranteed price is linked, had been reduced "If this reduction is applied to ACP exports under the Sugar Protocol (of the Lomé Convention), it would mean a reduction of approximately Ecul2m (£8.5m) in foreign exchange earnings," the statement said.

LONDON METAL S

1711-13 1708-9

er 30 (38) lots of 3.250 km

as 99.7% purity (\$ per tonne)

1707-10 1707-10

Fishermen face another bleak year

By Tim Dickson NORTH SEA fishermen face

another bleak New Year with the now certain prospect of deep cuts in European Commu-nity catch limits for 1990. The issue was not on the for-

mal agenda of yesterday's EC Fish Council in Brussels but Ministers were obviously mindful of the tough negotiations over quotas which will take place next month. The European Commission

has yet to make its proposals

— they will probably be
decided by the middle of next
week — but it is already clear
that the recommendations of the scientific experts are for sharp reductions in the so-called Total Allowable Catch (TAC) for several white fish species. It is understood, for example, that Mr Manuel Marin, the EC's Fisheries Commissioner is being urged to cut the North Sea Haddock TAC from 68,000 tonnes to 50,000 tonnes, while cod and saithe (coley) TACS appear to be in line for similar treatment. The expectation in serios

third of arable England might one day need to be restricted if current EC law on nitrates in is that the Commission increasingly concerned that too many boats are chasing too few fish — will stick close to the scientific guidelines and will adopt a tough stance in discussions with the member drinking water was to be observed to the letter. Every arable farmer in the country therefore is vitally interested in the restrictions proposed and the compensastates. Nor can hard-pressed Scottish and English fishertion offered in return. Over the men – already reeling from a 20 per cent cut in cod catches and a 60 per cent cut in haddock quotas this year – expect much leeway in the negotiations from their Minister. last few weeks these have been revealed and first reactions from farmers are, to say the least, hostile.

fish exist."

reduction from 17 per cent to

11.5 to 13.5 per cent in the price cut for squid – a key species for the Mediterranean

nember states. The other con-

tentious item was tuna - the

the 1 per cent reduction tabled by Mr Marin went through in the end.

subject of past struggles

High/Low

A basic figure of £40 a hectare (£16 an acre) for observing a total of 19 rules, some of which would affect productivity significantly, was considered an insult by inten-Mr David Curry, the UK's junior Fisheries Minister, said yesterday that the Govern-ment was in consultation with fishing industry representasive farmers. And the £250 a hectare premium rate for contives and that their views verting arable land to unfertilwould be communicated to Brussels. But he added: "I ised, ungrazed heath was described as equally inadecan't pretend that non-existent

In an atmosphere akin to the calm before the storm, the Fisheries Ministers of the 12 yesterday agreed the less con-The declared objective of the Ministry of Agriculture is to persuade farmers in the 12 pilot NSAs - and nine other areas where an intensive adviroversial question of guide prices for key species in the coming year. These are important in that they determine the withdrawal prices to be paid as compensation should market price full below a contain sory campaign is to be mounted but no compensation offered — to adopt the measures voluntarily as a first step as compensation should market prices fall below a certain level — but they represent much more of a safety net than, say, the agricultural prices set in April next year.

—The main change to the

FARMER'S VIEWPOINT

Counting the cost of purer water

Cutting nitrate use may be an expensive way of cleaning up supply

By David Richardson

towards reducing nitrate levels in water supplies. If the first bid on compensation is also the last it is likely that the Ministry will be out of luck.

It seems, however, that there may be some flexibility on both the severity of the restrictions and the compensation. although the as yet private consultative meetings between ministry officials and affected farmers makes it difficult to discover details with certainty. Among the more contentious restrictions on which there might apparently be some

movement are those enjoining fracers to plant a "cover" crop in winter, whether their soils leach readily or not, as well as one which could effectively have prevented pig farmers from putting slurry on the land except in February. Representations by irate pig

farmers have apparently per-suaded ministry officials to relax that rule a little and allow spreading on such fields from November 1. Even so it implies that a farm must have sufficient secure and almost certainly expensive storage to hold all the slurry generated from March to November – far more than most have at the

But although a few crucial concessions have been made most of the measures remain. Farmers who join the basic rate scheme for instance will be expected to apply 25 kg a hectare of nitrate fertiliser less than the Ministry's own calcu-lation of the optimum on crops

of winter wheat and winter barley and 50 kg below optimum on oilseed rape.

Clearly these cuts will reduce yield and complying with the whole range of rules will cost far more than the £40 a hectare on offer. Whether the Ministry will ultimately come up with a more realistic figure

remains to be seen. The affected farmers however are acutely aware that if they refuse to agree to participate in the scheme voluntarily the Minister has the power to enforce and that compensation, if offered at all, would be nonnegotiable.
In some NSAs there is a

more drastic option; to plant all arable land with a grass seeds mixture and leave it unfertilised and ungrazed the only management being regular trimming. Left undisturbed, the argument goes, the soil would retain most of its nitrate. For this a farmer is offered compensation of £250 a hectare, which may seem more generous but it also well below what is required to make up for the loss of income and the deterioration in capital value of the farm.

and agents Bidwells based at Cambridge have in fact done some simple calculations which sug-gest the compensation needed to convert an intensive arable farm growing potatoes, sugar beet and cereals to ungrazed

Such a farm in, say, Lincol-nshire where some of the most contentious NSAs are situated, could be expected to return a net profit at present of £375 a hectare, all of which needs to be compensated together with a maintenance cost for the new heath of about £50 a hectare. In heath of about £50 a hectare. In addition the so-called land blight which Bidwells estimate has already halved the value of farms in NSAs would cut rental value by a further £70 a

In other words, according to Bidwells, to be fully compen-sated for the total change of land use a farmer or landowner fand use a farmer or landowner following that course would need to receive around \$500 a hectare or double the present proposal. That figure takes no account, however, of the implied serious loss of rural employment nor the knock—on effects to the rural economy.

The really daft aspect of it all is that everybody involved on the negotiations knows that even if they are widely adopted the proposed restrictions on farming practices will almost certainly take decades to have a significant effect on water

As the Ministry's own research station on Rothamsted has confirmed over many years of trials, nitrate leaching is mainly the result of a biological breakdown of organic matter such as plant roots in the soil. This means that even soil growing unfertilised arable crops leaks nitrate constantly. The applications of incompanic fortilisers tion of inorganic fertilisers, provided amounts are no effect on the overall level of leaching. If it is necessary to reduce nitrate levels in drinking water

(and all the experts concede that there is no evidence to show that human health is at risk from present public sup-plies) there are two clear alter-natives.

natives.

The first would be to convert one third of arable England say 1.3m hectares to unfertilised ungrazed heath. This would remove the possibility of producing 9m tonnes of cereals per year or almost half the annual UK harvest.

Compensation to the affected growers, if the Bidwells figures mentioned earlier were used, would add up to 5666m per year. Even the Ministry's current inadequate offer would cost half that amount. There would also be a sizeable effect on the balance of payments on the balance of payments because of the necessity to

import supplies of food no longer produced at home.

My calculations may be crude and the scenario I have envisaged too simplistic. But the costs involved do at least put into perspective the other possible policy of treating water to remove any nitrate

above approved levels.

A Department of Environment report published in 1985 estimated the capital cost of installing the necessary deni-trifying plants in this country at about £200m. The report also envisaged annual running costs of £20m.

Even allowing for inflation over the four years since that was published it seems to me therefore that treatment by water authorities would cost less, achieve faster results and allow farmers to carry on their legitimate business. What is not clear to me however is whether the possibility of such expenditure after water privatisation has been taken account of in the valuations.

Environment gets higher priority in farm research

By Bridget Bloom, Agriculture Correspondent

RESEARCH DESIGNED to ranges from n

make agriculture more environmentally friendly has become one of the top priorities of Britain's main government-funded agricultural research body.

According to the Agriculture and Food Research Council's annual report, published yesterday, such research now

(Prices supplied by Amalgameted Metal Trading) US MARKETS

Ring turnover 13,050 tonne

WORLD COMMODITIES PRICES

AM Official Kerb close Open interest

ing chemical inputs to reducing effluent from silage, the grass-based cattle feed. Silage effluent, which is some 200 times more polluting than human sewage, is respon-

barley and sugar beet can reduce effluent while in the longer term it believes "it may prove worthwhile to breed forage crops especially for low-ef-fluent silage."

2077 1 4 5000

Chicago

sible for about a quarter of farm pollution incidents in England and Wales.

The AFRC is looking into the Many of AFRC's projects aim to improve the efficiency of pesticides to minimise dosages, while its scientists are also

HIGH GRADE COPPER 25,000 (bs: cents/lbs

methods of controlling pests which eschew the use of chemicals altogether. The annual report notes that in agriculture "it is no longer

erching into hiological

sufficient merely to be productive and profitable. Efficiency must be coupled with protecenvironment "

LONDON MARKETS COCOA - London FOX GOLD eased on the London bullion

market - the first hesitation since it

-5,800 to 42,775

+3,350 to 118,000

-1.484 to 2.316

4.000 to 23.275

burst through the \$400 an ounce barrier last Tuesday, Dealers noted was not being maintained. Profit-taking consolidated around \$414 and could nove higher in the short term, they sald. On the LME lead moved ahead on news that LME warehouse slocks were down 4,000 tonnes last week. Copper stocks rose to a six-month high of 118,000 tonnes, putting prices under pressure in morning trading. But.a. chnical raily on Comex following last week's Thanksgiving Holiday lifted the market, which closed at the day's high. In contrast, tin prices closed at a new contract low in thin trading. Analysts es there are production cuts or a

Crude oil (per barrol FOB)

Dubel	\$16.05-6.10z	+ .10
Brent Blend	\$18.40-8.45z	
W.T.I. (1 pm est)	\$19.82-9.87z	04
Oil products (NWE prompt delivery per L	onne CIF)	+ or -
Premium Gasoline	\$188-190	+2
Ges Oil	\$169-190	-1
Hoavy Fuel Oil	\$105-106	+1
Naphtha Petroleum Argus Estimates	\$159-161	
		
Other	_	+ or -
Gold (per tray az)-	\$415.25	-1.00
Silver (per troy oz)	575c	-11
Platinum (por troy oz)	\$532.75	-3.75
Palladium (per troy oz)	\$140.65	+ .85
Aluminium (froe market)	31705	+ 10
Copper (US Producer)	1125-1135	
Lead (US Producer)	39c	• •
Nickel (free market)	428c	-7
Tin (Kuata Lumpur merket)		25
Tin (New York)	316.0ç	
Zinc (US Prime Western)	عيا 73	
Cattle (live weight)†	114.22p	20*
Sheop (dead weight)†	206.87p	+4.36°
Pigs (live weight)	91.38p	-2.80*
London delly sugar (raw)	\$372.6x	+ 3.6
London daily sugar (white)	\$402.0x	+3.0
Tate and Lyle export price	2356.0	+4.0
Barley (English leed)	£116.0	+15
Malze (US No. 3 yelfow)	£128.5	
Wheat (US Dark Northern)	£128	
	67.00-	
Rubber (spot) 9	57.00p	
Rubber (Jan)♥	59.50p 60.50	+ .50
Rubber (Feb)♥ Rubber (KL RSS No 1 Dec)		+ .50 -1.0
MUDOUT (NE NOS NO 1 DOC)	44.3M	-1.0
Coconut oil (Philippines)5		-10
Poim Oil (Malaysian)6	\$282.5w	-7.5

c-cents/ib. r-ringgit/kg. y-Oct. x-Dec/Jan. t-Jan. Mar. v-Nov/Dec. w-Dec. z-Jan †Meat Com alon average fatstock prices. * change from a reck ago. ♥London physical market. SCIF Rot-

£175.5 81.25c

	Close	Previous	High/Low
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Mar	651	653 664 675	653 645 663 656
May	658 672	675	677 67B
Seo	686	692	692 685 715 713
Dec	713	716	715 713
Mar	735	735	736 732
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ruco 1	ngicator p	NVA (N/A)	is per torme). Liei 16 day aversoe f
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Jen	685	682 680	686 677
Mar May	682 700	680 697	684 678 700 697
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See	738	734	740 736
Nov	758	754	790 753
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SUGAI		on FOX	(S per tonn
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Mar	322.80	335.00	335.60 322.20
May	319.80	331.00	331.20 319.80
Aug Oct	313.00	325.00	325 40 312.40
Dec Dec	306.00 305.00	317.20 314.00	317.00 305.60 307.00
Mar	289.00	298.00	298.00
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TEA
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demand, with medium and better quality
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good enquiry with prices fully firm to
dearer. In the offshore auction the first tob
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generally above valuation, in the CIF
generally above valuation, in ing Cp-
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Quotations: quality 185 nominal (185),
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		LS, gok			Nov	111,40	109.90	0	0	90Y/	BEANS 5	,000 bu min;	cents/60fb b	ushel
		retreate		, reports	Dec	111.50	110.60	71 f.50	110.80		Closs	Previous	High/Low	,
				ver lost	Jan Feb	109.15 108.90	107.95 107.30	110.50 109.50	107.50 108.80	Jen	576/2	588/6	583/4	578/4
				losing at	Mer	107.60	105.80	108.40	105.90	Mar	569/0	599/6	697/0	588/4
				pite a rise	Apr	107.10	105.00	107-80	107.80	May Jul	600/4 609/2	611/4 619/5	607/0 615/4	600/0 608/6 -
				ugar feli	May	106.40 106.00	104.50 104.10	107,20 0	104.70 0	Aug	610/2	621/0	615/4	609/4
0.30 cl	losing a	it 14.60.	Trade a	ınd	درين اينگ	105.60	103.70	105.20	104.00	Sep	603/4	610/4	805/2	603/0
comm	lasion 1	houses \	vere fea	tured						Nov	602/4 613/4	609/2 620/0	805/0	601/0
		rage sel coffee to		skened the as slow.	CRU	DE OIL (LI	ght) 42,000	US galls \$	/berrel	Jen SOY/		L 60,000 lbs;	614/4 cents/lb	813/0 .
				by heavy		Letest	Prévious	High/La	₩					
		soy con			Jan	19.80	19.82	19.92	19.75	·	Close	Previous	High/Low	
		Was no		tton feli	Feb	19.65	18.70	19.77	19.62	Dec	18,71	19.08	18.94	18.65
		it due to			Mar Apr	19.50 19.35	19.55 19.38	18.67 19.40	19.47 19.32	Jan Mar	18.91 19.31	19,29 19,68	19.16 19.56	18.85 19.25
		ctivity. ?			May	19.21	18.22	19.25	19.18	May	19.70	20.09	19.97	19.63
				r posting	Jul	18.69	18.90	18.90	18.87	اسال	19.95	20.35	20.25	19.90
		in the d			Aug	18.77	18.74 18.60	18.77	18.70	Aug	19.97 19.97	20.35 20.35	20.30	19.95
		yed arou hout the			Sep	18.84 18.60	18.60	18.64 18.50	18.58 18.50	Sep Oct	20.10	20.45	20.35 20.05	19.96 0
		ũp mòa					2,000 US gr					AL 100 tone;		
volum		- p									Close			
						Latest	Previous	High/Lo		· 		Previous	High/Low	
					Dec Jan	6120 6075	6141 6067	6150 6095	6090 8040	Dec Jan	184.† 183.9	186.7 186.1	185.6	184.0
					Feb	5915	5918	5830	6880 -	Mar	183.4	185.7	185.5 184.8	183.5 182.8
					Mar	5635	5563	5655	5625	May	182.4	184.8	184.0	181.8
Nev	N Y	ork			Apr	5400	5420	5420	6386	Jul	182.4	184.3	183.8	182.2
					Jun Jul	5130 5105	5122 5079	5180 5105	5130 5095	Aug Sep	182.1 182.4	184.0 184.0	183.0	182.1
GOLD 1	00 Froh o	z.; Stroy (12.		Aug	5160	5124	5175	5175	Oct	182.5	183.3	183.0 182.5	182.3 _ 182.5
	Close	Previous	High/Lo		Sep	5240	5204	5220	6210	HAZI	5.000 bu	min; cents/5		
	413.9 414.1	418.9 419.3	0 416.3	0 413.0	COC		as;\$/10mme				Close	Previous	High/Low	
	417.2	422.4	0	0		Close	Previous	High/Lo		Dec	233/2	238/0	237/4	283/0
	419.8	425.0	422.5	418.2	Dec	906	918 929	912	900	Mar	237/4	241/6	241/2	237/2
	424.8 429.6	430.1 435.0	427.5 433.5	423.0 428.0	May	915 927	940	924 935	913 925	May Jul	242/0 245/2	245/4 248/6	244/6	241/6
	434.1	439.8	435.5	433.7	أساف	940	. 956	948	938	Sep	238/2	242/4	248/2 242/4	245/0 238/2
	438.8	444.3	441.5	438.5	Sep	980	972	960	954	Des	235/0	239/0	239/0	234/4
Dec ·	443.6	449.3	447.0	442.5	Dec Mer	977 996	990 1012	962 963	972 965 -	Mar	241/4	245/4	244/2	241/4
		y oz, \$/tr	•				,500lbs; cor			WIEA	7 5,000 bu	Min; cents/	80lb-bushet	
	Close ,	Previous	High/Lo	<u> </u>		Close	Previous	High/Los			Close	Previous	High/Low	
	536.6	544.7	540.0	533.5						Dec	406/6			
	540.6	549.7	545.5	639.6	Dec	72.38. 76.51	72.01 75.43	72.70	71.70 .	Mar	408/8	407/2 410/0	409/4	404/6
	547.1 554,1	666.7 563.7	546.5 565.0	646.5 551.0	May	77.72	77.82	76.20 76.10	75.30 77.60	May	389/4	390/4	411/2 391/0	407/4: 229/0
					Jul	80.00	80.16	80.60	79.80	النال ،	360/4	360/0	361/0	359/0
RITAER	5,000 170	y oz; cent	utroy az.		Sep	82.13	82.49	82.50	81.90	Sep Dec	365A)	364/4	385/4	364/4
	Close	Previous.	High/Lo		Dec Mar	84.96 67.50	85.50 87.75	85.40 88.00	85.00 . 86.00		375/4	875/4	377/4	375/4
	569.0 569.3	587.4 588.0	0 582.0	0 568.0			*11* 112,0			LIVE	Close	,000 ibs; cer		
	573.4	592.1	0	0		Clase	Previous	High/Lon		<u>.</u>		Previous	High/Low	
	582.5	601.5	507.0	591.0		15.00				Dec Feb	76.92 76.85	76.07	76.12	75.77
	590.8	609.9	604.5	588.0	Jan Mar	14.60	15.00 14.90	14.00 15.17	14.00 14.60	Apr	74.85	75.72 74.87	75,75	75.35
	568.8 807.2	618.4 627.1	612.0 614.0	597.0 806.0	May	14.40	14.68	14.90	14,40	Jun	72.30	72.25	75.05 72.37	74.75
	619.4	639.6	629.0	619.0	أليال	14.22	14.46	14.86	14, 19	Aug	70.35	70.35	70.55	72.07 70.27
	B23.0	643.2	0	0	Oct	18.86	14.07	14.29	13.86 .	Oct .	70.05	70.00	70.27	70.05
					Mar	18.10 ON 50.000	13.87	13.56	13.10	I IVE N	D09 90 0	00 lb; cents/		
					~	Close	Previous	High/Lov	,		Close	Previous	High/Low	
					Oec	67.60	70.05	69.99		Dec	50.90			
					Mar	71.08	73.08	72.88	. 67.30 71.09	Feb	50.80	51.12 51,40	51.90 51.00	50.85
					May	71.90	79.00	73.70	71.90	Apr	48.57	47.05	51.87 47.50	50.70
					Jul	71.80	78.80	73.60	71.80	Jun	50.17	60.25	50.67	46.50 49.87
INDIC	3 .			1	Oct	95.37	98.25 ·	88.55 84 77	98.30	Aug.	80.25	50.40	50.75	50.00
REUTE	RS (Bess	: Septemi	per 18 193	1 = 100)	Dec	63.90	65.65	66.77	. 68.80	Aug. Oct	49.15 44.45	49.35 44.50	49.45	48.90 ,
	Nov 27	Nov 24	moth ac	o yr ago	ORAN	IGE JUICE	15,000 lbs;	cents/lbs	<u> </u>	Dec	45.80	45,77	44.70 45.80	44.35 48.30
	1838.3	1838.6	1845.0	1872.7		Close	Previous	High/Lou		PORK	BELLES «	10,000 lbs; cc	HTES/ID	~~~
DOW 4		ese: Dec. :			Jan	129.25	125.90	129.40	127.20		Close	Previous		
					Mer May	127,80 127,10	124.95 124.75	127.90 127.40	126.50 126.60	Feb	64.55	64.77	High/Low	
	Nov 24	Nov 23	main eg	o yr ego	Jul	127.10	124.75	127.00	126.50	Mar	63.57	53.70	65,90 64.00	84.40
Spal	131.08	N/A	130.80	138.35	Sep	125.90	124.75	126.00	125.50	May	63.02	82.82	64.90 63.75	63.40
Futures	132.41	N/A	129.49	139.23	Nov	125.90	124.65	126.00	125.00	Jul A	60.75	60.40	61.90	82.60 80.66
					Mar	124.90	124.65	G	8	Aug	58.75	56,70	60.00	56.70

LONDON STOCK EXCHANGE

Standstill in an unconvinced market

THE SETBACK in the pound, hard on the heels of a warning from the UK Chancellor that domestic interest rates could be raised again "if necessary" threw a pall of gloom over the stock market in early dealings yesterday. Share prices losses were not large, however; in fact, turnover returned to the most dismal levels of recent weeks, and the market managed a somewhat doubtful

rally in late dealings. "All in all, a totally unconvinced market," commented one trader. One steadying factor came from Deutshe Bank's £950m bid for Morgan Grenfell, brightening up a drab Monday morning in London and maintaining the

Accoun	t Dealin	g Detas
First Dealings: Nov 13	Nov 27	Dec 11
Option Declarati	otat: Dec 7	Dec 21
List Deelings; Nov 24	Que 6	Dec 22
Account Day: Dec 4	Dec 18	Jan 6
"Now time deals	100 may 100	o pisce from

flow of large cash bids which has kept the stock market alive in recent weeks. Grenfell stock features in many speculative, as well as institutional portfolins, and the hid cash is expected to return to the market. Early trading yesterday saw the Footsie Index down by 9.5

At the close of trading, the points, led by some selling of FT-SE Index was a net 1.9

the futures contract. Equities shied away from the fall in sterling, although strategists expressed mixed views on its implications. The international stocks, where earnings benefit from sterling weakness, held up fairly well and stock market investors appeared uncon-vinced of the dangers of another rise in UK base rates.

The market rallied and was trying to edge higher as Wall Street opened well, but lost

impetus when the US houses caught signals that the US Fed-

eral Reserve was showing less inclination to ease its credit line than perceived last week. At the close of trading, the

turnover of 13m. Dealers

chieve victory. Other lifes rose in sympathy.

where French insurance group

UAP has a stake of around 2

per cent, gained 22 to 1235p although dealer said that vol-

ume in the stock was only

International blue chips

weakening UK currency.

Trading volume was even less convincing. Seaq volume of 333.3m, against Friday's 413.6m, was very poor, and even worse after allowing for the contribution from a hand-

higher at 2,224.3 - not much of a gain even after allowing for

several ex dividend quotations

Recent data from the Stock Exchange has indicated that around one-third of daily turnover consists of inter market business. After subtracting this proportion from yesterday's turnover, it appears that trad-

ing in Morgan Grenfell (29m shares) and in British Steel (9.1m) accounted for about one fifth of genuine customer busi ness transacted yesterday. At the close, the stock mar-ket appeared less dismayed than the currency markets at the indications that Mrs Thatcher's Government is slipping sharply in the UK opinion polls. But there was disappointment that hopes of lower interest rates seemed to be

in Index constituents. Nearly half the Footsie stocks were still easier on the day and around 10 per cent unchanged. ding in New York, where Wall Street's struggle to hold its initial gain helped to take the top of UK share prices in the final minutes of the ses-

> Scotland. Argyll closed 1/2 Boots was depressed as it went and and also on uncertainty over the relationship

> with its subidiary, Payless. But these worries eased after Boots

announced that Payless and

another Boots subsidiary, AG Stanley, will be managed as

seperate companies. Paul Smiddy, analyst at Kleinwort Benson, said: "This will clear

the way for an overall strategy for the subsidiaries for a new

strategy, and also allow Pay-less and AG Stanley to attack seperate markets." Boots closed 2 lower at 257p.

up 21 to 148p after the group unveiled preliminary results

showing pre-tax profits up from £1.52m to £4.35m and the

dividend increased from 2.45p

Construction group Higgs & Hill, under seige from YJ Lov-

ell, rose 17 to 421p as specula-

tors banked on a white knight or counter bidder moving in.

Vibroplant's interim figures

drew a good response from the market, the shares closing a

The market continued to indicate it was looking for a

higher takeout price for Hes-tair than the current offer

from Adia, the Swiss personnel

services company. The shares

hardened 3 to 301p as Hestair

rejected the hid. Tootal eased on fears that

Coats Viyella which has a 29.9

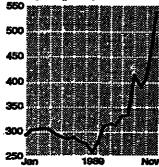
net 4 higher at 152p.

FINANCIAL TIMES STOCK INDICES Since Compliation High Low Low 127.4 (9/1/35) 93.17 99.59 (15/3) (28/11/47) (3/1/75) 2008.6 49.4 (5/9/89) (26/6/40) 2008.6 (3/1) 291,4 290.5 282.8 154.7 734.7 (15/2/83) (26/10/71) FT-SE 100 Share 2192.3 1781.5 4.90 12.30 9.85 Ord, Div. Yield Earning Yid %(full) P/E Ratio(Net)(☆) 4.82 11.55 10.46 11.44 10.56 29,956 820,48 30,024 24,474 20,977 680,03 20,928 282,5 21,524 738.24 23,384 308.0 GILT EDGED ACTIVITY 22,918 739,24 **♦**23,394 **♦**302.0 **♦** 5- Day average Ordinary Share Index, Hourty C Day's Low 1744.8 "BE Activity 1974, *Excluding intra-market business & Oversess furnover, Calculation of the FT inclines of delity Equity Bargains and Equity Value and of the two-day averages of Equity Value and of the two-day averages of Equity Value, was clacostitude on July 31. Cooling values for July 28 available on request, *Coornegated Squre London record and lathus Shars Index. 11 a.m. 12 p.m. 1745.5 1745.5 Open 1749.3 1746.4 2 p.m. 1746.0 3 p.m. 4 p.m. 1750.6 1 p.m. 1745.1 Day's High 2228.2 Day's Low 2212.9 3 p.m. 4 p.m. 2221.5 2224.8 10 a.m. 2213.9 1 p.m, 2213.4 2 p.m. 2214.5 12 p.m. 2213.4

Deutsche raids Morgan

bid for Morgan Grenfell, the UK merchant bank, materialised yesterday morning in the form of an agreed 550p a share bid from Deutsche Bank, the West German bank which has a near 5 per cent stake in Morgan. It values Morgan Grenfell at £950m, and was accompanied by a market raid on the shares by James Capel, Deut-sche Bank's UK brokers. Morgan shares rose sharply to close 60 higher at 536p, with turnover finally at 29m shares. Deutsche Bank's move came ahead of tomorrow's meeting of Willis Faber shareholders to vote on proposals to sell Willis'remaining 9.8 per cent stake in Morgan to Banque Indosuez (Suez), the French bank which previously acquired a 10.6 per

Morgan Grenfell Share price (pence



cent Morgan stake from Willis Deutsche Bank's bid was regarded by dealers as "gener-ous - more than the 500p to 520p expected by most people." And the German bank was thought to have increased its holding to the 14.9 per cent. maximum allowed on the first day of a bid. Mr Steven Thorn of UBS Phillips and Drew said the bid was "likely to succeed," while Mr Nick Collier of Hoare to come back."

BPB unsettled

The threat of yet higher interest rates, coupled with growing unease over the interim figures scheduled for Thursday, upset BPB Indus-tries, the plasterboard manu-

Dealers and analyasts were unanimous in forecasting a sharp reduction in BPB's pretax profits for the half-year. A wide range of analysts' fore-casts - County NatWest is at the bottom end of estimates which go from £70m to £95m compared with a comparable figure last year of £104.1m -

Merchant Banks FT-Actuaries index relative to the FT-A All-Share index

Takeover speculation has inspired a strong performance in merchant banking shares this year.

reflects the uncertainties surbefore closing a net 6 higher at before closing a net 6 higher at 88p on turnover of 8m shares. The prospect of a much higher price for its Morgan Grenfell shares helped insur-ance broker Willis Faber edge up to 270p. In lifes Pearl were bid up to 633p before settling a net penny harder at 691p on big turnover of 13m. Dealers rounding the plasterboard mar-

ket throughout Europe.
Illustrating this, analysts
cite the plasterboard price wars in France and Germany and also in the UK where West Germany's Knauf and Redland are now in opposition to BPB which until only a year or so ago had 90 per cent of the UK market. BPB shares fell 5 to 215p on turnover of 1m.
The Deutsche Bank move for

organ Grenfell had a predict-Morgan Greenen han a presen-ably bullish effect on the rest of the merchant banking sec-tor. As Mr Chris Wheeler of Shearson Lehman Hutton put it "the key to valuing the sector is the price paid for Morgan by Deutsche Bank, 2.2 times book value and in excess of 20 times earnings, which demonstrates the attractions of the merchant bank sector to overseas Diavers."

report interim figures today, moved up 14 to 234p and was said by one trader to be a possible alternative bid target for Suez. Kleinwort Benson, "another bid possibility," the dealer noted, rose strongly to close 15 higher at 374p. SG Warburg, only a fraction harder at 428p, xd, displayed very attractive fundamen-

Turnover in the clearing banks was relatively thin with the exception of Standard Chartered where the shares added 7 more to 560p, mostly of 2.1m. Some keen demand in the traded options market was said to have been behind the late rise in Midland, 7 higher at

British & Commonwealth. boosted by comment in the weekend Press and brokers highighting the group's break-up value, touched 90p

NEEW HOOKS (NO. AMADIANE (C) BANKS (N) BUILDINGS (1) CHEMICALE (C) STOKES (1) SUBJECT (N) BUILDINGS (1) CHEMICALE (C) STOKES (1) BUILDINGS (1) HOUSE, (S) BUILDINGS (1) PAPELING (1) SOUTH AFFECTAGE (1) TRIGETS (18) CHE (2) OVERSEAS TRADERS (1) MINES (20). (2) OVERSEAS TRADERS (1) MINES (CO). HEW LONG (73). BRUTIỆM FUNDS (2) BIT.BANK & C'SBAS.

against the market trend and took a loss of 4 to 1105p. Lon-don traders are becoming cau-tious ahead of ICI's Pharma-NEW HIGHS AND LOWS FOR 1989 GOVT, STLO. ISSUES (1) FOREIGN BORDS (1) BULL DIRGS. 69 STORES (4) ELECTRICALS (2) ENGINEERING (1) HOTELS (1) (3) ENGINEERING (1) HOTELS (1) BOURSTHALS (16) Affect Part., Baird (Wm), Bourster Inds., Colords, Daughin, Eridos House, Box, Linost, Comhach, RVF, Sischnight, Statishipy, Spectrum, TLS Range, Wilsiars, Wyo, MEMPAICE (1) LEBURE (2) PAPIERS (8) PROPERTY (6) TEXTILES (1) TRUSTE (6) CLS (1) MINES (1) THEID MARKET (2).

ICI, potentially the greatest beneficiary from a strong Ger-

man mark, could not stand out

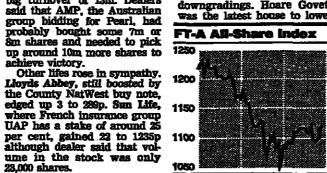
ceuticals Conference on December 8, which they believe may prove a likely determinant of the short term performance of the share price.

A recommendation by

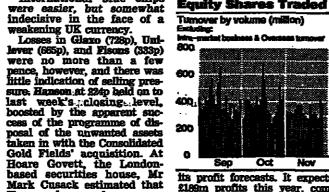
County NatWest to buy Christian Salvesen before its interim results on December 6 provided support. County said: "In the midst of a results season which will have produced a fair amount of poor figures, Sal-vesen's interim's will stand out as being very good." County sees Salvesen's interim profits rising 17 per cent to £31.5m. Salvesen closed a penny lower

at 155p. In the rest of the food manufacturing sector, a number of the leading shares went ex-div-idend and this depressed prices. These included Ranks Hovis McDougall, which dropped 12 to 410p; Unigate, down 5 at 325p. But Unilever bucked the trend, and closed 2 higher at 671p, as sterling weakened against the Deut-schemark United Biscuits continued to ease after the recent downgradings. Hoare Govett was the latest house to lower

FT-A All-Share Index



Equity Shares Traded



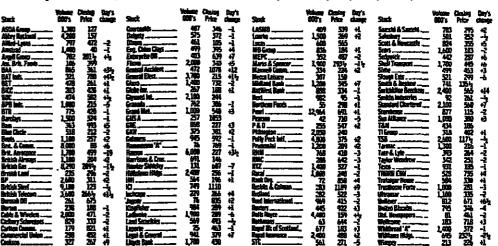
its profit forecasts. It expects £189m profits this year, compared with £192m previously, while next year it sees £224m potential paper profit of "com-fortably clear of £0.75bn" to date on the Gold Fields' deal. against £227m. UB closed down

4 at 346p.

Kwik Save dipped on profit taking before its final results on Wednesday and as bid speculation continued to wane However, the market was supported at the lower levels after a "buy" recommendation from County NatWest analysts. They drew attention to the expansion by Kwik Save of its lines of business. "The market hasn't yet taken on board the profit potential at Kwik Save." said Mr David Shriver, analyst at County. Kwik Save closed 6

lower at 539p.
Argyll was steady before the release of its half-time results

TRADING VOLUME IN MAJOR STOCKS this morning. Analysts expect profits of between £110m and The following is based on trading volume for most Alpha securities dealt through the SEAQ system yesterday until 5 pm, £117m, compared with £100.2m last time. One analyst said he hoped Argyll will comment on recent market speculation that it will not convert its Presto stores in North of England and



per cent stake in Tootal was likely to make a lower offer for the company than that made last May. Shares fell 5 to 104p xd. Mr Lawrence Rubin at Kit-kat & Aitken said: "We com-mented two weeks ago that Coats Viyella would be likely to make a lower offer for Tootal and events make this more and more likely." Mr Rubin said he was advising clients to reduce their share holdings in both companies. Coats Viyella shares fell 4 to 135p.

Shares in Monotype, a UK manufacturer of typesetting and pre-press equipment which last week accepted a £32m bid from King, Black & Associates, a US investment group, rose sharply to 171p on the prospect of a counter bid from Mr Rob-ert Maxwell's Mirror Group

ter on the news from Mr Maxwell that any offer from MGN would only be "marginally higher" than the existing offer. The shares eventually closed at

163p, a day's gain of 8. Shares in SmithKline Beecham rose 16 to 567p on strong buying from a US investment house and also as the company was reported to be starting a eries of presentations to insti-

British Steel remained unchanged at 123p xd on mod-erate turnover of 9m on an otherwise thin day. Western

Motor rose 5 to 513p.

A double dose of bad news caused British Aerospace to weaken. The shares suffered from reported difficulties in the financing of the huge Saudi Arabian Al-Yamamah military equipment deal, for which Brit

ish Aerospace is the lead con tractor. There was talk in the market that failure by the British Government to help arrange additional financing to make up shortfalls in Saudi Arabian payments caused by weaker oil prices could lead to parts of the contract being can-

celled.

News of management difficulties at Airbus Industrie, in which British Aerospace has a 20 per cent stake, as well as being the builder of the wings for the Airbus aircraft, was also said to have affected sentiment. The shares fell 19 to

 Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 33

APPOINTMENTS

Bupa Health Insurance managing director

Mr Michael J. Smith will become managing director, BUPA HEALTH INSURANCE (UK) with effect from January 1, succeeding Mr Roy Clarke, who is retiring.
Mr Smith is currently

managing director, BUPA Health Services, where he will be succeeded by Mrs Susan be succeeded by Mrs Sa C. Ellen, who has been promoted from development and marketing director.

Following the sudden death of Mr Gordon Henry, who was chairman of both NEW SCOTLAND INSURANCE GROUP, and Independent Insurance Group, Mr Norman Biggart, a senior partner of Biggart Baillie Gifford, has been appointed chairman of

New Scotland.
Mr Donald Raley becomes chairman of Independent. He is deputy chairman of New Scotland.

Mr Ian Moore has been appointed group communications director of MARTIN BIERBAUM GROUP.

■ Rediffusion Simulation's product pricing manager, Mrs Dorothy Hatfield, has been elected president of the **WOMEN'S ENGINEERING**

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CLIFFORD'S DAIRY PRODUCTS, a division of Clifford Foods, has made two new appointments in its sales and marketing

department.

Mr Roy McKenna (left) is to head the sales team for the southern area as regional sales manager responsible for Cool Country sales within the Cash and Carry sector. His previous experience includes five years with Dairy Crest as regional

Also switching from Dairy Crest is Mr Donald Boyne (right), who becomes contracts and catering sales manager, handling sales of the Cool Country range in the catering trade, as well as contractual negotiations with local authorities.

SOCIETY. She is an aeronautical engineer, and has been a member of the Society

■ Lord Derwent has been

appointed a director of F. & C. PACIFIC INVESTMENT

■ The CARROLL GROUP has appointed Mr Adrian Woods as deputy chief executive of

Carroll Investment Corp. Mr

Bill Wallis becomes northern investment director.

■ Following the re-organisation at UNITED GUARANTEE, including the injection of new funds by Crescent Africa, Mr Kojo Nyantekyi, managing director of Crescent Africa, becomes chairman of United Guarantee. He is joined on the board by Mr Peter Delf and Viscount Slim, directors of Crescent Africa. Mr George Blakey and

Mr Anthony Stern have resigned as directors of United Guarantee.

■ Mr Gareth Kvans has been appointed a director of N.M. ROTHSCHILD INTERNATIONAL ASSET MANAGEMENT. He was deputy chief manager of the UK's foreign exchange reserves at the Bank of England.

Mr Lawrence M. Oliver, Mr Adam M.C. Sayers and Mr Robin A. Ward have been promoted to directors of the North American division of DENIS M. CLAYTON & CO.

■ Mr C.E. Bush has been named property director of the CHAUCER ESTATES GROUP from January 1.

BACON & WOODROW, consulting actuaries, has appointed Miss Morfydd Evans as a partner. She was a director of Fleming Investment

■ Mr Neil Clarke has been made chairman of GENCHEM CHARTERING. He is chairman of Johnson Matthey, and

■ 3i has named Ms Jane Crawford as a local director, and Mr John Mackie and Mr Martin Gagen as investment directors at the Reading office covering the Thames valley. Ms Crawford succeeds Mr Marc Gillesple who has been appointed regional head for the south of Kngland.

FINANCIAL TIMES CONFERENCES

World **Telecommunications**

London, 4 & 5 December 1989

Issues to be addressed:

 Competition versus regulation in service provision developing a common European approach

Towards 1992 & the creation of a Europe-wide competitive environment

Competition in the US telecommunications market

 Prospects for the international development of value added networks Rationalisation in the telecommunications industry; niche markets

Prospects for joint ventures with Eastern Europe

The impact of technology & innovation on the market

Speakers taking part include:

M. Paul Quiles Minister of Posts. Telecommunications & Space, France

Dr Pekka Tarjanne Secretary General (from November 1989) International Telecommunications Union (ITU)

Mr Wolfgang Buchholz Vice President Mr Jonathan Solomon

Director, Corporate Business Development Cable and Wireless PLC

Dr Christian Schwarz -Schilling Minister of Posts & **Telecommunications** Federal Republic of Germany

Mr Alfred C Sikes Chairman Federal Communications Commission Mr Tsuneo Hara

Group Executive. Telecommunications Canon Inc. MrJA Heck

President & Chief Executive AT&T Network Systems International

Dr Filippo Maria Pandolfi Vice-President Commission of the European

Professor Diodato Gagliardi Director European Telecommunications Standards Institute

Ing. Marino Benedetti Counsellor STET Societa Finanziaria Teletonica pa

M. Philippe Gluntz Executive Vice President & Chief Operating Officer Alcatel NV

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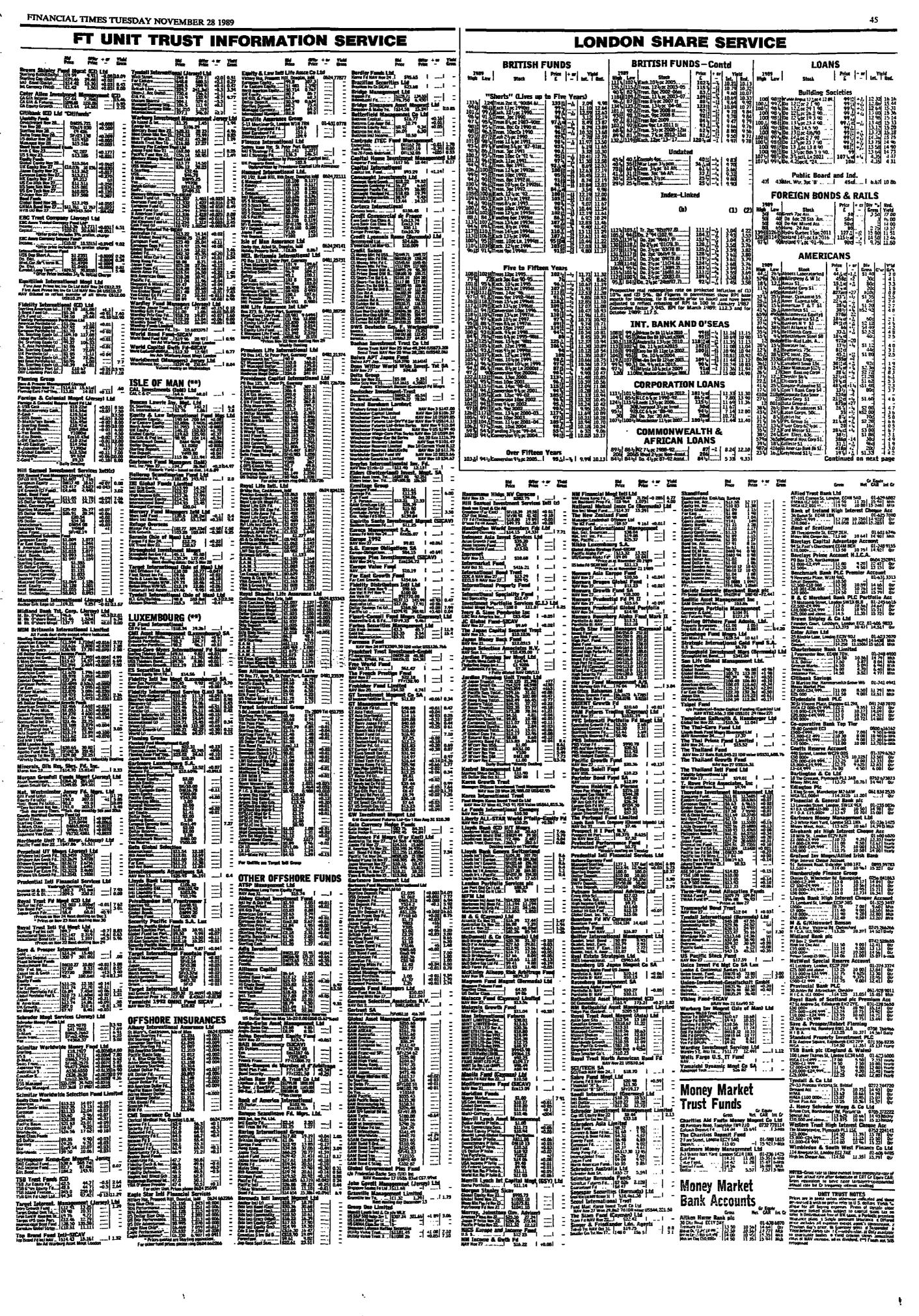
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

D-Mark continues to rise

STERLING AND the dollar fell below important psychological levels against the D-Mark yes-terday. The pound finished below DM2.80 and the dollar below DM1.80 in London. It was much the same story for the Japanese yen, where the D-Mark rose to its highest level for about two years, and broke

through resistance at Y80.00.
Although the West German currency continues to advance, there is some unease about its present levels. This led to comments that the currency is being bought simply because it is going up, and that the mar-

ket should take care not to get carried away with itself.

The Bank of England intervened, buying the pound against the dollar and Ecu, but it was mainly a D-Mark rise that caused nervousness in the market and not obvious ster-

ling weakness.

Bearish UK press comment at the weekend added to the overall downward movement of the pound, but dealers said there was nothing new in any of this and there seemed no overriding reason to take out new short sterling positions. Interest rate differentials continue to favour the D-Mark against the yen and also to some extent against the dollar, while sterling is suffering from

ICS	u a	s wer	Las	econ
3	IN	NEW	/ Y	ORK

Nov.27	Non.27 Latest.			Previous Clase			
£ Spot	1.5590-1 0.84-0 2.39-2 8.38-8	.830m .360m .280m	2	520-1.5630 .85-0.84pm .54-2.52pm .73-8.63pm			
Forward pressums and discounts apply to the US dollar STERLING INDEX							
		Nov.	27	Previous			
8.30 am 9.00 am 10.00 am 11.00 am		85.9 85.9 85.9		86.7 86.6 86.7 86.7			

CURRENCY RATES

New.27	Bank rate %	Special ^o Drawing Rights	European i Currency Unit
Greek Drach, Irish Punk	101-2 6.00 7.00 104-2 3-3-3 6.00 201 ₂		1.36/84 1.137/4 1.32681 1.4.3279 42.7478 7.90253 2.03513 2.29542 6.95131 1502.95 163.088 7.77233 130.805 7.26971 1.81999 186.047 0.771620
# Sterling quote • European Cora • All SDG rates	entersion i	Celcolations.	ECU.per E. -

CURRENCY	MOAE	MENTS
Rqv.27	Bank of England Autor	Morgan ^{eo} Esuranty Changes %
Sterling U.S Dollar Canadian bollar Austrian Schilling Belgion Franc Danish Krone Deutsche Mark Swiss Franc Gullder French Franc Ura Ven	862 6812 1889 1886 1873 1963 1975 1979 1979	-24.1 -8.9 +2.0 +1.1.5 -4.4 +2.5.7 +15.7 +15.6 -13.8 -13.4 +64.8

OTHE	r Curre	NCIES
Nov.27	E :	\$
Argenting Australia Brazil Finland	1013.55 - 1022.00 1.9855 - 1.9875 10.7775 - 10.8395 6.5770 - 6.5895	650.00 - 655.0 1.2740 - 1.275 6.9120 - 6.947 4.2160 - 4.218
Creece	257 45 - 257 15	142 35 144 5

Nov.27		5
Argenting	1013.55 - 1022.00	650.00 - 655.00
Australia Brazil	1.9855 - 1.9875 10.7775 - 10.8395	1.2740 - 1.2750 6.9120 - 6.9470
Finland	6.5770 - 6.5895	4.2160 - 4.2180
Greece	252 <i>65 - 2</i> 57.15 12.1730 - 12.1860	262,35 - 164,95 7,8090 - 7,8110
Iran	113.20°	71.50°
Korea(Stn) Kawali	1040.70 - 1057,45 0.46540 - 0.46680	670.10 - 675.30 0.29860 - 0.29930
Lincon pound	58.60 - 58.70	37.55-37.65
Malaysia Mexico	4 2065 - 4,2190 4199 70 - 4143 55	2,7000 - 2,7020 2654 50 - 2655 50
N. Zealand	26455 - 26515	1.6965 - 1.6995
Sandi Ar Singapore	5 8460 - 5.8515 3 0430 - 3.0480	3 7505 - 3.7515 1 9520 - 1.9540
S. Ar (Cm)	4.0655 - 4.0760	26090 - 26120
S. Af (Fa) Taiwan	6.1335 - 6.2570 40 60 - 40.70	3.9370 - 4.0160 26 05 - 26 10
UAE	5.7235 - 5.7290	3 6720 - 3.6730

MONEY MARKETS

No strong pressure hands, repayment of late assistance and a take-up of Treasury bills drained £892m,

liquidity and a fall in the note

overnight matched sale and

technical reason for the Fed's action, after the Thanksgiving holiday which tended to develop into a long week-end. On the other hand, it could man that wides and helicity that the statement of the statement of

mean that widespread belief

that the Fed has eased its

credit policy will prove

In Paris the Bank of France

left its intervention rate at 91/4

per cent when injecting funds

through a securities repurchase tender.

to 7.30 per cent from 7.30 per cent as banks bid for money to meet monthly reserve requirements. The average for

the first 23 day's of November

was DM59.2bn, against an average minimum requirement

for the whole month of DM56.9bn.

In Frankfurt call money rose

unfounded.

There may have been a

repurchase agreements.

THE POUND'S fall below DM2.80 did not provoke any strong reaction on the London money market yesterday. Wholesale rates moved ner-vously higher, but there was no sign of panic as threewith bank balances below target absorbing £30m. These outweighed Exchequer transactions adding £110m to month interbank rose to 15½-15½ from 15½-15 per cent. A rise in bank base rates is not yet regarded as inevitable, with circulation of £530m.
In New York the Federal
Reserve drained reserves about dealers suggesting that sterling still has some way to fall one hour earlier than usual daily operations. Federal funds before the authorities will be were trading at 8% per cent, against an assumed target level of 8% per cent, when the forced into higher rates. Fed drained liquidity via

UK dearing bank base lending rate 15 per cent from October 5

The Bank of England kept the short end of the market tight however, and to discourage speculation against the pound did not supply enough assistance to take out the full underlying shortage. A money market credit shortage of £300m was forecast but help of

only £178m was provided. There was on intervention in the market by the central bank before lunch, but in the afternoon £163m bills were bought, by way of £28m bank bills in band 1 at 14% per cent; £14m Treasury bills in band 2 at 14% per cent; and £121m bank bills in band 2 at 14%-14 per cent. Late assistance of around £15m was provided.
Bills maturing in official

some concern, even though the immediate threat may not be very dangerous. It is generally undermining confidence in the UK Government at a time when the market is still trying to assess the attitude towards sterling of Mr John Major, the new UK Chancellor. Mr Major said at the week-end that he will raise bank base rates if necessary, but the

A possible challenge to Mrs Thatcher's leadership of the

Conservative Party is causing

market is not yet convinced that he is prepared to run the political risk of defending the currency at all costs.

The pound fell to its lowest

level against the D-Mark since February 1987, finishing in London 2¼ pfennigs lower on the day, at DM2.7925. Sterling's decline against the dollar and yen was less severe. It lost 20 points to \$1.5605 and fell to Y223.75 from Y224.25. In terms

poun	her m d fell	to F	'Fτ9.	5375	from
FFr9	.6250	and	to	SFr ₂	.5050
from	SFr2.	225. 8	Sterl	ing's	index
lost ().5 to 1	36.2.		-	

The dollar fell below DM1.80 and through support at DM1.7900 in New York, after the London close, in spite of surprisingly early action by the US Federal Reserve to drain liquidity from the New York banking system. This was seen as a possible sign that the Fed is not easing its credit Fed is not easing its credit

stance.
At the London close the dollar had fallen to DM1.7900 from DM1.8050; to Y143.35 from Y143.45; to SFr1.6045 from SFr1.6150; and to FFr6.1125 from FFr6.1600. The dollar's index declined to 69.1 from

The D-Mark maintained its attraction against the yen, fin-ishing in London at Y80.08, compared with Y79.47 on Fri-

	EURO-CURRENCY INTEREST RATES										
No. 27	Short		One Mosth	Three Months	Şix Mooths	One Year					
Serling US Dollar La. Dollar Dollar O. Gallder Sw. Franc Lallan Lira R. Fr. (Fig) Yes O. Krone Ledan SSing	84-6 117-1 84-6 64-6 73-7 103-1 12-1 10-9 10-9 10-9		154-15 83-84 118-114 84-84 74-7 104-103 134-124 104-94 104-94 64-64 124-115 83-83	152-154 83-84 123-114 84-84 84-84 13-125 93-93 11-125 93-93 11-125 93-93 11-125 11-125 84-84 124-116	15. 1411 84-8 11 3-113 84-8 11 3-113 84-8 12 3-12 12 3-12 12 3-12 10 4-3 11 4-112 81-8	149-14 2 82-71-7 113-115 82-83-74-75 83-83-12-13 103-12-13 101-91-13 101-91-13 101-91-13 101-91-13 101-91-13 101-91-13 101-91-13					
Long term Eurodolfars: two years 8.1-8.2 per cent; three years 81-84, per cent; four years 8.2-8.3 per cent, five years 8.4-8.4 per cent nominal. Short term rates are call for US Dollars and Japanese Yen; others, two days' notice.											
POUI	ND SPO	T- FORW/	<u>ARD</u> <u>AG</u>	<u>iainst</u>	THE P	DUND					
Nov.27	datem Dail, 2	Clase	One end	eth %	Three months	% p.s.					
S	1.5525 - 1.563	0 1.5600-1.56	10 0.86-0.8	4cpm 6.5	251-25	Lpcs 6.47					

Nov.27	atasang Gali,2	Close	One sporth	, p.	Three months	% p.s.
US	L5525 · L5630	1.5600 - 1.5610	0.86-0.84cpm	6.54	2.54-2.51pm	6.47
Careda	18140 - L8205	1.8185 - 1.8195	0.47-0.37cpm	277	1.28-1.14pm	26
Hetherlands .		3144-3154	14-14-000	6.43	54-43000	6.3
Belgium	58.40 - 58 80	58.60 58.70	26-24cpm	277	75-72 pm	4.9
Deomark	10.80 - 10.854	10834 - 10844	24-24 ores	2,77	84-74 pm	28
reface	1.0560 - 1.0615	L0575 - L0585	0.35-0.30eem	3.69	0.85-0.75em	3.00
W. Germany	2784-2794	279-2795	11-15-prom	7.25	44-4500	3.0 6.7
Portugal	242.00 - 243.55	242.55 - 243.55	9-38cdis	1.16	95-206415	2.4
Soalp	178.85 - 179.90	179.20 179.50	11-1009	0.40	13-1am	0.16
taly	2057 - 2063 12	20614 - 20624	4-31 treom	204	11-900	19
torway		10.665 - 10.675	25-24 areson	2.74	6%-64pm	2.3
rance		9534 9544	35 ₈ -35 ₄ com	4.46	104.97,00	4.19
weden	9.94 - 9.984	9.975 - 9.985	23-25 areas	3.31	75-74 pm	29
معجداً	223 - 2241	2234 2241	15-15700	138	45-45	8.0
estria	19.61 - 19.69	19.66 - 19.69	103-93 groom	6.29	31 k-26 both	6.0
witzerland .	2494 - 251	250 251	15-15com	7.49	412-41-000	7.0
CU		1,3750 - 1,3760	0.50-0.47cm	423	1.41-1.3com	4.0
Commercial r 58.70-58.80	ates taken towards t Six-month forward d	te end of Lundon tra elter 4.95-4.90com	adlas, Belgian ratı 12 montis 8.83-8.	e is conve .73com	tible francs. Finan	पंजे fran

Nov.27	Day's spread	Close	One month	9.2.	Three months	92
JKt	1.5525 - 1.5630	1.5600 - 1.5610	0.86-0.84cpm	6.54	2,54-2.51pm	- 6
retandt	1.4700 - 1.4755	1,4740 - 1,4750	0.30-0.25cpm	2.29	1.22-1.12pm	1 3
anada	1.1660 - 1.1685	11665 - 11675	0.35-0.39cds	-3.81 -0.30	1.10-1.1646	-
etherlands .		2.0170 - 2.0180	0.05pm-0.15cdls	-0.20	0.03-0.07ds	:
elglum	37.50 - 37.70	37.55-37.65	350-550m2s (-1.44	12.50-15.509s	-
enmark		6.944 - 6.95	2.00-2.35o-sis	3.73	6.15-6.65ds	-3
. German	1,7850-17945	17995-1.7905	0.09-0.07ptpm	0.54 7.32	0.10-0.08pm	
ertugal	155.90 - 156.25	156.05 - 156.15	80-110cfs	-1.52	320-390ds	-9
	114.75 - 115.25	114.95-115.05	55-65cdk	境	182-192ds	3
uly	1318 - 1324	1321 - 1321 1	4 80-5.30tress	4.5	14 50-15.50ds	-
orway	6.82-6.844	6.83½ - 6.84	2.10-2.45emalis	-3.99	7.10-7.50ds	4
TROOP	6.09% - 6.12%	611-6119	1,07-1,17m/s	-226	3.60-3.75ds	-4
REČSY	6.38-6.404		1.72-1.97oredis	-3.46	5.67-6.00ds	
apan	143,20 - 143,60	143,30 - 143,40	0.23-0.21ypm	1.84 0.38	0.58-0.55pm) 1
ustria	12 58 - 12 62	1260-12604	0.20-0.60gradis	-0.38	0.60-2.00ds	1 4
. اعدای او		1,6040 - 1,6050) 0.16-0.13cmm	1.09	0.26-0.2100	
යා	1.1330 - 1.1370	11335 - 11345	0.22-0.21cm	2.28	0.72-0.69pm	1

EMS EUROPEAN CURRENCY UNIT RATES										
	Eca cestral rates	Cerrency amounts against Eco Hov.27	% change from central rate	% change adjusted for divergence	Divergent firmit, %					
Belgian Franc. Danish Krone Gerasan D-Mark French France Dutch Gestider Irish Past Litasian Lira	42.4582 7.85212 2.05853 6.90403 2.31943 0.768411 1483.58 133.804	42,7478 7,90253 2,03513 6,95131 2,29542 0,771620 1502,95 130,805	+0.66 +0.64 +0.66 +0.68 +0.42 +1.31 +2.24	**************************************	±1.542 ±1.641 ±1.371 ±1.371 ±1.501 ±1.668 ±4.081					

Danges are to Adjustanent cal	r Ezu, theres culated by F	Jestatraj 11 OLA bosuri	mes.	motes a c	MESK CUTT

	EXCHANGE CROSS RATES									
Nov.27	3	5	DM	Yes	FR.	S Fr.	H FL	Lina	C\$	8
£ \$	0.642	1.561	2793 1.789	223.8 143.4	9.538 6.130	2.505 1.605	3.148 2.017	2062 1321	1.819 1.165	3
YEN DM	0.358 4.468	0.559 6.975	1 12,48	80.13 1000.	3.415 42.62	0.897 11.19	1.127 14.07	738.3 9214	0.651 8.128	2
F Fr. S Fr.	1.048 0.399	1.637 0.623	2928 1.115	234.6 89.34	10. 3.808	2,626 1	3.300 1.257	2162 823.2	1.907 0.725	6
H FI.	0.318 0.485	0.4% 0.757	0.887 1.355	71.09 108.5	3.030 4.526	0.7% 1.215	1 1527	655.0 1000.	0.578 0.882	1
C S B Fr.	0.550 1.705	0.858 2.662	1.535 4.762	123.0 381.6	5.294 16.26	捓	1.731 5367	1134 3516	1 3.101	3

FT LONDON INTERBANK FIXING

MONEY RATES

7.95-8.15 102-102

LONDON MONEY RATES

(11.00 a.m. Nov.27) 3 mouths US dollars

NEW YORK

Nov 27

Treasury Bills (Buy) Bank Bills (Buy) Fine Trade Bills (Buy) Dollar CDs. SDR Linket Dep. Offer ... SDR Linket Dep. Offer ... ECU Linket Dep. Offer ...

144

5

148

Treasury Bills (sell); one-month 1.4% per cent; three months 1.4% per cent; Bank Bills (sell); one-month 1.4% per cent; three months 1.4% per cent; Treasury Bills; Average Lender rate of discount 1.4.4433 pc. ECGD Fixed Rate Sterling Export Finance. Make up day October 31, 1989. Agreed rates for period Rovember 25, 1989, Scheme 1: 15.66 p.c., Schemes 11 & III: 1.25 pc. Reference rate for seriod Sept 30, 1989 to October 31, 1989, Scheme IVAV: 15.084 p.c. Local Authority and Finance House; seven day; notice, others seven day; fixed Finance House; Base Rate 1.5 from November 1, 1989; Sanh Deposit Rates for sunts at seven days notice 4 per cent. Cartificates of Tax Deposit (Serie: 6); Deposit £100,000 and over held under one month 1.1½ per cent; one-three months 13 per cent; three-six months 13 per cent; six-nine months 1.3 per cent; nine-twelve months 1.3 per cent; Under £100,000 11½ per cent from Oct 9,1989; Deposits withdrawn for cash 5 per cent.

(Lunchtime)

offer 8å

FINANCIAL FUTURES AND OPTIONS

													•	
IFFE 15 50,000	MG SILT I	FUTURES 80%	OPTIONS		LIFFE US SISO, SOO	TREASU 64ths of	ry něsta i 190%	VIUMES (PTEMS	LIFFE BU DH250,00	IKD FUTU 10 polets (NES OPTED # 108%	HS	
Strike Price 88 89 90 91 92 93 94 stimated	Catis-set fister 4-16 3-26 2-42 1-63 1-28 1-01 0-46 I volume to	10 calls Cal	0-22 0-32 0-48 1-65 1-34 2-07 2-52	0.35 0.49 1.43 1.51 1.51 2.17 2.52	Strike Price 96 97 98 99 100 101 102 Estimated Previous &	3-56 3-56 3-06 2-26 1-52 1-20 0-60 0-42 volume to	titements Jun 4-20 3-41 3-03 2-33 2-43 1-41 1-19 stal, Cath; 30 4. Cath; 30	Nar 0-32 0-46 1-52 1-50 1-50 3-18 37 Pat 3	1-08 1-08 1-29 1-29 1-29 1-29 2-21 2-25 3-29 4-07	Strike Price 9950 9000 9050 9150 9250 9250 Estimates Previous d	Mar 1.75 1.40 1.09 0.83 0.61 0.44 0.31	tilements July 2.15 1.83 1.27 1.03 0.83 0.84 val. Calls 11	Mar 0.34 0.49 0.68 0.92 1.20 1.53 1.90	tlements .6s 0.62 0.80 1.00 1.24 1.50 2.13 532
DFFE 4/2 25,000	S GOTTICHES Locals per	<u></u>				RÚDOLLA S et 100°	R OPTENS			LIFFE SE \$588,806	PRIT STEE	1.00% 100%	10842 .	
Strike Prior 140 145 150 155 166 165	Calls-set Out: 16.10 11.10 6.10 2.22 0.50 0.06 0.00	Jan 16.10 11.10 6.10 2.75 1.00 0.27	Pols-48 040 0.00 0.02 0.30 1.71 4.99 9.55 14.49	0.03 0.22 0.96 2.86 6.11 10.38	Surface Price: 9125 9150 9175 9200 9225 9250 9275	Calls-se Dec 0.46 0.23 0.06 0.02 0.01 0.00	1.03 8.81 0.60 0.42 0.27 0.17 0.10	Pus-se Der 0.01 0.03 0.11 0.32 0.56 0.80 1.05	Hienesis 44ar 0.04 0.07 0.11 0.18 0.28 0.43 0.61	Strike Prior 8450 8475 8500 8525 8550 8575 8500	Cattle - 92 Dec 0.43 0.23 0.08 0.03 0.02 0.01 0.00	Mar 1.28 1.06 0.87 0.59 0.53 0.38	Puts-R Dec 0.07 0.12 0.22 0.42 0.66 0.90 1.14	0.10 0.13 0.19 0.26 0.35 0.45 0.60

Estimated volume total, Calls 2278 Pets 2677 Previous day's open jot. Calls 59638 Pets 39346

1-mth 3-mth 6-mth 12-mth 1-5520 1-5553 1-5113 1-4727

Latest Risk Low Pres. 1.9520 1.9530 1.9502 1.9546 1.5276 1.5276 1.5246 1.5248 1.5050 1.5050 1.5050 1.9074

PTEMOUS 627	rsopez en. Ca	ND CAT LE	17 78	
CHICA	5 0			
G.S. TREA \$160,060	SCIRY BURBLS 32mb of 180°	(CBT) 87	•	
Dec. Mar Jun Sep Dec. Mar Jun Jun Jun	1223 99-212 99-212 99-12 98-15 98-16 97-18	High 19-25 19-25 19-25 19-22 19-25 19-36 19-36	99-17 99-18 99-01 99-01 98-20 98-15 98-06	99-22 99-25 99-35 99-35 98-36 98-36 97-35
U.S. TREAS	SURY BILLS	2000		

Latest High Low 92.83 92.83 92.78 93.53 93.54 93.47 93.64 93.66 93.62

EUROPEAN OPTIONS EXCHANGE

		Fe	b. 90	Ma	y 90	Aug	, 90	
Seri	5	Yel	Lag	Val	Last	Vel	120	Stock
440000000	\$ 380 \$ 390 \$ 400 \$ 420 \$ 430 \$ 440 \$ 450 \$ 390 \$ 400	78 92 379 332 352 231 157 311 165 510	41 b 34 26 20 15 11 10 8 5.70 a 4.50 b	10 8 21 4 23 57	43 37 29 23.50 21 15.50	24 13 24 1 20 5	46 a 33.90 22.50 18	\$415.2 \$415.2 \$415.2 \$415.2 \$415.2 \$415.2 \$415.2 \$415.2 \$415.2 \$415.2
		De	c. 89	Jas	e. 90	Feb	. 90	
Index C Index C	Fl. 280 Fl. 285	106 315	9.20 9.20	5 34	16 13			Fl. 292.1 Fl. 292.1

100 78 42 44 15 16 147 12 147 2.60 4 5.50 8 11 4.80 2.70 2.90 5 9.20 0.50 0.76 1.76 3.10 5.30 1.20 1.30 3.60 8.20 755 55 - 10024 -2015/09/2027 77/27/7

1.60 6.50 10 10 10 6.50 301 55 321 162 27 3.90 4.40 1.80 4.50 3 1.80 6.70 5.50 5.20 17 43 --2 105 20 6.80 261 915 963 765 26 4 112 270

One Year

145 145

1011 87 890

썞

15

91.78 91.86 91.95 92.02 89.18 89.49 2009: High 89.18 89.27 89.49 89,63 iated volume 273 (407) nus day's open lat. 1022 (1036) 17gh Low 2224.0 2202.0 2263.5 2246.0 TOTAL VOLUME IN CONTRACTS: 48,512 lek 8-Bid C-Call P-Pal

BASE LENDING RATES

	~		~		~
A8H 8ask	15	Chydesdale Bank	15	Nat West misster	15
Adam & Company	15	· Comra.Bk.N.East	15	Northern Bank Ltd	15
Allied Track Back	15	Co-operative Bank		Horwich Gen. Trust	
Allied Irish Bank		Coutts & Co	Ī5	PRIVAThanks Limited	Ĩ5
Henry Ansbacher		Cypres Popular Bit	15	Provincial Bank PLC	ĭ
Associates Cap Corp		Denbar Sank PLC	ĩ	R. Rankzel & Sons	ĩ
Actionty Bank		Date Laterie	衫	Resourche G'rantee	154
8 & C Merchant Bank		Egyatorial Bank pic		Royal Bit of Scotland	157
Bank of Baroda		Exter Trust Ltd	154		ij
Pages Pillag Viscon		Financial & Gen. Bank		Royal Trest Bank	
Banco Bilbao Vizcaya	15		<u> </u>	O Smith & Williams Secs	15
Back Happelles		First National Bank Pic.	16	Standard Chartered	15
Bank Credit & Coraco		Report Fleating & Co	15.	758	15
Bank of Cypres		Robert Fraces & Plans		United Bk of Kewait	15
Bank of Ineland		Girobank	15	United Mizzahl Bank	15
Bank of leetla	15	Guinness Mahou	15	Usity Trust Bank Pic	15
Bank of Scotland	15	HFC Bank pic	15		<u> 35</u>
Bacque Belge Ltd	15	Alambros Bank	<u>15</u>	Westpac Bank Chrp	ī5
Barciays Bank	15	Hampshire Trest Pic	Ī54	Whiteway Laberra	
Benchmark Bank PLC.	ĬŠ	Heritable & Gen lan Beik .	Ĭ5°	Yorkshire Bank	
Brit Bloof Wid East	話			(UNDER COME	ם
			<u> </u>		
Brown Shipley	15	C. Hoare & Co	15	_	
Business Mitge Baark PLC		Houghoog & Shangh	15	 Members of British Men 	dant
CL Back Nederland	15	 Leopoid Joseph & Sons 	15	Banking & Securities He	188 5
Charterhouse Sant	15	Liovás Bank	15	Association, * Deposit now 5	
Caliback WA	15	Mederal Bask Ltd	Ī5	Samuelse 8.5%. Top Tier-£10.	
City Merchants Bank		McDonnell Douglas Bak	ĩ	instant access 12.8% & Mor	-
우십 보다 사용하다 아이는 ~~.	_	Kidand Bank		man area 120% a fill	
		MARKEN DOLL	15	base rate. § Descand deposit	77.
		Mount, Banking	15	Mortgage 15.2% - 15.95%	

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COMPANY NOTICES

CONSOLIDATED COMPANY BULTFONTEIN MINE, LIMITED GRIQUALAND WEST DIAMOND MINING COMPANY, DUTOITSPAN MINE, LIMITED

Registration No. 11/00013/06 (Both incorporated in the Republic of South Africa)

DECLARATION OF DIVIDENDS

DECLARATION OF DIVIDENDS

Notice is hereby given that the directors of the abovementioned companies have declared dividends in respect of the six months ending 31st December 1989, payable to shareholders registered in the books of the respective companies at the close of business on 29th December, 1989. The dividends have been declared in the currency of the Republic of South Africa.

Dividend warrants will be posted from the Kimberley and United Kingdom, transfer offices on or about 6th February, 1990. Registered shareholders paid by the United Kingdom Registrars will receive their dividend in United Kingdom currency converted at the rate of exchange applicable on 2nd Immary, 1990, less appropriate taxes. Any such shareholders may however, elect to be paid in South African currency, provided that any such request is received at the companies' transfer offices in Kumberley or the nowever, erect to be paid in South African currency, provided that any stem request is received at the companies' transfer officers in Kumbericy or the United Kingdom on or before 29th December, 1989.

The ordinary share transfer registers and registers of members will be closed from 30th Docember, 1989 to 12th January, 1990, both days inclusive.

The effective rate of non-resident shareholders tax is 15 per cent. The effective rate of non-resident shareholders tax is 15 per cent. The dividend is payable subject to conditions which can be impected at the head and London offices of the companies and also at the offices of the companies transfer sucretaries in Kimberley and the United Kingdom.

Сотерану	South African Currency Per Share
Consolidated Company Bultiontein Mine, Limited	4,5 сеяв.
Griqueland West Diamond Mining Company, Duroisspan Mine, Limited	20.5 cents .
ANGLO AMERICAN CORPORATION London Office: Office of the Unit	By order of the Boards For and on behalf of ON OF SOUTH AFRICA LIMITED London Secretaries G A Wilkinson and Kingdom Transfer Secretaries:

ART GALLERIES

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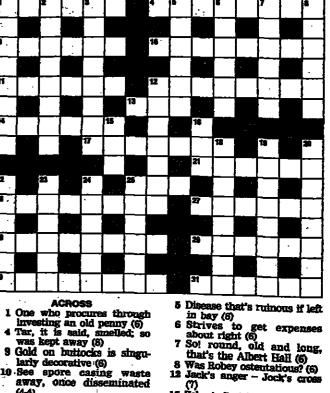
on 01-873 3428 or 01-873 4823 or write to him/her at: Number One, Southwark Bridge London SE1 9HL.

FINANCIAL TIMES

JOTTER PAD

CROSSWORD

No.7,101 Set by FETTLER



investing an old penny (6)
4 Tar, it is said, smelled; so
was kept away (8)
9 Gold on builocks is singu-

larly decorative (6)
See spore casing waste away, once disseminated

(4-4) 11 Free press, literally, won't be shut up (6)
12 Persuasive advocates of

matrimony (8)
13 Topper that is without a crown (3)
14 Wanting gymnastics?

Swinging trapezes are a substitute (6) 17 Threats, designed to upset

(7) 21 Join back and fold to make

25 Glowering shows a hint of rage returning (3) 26 French on lever? Och la la

expresses it (8) 27 Salt aliens sprinkled liberally (6) 28 Commits to making test

rums (8)

29 Unruly youth, besieging pub, is put in the can (5)
30 Square object babe produces in this process (8)
31 Accepted silver pen (6)

DOWN

1 Publicists mooted display and encouraged sales (8)
2 Rubbish, Basty or Bauseous,
starts to smell perhaps (8)
3 Beseeches: "Make Street
nester" (3) wreathe (6)

24 River bend (6)

25 In dartis a tinge of indigo's evident (6) Solution to Puzzle No.7,100

(7) 15 Zebra's first to stop for such

a crossing (3)
16 The German revolutionary?

(3) 18 in short, Lizzie Borden's lei-

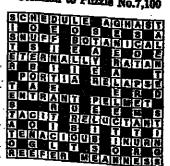
sm enort, Lizzie Borden's lei-sure occupation (8)

When triffing, losing head leads to marriage (3)

What can be added to one with pages closed? (8)

Agree to advancement, we hear (6)

hear (6) 23 Die with tail up and get



WORLD STOCK MARKETS

	·	** · · · · · · · · · · · · · · · · · ·	W	ORLD STO	C
Mevember 27 Seh	Color Colo	Bayer 1972 23 Bayer 1970 377 11 Ballaw 377 12 Bayer 1970 3311 -2 Bayer 1970 -1 Bayer 1970 -	Name	SWEDEN S	C
November 27 Mila	Sommer-Alliner 2,465 -15 Sex Estignalis 704 +5 Sex Estignalis 704 +5 Sex Est Fr. del 400,9 +3,9 +3,9 Heldinger 4,170 +13 Reman USSP 177,2 +0,2 +0,2 Heldinger 4,170 +13 Reman USSP 177,2 +0,2 +0,2 Heldinger 4,170 +13 H	Comparison Com	Decision 1,770 1,250 1	Ed. Rand Gold	S C b F M A M - D SS A F UTTMPHOSING 47 AC A PT BL
Depart Land Land	Marcia Corp. 2,996 -10 Razikos Millino 1,540 -20 -20 Razikos Elect. Wis. 2,250 -40 -40 Razikos Elect. Wis. 2,250 -40 -40 Razikos Razikos 1,720 -20 -20 -20 Razikos Millino 1,720 -20 -20 Razikos Millino 1,720 -20 -20 Razikos Millino 1,720 -20	Select Finance 1,250 10 10 10 10 10 10 10		Hang Song Band 24,30 62,2	

RD

CANADA									
Sales Stock High Low Close Chag	Seles Stock High Low Gloss Chag	Seles Stock High Low Close Ching	Gales Stack High Low Close Chag						
TORONTO 2pm prices November 27 2motations in cents unless marked \$ 77296 AMCA int \$30 \$30 \$300 \$15 77296 AMCA int \$30 \$30 \$300 \$15 77296 AMCA int \$30 \$30 \$300 \$300 \$15 77296 AMCA int \$300 \$300 \$300 \$15 77296 AMCA int \$300 \$300 \$300 \$15 77290 AMCA int \$150 \$100 \$100 \$100 \$100 \$100 \$100 \$100	29473 Correlation 3000 Computing 300 305 305 5 17600 Consessible 700 C HCl A ! Sile 94 94 1008 Context B \$231, 2014 2014 1008 Context B \$231, 101, 101, 101, 101 1008 Context B \$231, 101, 101, 101, 101 1008 Context B \$231, 101, 101, 101, 101, 101 1008 Context B \$231, 101, 101, 101, 101, 101, 101, 101, 1	1246 Inter City \$23 23 23 1 1 24 1 1 1 1 1 1 1 24 1 2 1 2	### ### ### ### ### ### ### ### ### ##						

								IN	ICES		_				
IEW YOR									1	Nov.	Nov.	Nov.	Nov.	198	
OW JONE	_	Nov.	Nov.	Nov.		1988	j Since co	ompilatio	l	27	24	23_		HIGH	101
adestrie/s	24 2675.55	23	22	21 2639.29	HIGH 2791.42	LOW 2144,64	HIGH 2791.41	LOW 41.22	AUSTRALIA Ali Granories (1/1/80)	1614.1	2615.9	1631.9	1637.7	1761.8 (29/8)	1412.9
ame Bonds	93.54	6	93.57	93.61	69/100 94.15	0/1) 87.35	(9/10/89)	(2/7/32	All Missing C/1/800	821.4	822.9	834.5	839.1	875.1 (29/8)	652.6
essort	1176.03	₩		1158.25	(2/8) 1532.01	(23/3) 957.95	1532.01	12.52	Credit Aktien (30/12/89)	414.14	409.08	407.60	407.48	515.09 (11/10)	219.5
Dities	221 58	(c)	221.33	220.01	(5/9) 222_40	(3/1) 181.84	5/9/891 227.83	08/7/32 10.50	Britisels SE (1/1/80) DERMARK	6571.81 <u></u>	6574.12			6805.28 (26/9)	\$539.3
					GP(37)	(24/2) Hoja 2685.01 ((22/1/87)	84432 457 00 1 -	Copenhages SE (3/1/83)	358.59	359.26	358.99	357.22	359.24 (24/11)	275.49
FANDARD	AND	P00	R'S		desth 2 i	syle Coleman (, 6,6	- 100 C	Unitas Geseral (1975)	590.2	59L4	580.8	591L6	815.8 (18/4)	580.6
aposite #	363.97	色	34L91	339.59	359.80 (9/10)	275.31 (3/1)	359.80 19/10/899	4.40 0./6/32	FRANCE CAC General (31/12/82) lpd. Tendance(30/12/88)	522.8 119.7	519.6 119.4	517.8 118.4	514.1 117.9	561.6 (11/10) 128.1 (10/10)	417.9 97.5 0
lestrials	392.98	色	390,58	387.66		318.66 G/1)	410.49	3.62 (21/6/32	GERSSANY			_ :			
pjecial	32.70		32.50	32.45	35.24 (9/10)	24,30 G/D	(9/10/89) 35.24 (9/10/89)	8.64 0.71074	FA2 Akties (31/12/58) Comparatesk (1/12/53)	660.60 1945.9	655.28 1932.8	648.36 1911.0		690.91 (10/10) 2056.8 (10/10)	535.78 1595.7
SE Composite	190.29	8	189,21	188.05	199.34	154.98	199,34	4.46	DAX (30/12/87)	1554.37	1555.51	1534.68	<u> </u>	1658.12 (11)9)	1271.70
oez Mila. Value	373.14	6	371,72	370.98		305.24	(9/10/89) 397.03	25/4/42 29.31		2777,10	2806.53	2900.79	2812.02	3309.64 (15/5)	2093.6
ISDAQ Composite	456.63	선	455,14	454.14	99739 465.73	378.56	485.73	54.87	ISEQ <i>Overall (4/1/88</i>)	1678.82	1678.BI	1677.22	1677.69	1808,95 (10/8)	1360,64
					9/10	GHD	(9/10/89)		HALY Basca Cool, Ital. (1972)	670.71	670,36	667.88	665.39	734,84 (51,6)	577.49
			ov 17	Nov 39		Nov 8	year ago			MARIL 53			36286.92	36881_53 (Z7)13)	30283.7
re industrial Div.	T188		3.93 ov 15	Nov			year ago			2795.38 3698.61	2759.60 3708.07	(g)	2737.20 3704.55	2795.38 (27/11) 3804.11 (9/10)	2366.9 2774.3
& P lednstrial div	yield		298	3.0		2.97	3.7	<u>u</u>	NETHERLANDS CBS Tri.Rm.Gen.(Ext 1983)	254.8	253.4	252.8	250.8	272.7 (21/9)	208.3
& P ledi. P/E ret	<u> </u>		A.40	14.	29	14.25	12	39	CBS All Str (End 1983)	195.6	194.5	194.1	192.6	210.5 88/91	366.7
EW YORK						IG ACTI			Osio SE (2/1/83)	612.23	615.54	614.30	609.87	695.50 (28/9)	467.17
iday	Stocks traded	Closic	ng Chan son da		t Volum	Nov 2	MUNION Mov 2		Pital IPPINES Manife Comp. (2/1/85)	1952.10	1569.41	1375.55	1386.52	13%.2% (20/11)	804,63
	,459,500 ,224,900	16 35	+ 15 + 3		New York	86.2		(d) 145.7 (d) 13.1	Singapore Singis Times led. (30/12/66)	1393.65	1385.27	1378.05	1361.67	1431.85 02/10	1030.6
enas loste 2	,819,000 ,249,300	373 323	+ 14		NASDAQ Issue Trade	53.0		6 139.7 - 1.9	SOUTH AFFICA JSE Gold (28/9/78)	2138.04	2149.0	2102,0	2113.0	21,49.0 (24/11)	1291.0
Merris Marris	965,000	41 2	+ 4		nave irane Rises Falls	7	914 157	- 8	JSE Industrial (28/9/78)	(11)	2578.0	2578.0	2572.0	2838.0 (25/6)	1961.0
omestake nocai Corp	964,700 947,000	194 274	+ 14	. 1	Dachanged		520	- 5	Korea Comp Ex. (4/1/80)	896.61	907.44	890.65	899.15	1007.80 (3/49	846.30
ristol Miyers pest (ti)	923,000 888,000	56% 22	+ 1		Herr Highs Herr Lows		€2 21	-	SPAM Madrid SE (30/12/85)	304.10	201.13	300.14	299.16	328.93 (13/9)	268.61
n Estric	867,000	5 04		-					SWEDEN Jacobson & P. C1/12/56)	3999,2	3875.4	3884,5	3870.6	4660.3 (1668)	3333.9
ANADA				_					SWITZERLAND Swiss Basit Ind. G1/12/50	755.0	754.0	750.7	744,4	829.1 (6/9)	613.1
ORONTO		ov M	Nov 23	Nov 22	Nov _	HIGH	1989	LOW	TAPHAM** Weighted Price (30/6/66)	9588.07	9878.61	10094,44	9995.28	10773.11 (25/9)	6873.0
etals & Minerals	33	<u>012</u>	3337.66	3351.%	3362.20	3919.2 (1/9	5 320	07.5 (3/1)	THAILAND Bangink SET (30/4/75)	755.97	751.58	762-21	789.27	792.20 (21/11)	386.73
raposite	<u> </u>		3915.77 1993.68	3920.55	3933.61	4037.8 (6/1) 2069.68(10/)		7.48 (3/1)	WORLD	(st)	538.8	5341	533.8		487.6
DRITREAL, Portfoli	- 2	11.40	1713.00	1773.00	1773.31	2007.000.2072	201	7.46 (4)	N.S. Capital Intl. CL/1/701 Saturday No.					551.2 (3/8) rea Comp Ex. 905.8	
ase values of all pronto Composit 3, † Excluding by	e and Mei	28-l	000. Ton	wito lad	ices based	1975 and Mc	entreal Port	tfolio 4/1/	4 Subject to official recalcular Base values of all indices are industrials - 264.3 and Austra	tiça. 100 exces	: Brussels !	SE ISEO (beeralt and	DAX 1.000. JSE 6	old – 25

TOKYO - Most Active Stocks Monday November 27 1989



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195 AM pp 2
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255 AMR pp 2
255 AMR
255 AMR
255 AMR
257 ARX
277 ASA 24
155 AVX 24
155 AVX 24
155 AVX 25
155 AMR
257 ACMEC 40
257 ACMEC 40
257 ACMEC 40
257 ACMEC 12
250 AMR
251 AM

7 9 Proof 2 Pr

| March | Dec | De ### Annaher ### An ### Company and Co 301, 24 Gase pt 24
4. 35 Gase pt 24
6. 35 Gase pt 25
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WORLD STOCK MARKETS

Doubts over Fed's policy trim Dow's early gains

day's aggressive adding opera-tion, the Fed drained on both Friday and yesterday, making its wishes for the Fed Funds

The rally in stocks, in spite

of weakness in bonds, seemed to occur because the equity

market was slow to pick up on this concern in the bond mar-

ket. Equity dealers cited opti-

mism about lower interest

rates and expectations that leading money centre banks will this week lower their

will this week lower their prime lending rates as fuel for the short burst of buying.

Another interesting highlight of the markets was the price of gold, which rallied strongly to \$418 an ounce on Friday Vestanday and price of the strongly to \$418 an ounce on Friday Vestanday and price of the strongly to \$418 an ounce on Friday Vestanday and price of the strongly to \$418 and the strongly the

Friday. Yesterday, precious metals stocks came off their highs as gold retreated from

Friday's peak to \$414.25 at mid-

Newmont Gold fell \$1% to \$50%, Battle Mountain Gold

dipped \$% to \$17% and Home-stake Mining slipped \$% to \$19. Among featured individual stocks, Chevron jumped \$1% to

\$66% on persistent speculation

that Pennzoil is building a

stake in the company.
Perkin-Elmer added \$% to

\$23 % on a US press report that

rate unclear

Wall Street

AFTER A sluggish start as the Treasury bond market moved lower on concern that the US Federal Reserve might not have cased last week, the equity market bounced strongly before dipping back again, writes Janet Bush in New York.

During morning trading, the Dow Jones Industrial Average, which outperformed other key indices last Wednesday and Friday, rallied to show a gain of more than 20 points. However, buying ran out of steam and the Dow slumped back to stand only 5.98 points higher at 2 pm at 2,681.53.

Volume was moderate, with 96m shares changing hands at midsession. The Dow had losed 18.77 points higher last Friday at 2.675.55.

From a technical standpoint, the rallies on Wednesday and Friday last week, of 17.49 points and 18.77 points (the market was closed last Thursday for Thanksgiving), were not particularly impressive, with the broad market lagging the Dow blue chip index in light trading. Yesterday morning, the market seemed rapidly to run out of steam.

The bounce in mid-morning came in spite of a downturn across the maturity spectrum in the bond market, where prices were generally quoted about ¼ point to ¼ point lower

Nikon Corp of Japan is viewed as the leading bidder for the company's semiconductor The bond market lost confidence that last Wednesday's five-day repurchase agree-ments had signalled another mipment operations. Fed easing to bring the Fed Funds rate to 8% per cent from 8% per cent. After Wednes-

Blockbuster Entertainment fell \$1 to \$18% on news that United Artists Entertainment plans to sell its stake in the company of 7.6m shares. Cray Research rose \$1% to \$34% after a Prudential-Bache

analyst reiterated a recommendation to accumulate stock on both a near-term and long-term Vivigen fell \$1% to \$26 in over-the-counter trading on an assessment in Barron's, the

weekly magazine, that the stock is trading at a pricey 38 times earnings and faces slowing growth.

Canada

LETHARGIC TRADING left Toronto stocks down slightly by midsession. The composite index lost 5.0 to 3.928.5 on volume of 12m shares. Declines led advances by 278 to 199. Gold shares declined as the bullion price fell after last week's strong gains eased gold sector prices. Corona lost C\$% to C\$10%. Corona and Rayrock Yellowknife Resources bought US Gold Corp's interest in the Dee gold mire for US\$4 67m. Dee gold mine for US\$4.07m. Corona said the purchase would add about 6,600 ounces

per year to each of the buyers' Inco fell C\$11/4 to C\$321/4 as

Takeover moves and talk breathe life into trading

TAKEOVER NEWS and speculation enlivened bourses yesterday, profit-taking eroded West German gains, while Wall Street's early advance boosted those markets still open, writes

FRANKFURT ran into profit-taking, after an early rise which saw Deutsche Bank up to DM703 in pre-bourse trading following its agreed bid for Morgan Grenfell of the UK, and which featured strong demand from foreign institutional

The FAZ index gained 5.32 to 660.60 at midsession, and the DAX peaked at an intra-day zh of 1.563.58, a rise of 49.49 (or 3.3 per cent) since last Wednesday's holiday. Unfortunately, domestic investors con-centrated on a setback in the bond market and the DAX closed 1.14 lower at 1,554.37.

Volume stayed healthy at DM5.2bn, down from DM5.3bn last Friday, and Deutsche Bank topped the most-actives list in turnover of DM617m; after all the early enthusiasm, it closed 50 pig lower at DM696.

Elsewhere, chemicals were weak after Bayer's third-quarter profits came out much as expected, but Metallgesellschaft gained DM7 to DM540 after its Lurgi engineering sub-sidiary announced a DM225m

order from East Germany. PARIS opened with a small gain, swung into negative territory and then bounced back again on Wall Street's opening rise – all in fairly low volume.

The OMF 50 index added 1.08

to 509.32 and the CAC 40 rose 5.72 to 1,863.81. Turnover was estimated at a maximum of FFr1.5bn. compared with Friday's FFr1.9bn.
Navigation Mixte, the target of a hostile bid by Paribas, was one of the top 20 most active

stocks in spite of being suspended at FFr1.888, up FFr37, in morning trading. Par-ibas said that it had raised its

145.29 145.74 146.55 149.06 230.49 119.32 136.77 102.13 118.96

161,18 91,97 190,26 202,54 287,89 129,32 74,94 172,97 163,24 173,29 166,76 161,98 89,17 141,65 139,64

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119.74 152.23 168.42 148.95 138.78 110.68 117.53 148.41 146.51

145.38

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NATIONAL AND

Austria (19).

Denmark (36).

Hong Kong (48). Ireland (17).....

Japan (455)... Malaysia (36). Mexico (13)...

Netherland (43)

New Zealand (18)... Norway (24)..... Singapore (28).....

Italy (97).

USA (546).

Europe (994

North America (668)...... Europe Ex: UK (689)...... Pacific Ex. Japan (213)...

The World Index (2403)...

World Ex. US (1857). World Ex. UK (2098).

offer to FFr1,887 a share from FFr1,850 - a 2 per cent rise triggered by takeover rules when a predator buys shares on the open market at a higher price than its formal offer. Paras picked up FFr2 to FFr608.

One of the most active stocks was Suez, which rose FFr3.90 to FFr408.90 on news that it had been outbid by Deutsche Bank for Morgan Grenfell, the UK merchant bank. Banque Indosuez, Suez's merchant banking arm, had reached a conditional agreement last month to buy 20.4 per cent of Morgan Grenfell.

MILAN petered out after an early hurst of buying intere and the Comit index scraped a rise of 0.35 to 670.71. However, it saw notable volume in Enimont, the chemical company formed by a merger of Monted ison and Eni interests. Enimont was floated earlier

this year and, almost immediately, its performance and prospects combined to depress the shares. However, it has risen 10 per cent over the past two trading days, including L46 yesterday to L1,498; Mon-tedison, seeing a promised tax windfall delayed, has been talking about revising its relationship with Eni, and specula-

tion has been rife. Elsewhere, Fiat rose another L85 to L11,295, expecting the announcement of a Soviet joint enture today.

MADRID saw renewed interest in individual stocks, as the general index continued to hold above the 300 level, and as wariness about expected bud-get measures this year abated. The index added 2.97 to 304.10

in moderate volume. The insurance and construction sectors were strong. Mapfre, traded on the continuous market, rose Pta350, or 4 per cent, to Pta8,800 after its

recent successful rights issue.

AMSTERDAM was encour-

Wall Street and most blue chips made small gains. The CBS tendency index rose 0.7 to 182.2 in quiet trading.
Insurers gained, with Aegon, which announces third-quarter

results tomorrow, up Fi 1.30 at Fl 111. Ahold, the retailer, which also reports tomorrow, rose 40 cents to Fl 131.40. ZURICH survived a bout of profit-taking, and the Credit Suisse index rose 1.8 to 618.7;

but foreign and large Swiss institutional investors stayed STOCKHOLM saw a revival in market sentiment after a long period of declines and d higher across the board. The Affärsvärlden General index rose 7.0 to 1,135.9

but turnover was only modest Trading in Volvo shares was relatively busy, with prices thought to have come down to attractive levels. Volvo free B shares rose SKr5 to SKr401. the market waited for today's expected announcement from nsurer Baltica on its plans for

a tie-up with France's Suez The bourse index fell 0.67 to 358.59. Superfos, the food group, fell DKr130 to DKr5,820 on profit-taking. Carlsberg rose DKr8.30 to DKr1,510 after reporting a 17 per cent rise in

net profits.
HELSINKI closed lower in thin trading as interest rates rose sharply and depressed the market. The Unitas all-share

index fell 1.2 to 590.2. OSLO also had worries about OSLO also had worries about higher interest rates and share prices ended slightly lower in subdued trading. The all-share index was 1.74 down at 474.72 in trading worth NKr104.3m.

Elkem, buoyed by rumours that it could be a takeover target NKr175. get, rose NKr5 to NKr175. BRUSSELS had another lack-

THURSDAY NOVEMBER 23 1969

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135.21 100.36 118.52 159.46 91,14 187.51 200.97

267.89 128.10 75.42 172.88 161.68 171.04 154.87

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Currency Index

124.58 136.24 137.07 125.56

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lustre session and the cash market index lost 2.31 to aged by a stronger opening on

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood

Mackenzle in conjunction with the institute of Actuaries and the Faculty of Actuaries

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South Africa shines as gold proves the lure

WA	RKETS	IN PE	RSPEC	TIVE				
	% ch	% change in sterling t						
·	1 Week	4 Weeks	1 Year	Start of 1989	Start of 1989			
Austria	- 1.45	-3.93	+54.62	+54.11	+75.87			
Belgium	+ 0.87	+4.94	+ 13.66	+10,22	+25.60			
Denmark	+ 1.45	+7.72	+ 56.32	+38.33	+56.62			
Finland	-2.17	-4.44	-8.49	-7.52	+5.56			
France	+ 1.13	+2.81	+28.64	+20.90	+37.64			
West Germany	+ 1.34	+ 5.64	+22.50	+ 18.15	+34.43			
Ireland	+1.03	+.0.63	+28.65	+25.90	+41.60			
Italy	+ 2.50	+4.93	+11.20	+ 10.04	+25.07			
Netherlands	+ 0.66	+ 1.19	+ 23.49	+ 16,99	+33.20			
Norway	+0.60	+3.44	+44.96	+30.19	+44,15			
Spain	+ 1.94	- 1.78	+4.75	+7.92	+22.31			
Sweden	-2.29	-6.44	+28.12	+ 17.41	+29.69			
Switzerland	+2.54	+3.25	+24.09	+22.78	+32.22			
UK	-0.07	+4.72	+20.63	+21.20	+21.20			
EUROPE	+0.76	+ 3.75	+21,20	+19,11	+27.81			
Australia	- 1.30	-1.92	+7.97	+9.53	+16.42			
Hong Kong	+0.28	+5.14	+9.02	+6.46	+23.19			
Japan	+ 1.62	+ 2.70	+ 18.27	+ 14.02	+ 15.02			
Malaysia	+ 3.33	+6.42	+44.82	+40.89	+63.40			
New Zealand	-0.51	- 0.60	+ 16.58	+ 18.83	+28.36			
Singapore	+ 3.25	+ 6.73	+35.71	+31.12	+51,07			
Canada	-0.54	+0.41	+20.88	+ 16.15	+ 37.47			
U\$A	+0.63	+2.59	+28.20	+23.38	+42.84			
Mexico	-0.43	-3.82	+84.78	+ 105.69	+ 105.96			
South Africa	+4.17	+11.74	+58.32	+52.71	+71.71			
WORLD INDEX	+1.04	+2.84	+21.85	+17.97	+26.75			
f Based on Ffidey, November 24, 1969. Copyright, The Financial Times Limited, Goldman, Sechs & Co., and County NatWest Securities Limited.								

By Jacqueline Moore T WAS a two-to-one win for advancing stock mar-kets over declining ones last week. Steady gains by leading exchanges, including the US and Japan, helped the FT-Actuaries World Index to rise by more than 1 per cent. South Africa, with a golden glint in its eye, was the best performer of the week. A surge in the bullion price pulled the South African index more than 4 per cent higher, as foreigners chased mining stocks. There

was some midweek profit-tak-ing, but it was only slight, and the rally by golds helped the JSE Industrials advance to record levels.

The gold rush also buoyed related shares in Canada and Australia, but was unable to prevent a 1.3 per cent fell in the latter as economic gloom persisted. Rights issues announced in midweek in Can-

ada by Lac Minerals and Amer-ican Barrick Resources also took the edge off gold shares there, leaving the market 0.5 In spite of the decline in Australia, the Asia Pacific region was one of the strongest last week. Japan advanced by 1.6 per cent, as the Nikkei average reached three consecutive all-time highs. The market began the week rather tentatively, fearing a rise in the offi-cial discount rate, but, as the week passed, the belief grew that interest rates had peaked and the buyers flooded back.

Malaysia and Singapore made the world's two best improvements after South Africa, both rising by more than 3 per cent. Interest in Malaysia focused on takeover speculation, and on companies expectation, and on companies expected to be involved in the building of the second cause-way linking the country with Singapore, and of a motorway to serve it.

The optimism in Malaysia had a knock-on effect in Singa-pore, which was also encour-aged by news that third-quarter gross domestic product had grown by 8.7 per cent. This led to an upward revision of about one percentage point in the official annual GDP growth forecast to 9 per cent. Europe also had its winners,

with Switzerland and Italy

both making gains of 25 per cent, although volumes were moderate. The Swiss performonerate. The Swiss performance had its edgy moments, but the weaker dollar and reduced pressure on interest rates did help sentiment, while the Italian improvement reflected speculative activity, gains by De Benedetti companies and optimism about the

car industry.
The Continent was also responsible for the world's worst performances, with Fin-land, Austria and Sweden making the sharpest falls. The main reasons for the Finnish decline were a surge in short-term interest rates to record levels, the poor eco-

record levels, the poor eco-nomic background and fears of further bankruptcies among securities companies.

Austria resumed its down-ward path after the previous week's advance, but the mar-ket's latest fall still leaves it 54 her cept higher this year. Sweper cent higher this year. Sweden, meanwhile, fell another 2.3 per cent, extending its losses over the past four weeks to 6.4 per cent as pessimism about rising interest rates and worries about the local econ-

Buying binge pushes Nikkei to another high

Tokyo

A FIRM yen, combined with a A FIRM yen, combined with a sustained enthusiasm for the equity market, led investors into a buying binge yesterday which took the Nikkei average to a fourth consecutive record high, writes Michiyo Nakamoto in Tokyo.

Share prices rose steadily throughout the day, the Nikkei average closing a mere fraction

average closing a mere fraction short of its day's high of 36,883.19 with a gain of 397.06 at 36,881.53. The low for the at 35,551.35. The low for the day was 36,487.70. Advances were far ahead of declines at 613 to 334, while 175 issues were unchanged.

Volume rose to 1bn shares, impressive for a Monday, from the 918m traded on Friday. The Topix index of all listed shares rose 35.78 to 2,795.38 and, in London, the ISE/Nikkei 50 index rose 3.58 to 2,110.38. Share prices rose across a

wide front. The outlook for interest rates in the US was very encouraging, while the likelihood of an increase in Japan's official discount rate has receded significantly. Recent stability on the currency front was supported by higher year-end bonuses and investment trusts. Index-linked buying boosted prices.

Yesterday's strong periormance, however, was not given high marks all around. "The Nikkei index is up," said Mr Mitsuru Maekawa at Jardine Fleming Securities, "but the contents are not so good."

Buying support was seen to derive more from short-term stimuli than the fundamentals a case of investors tumping on a chance to make profits which they had not seen for a long time. In this context, it was questionable whether the market's upturn could be year. "The difficult part," said Mr Maekawa, "is deciding

what to do from here."
Investors sustained their enthusiasm in the face of the news that Daiwa Securities. the country's second largest brokerage house, had been

SOUTH AFRICA

A FALL in the bullion price caused gold shares to close slightly easier in Johannesburg. The JSE all-gold index ended at a provisional 2,138, down 11 points, while the overall index was 4 points down on Friday's record high.

DOLLAR INDEX

1969 Low

125.58 124.57 165.35 118.63 112.57 86.41 125.00 74.97 164.22 143.35 110.63 62.64 139.92 124.57 115.35 139.81 139.8

112.63

137.95 160.44 141.56 112.79 96.30

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149.87 99.05 135.37 120.83 152.99 134.60 111.72 87.75 109.19 133.43 88.36 190.64 142.07

180.19 110.27

71.91 126.36 121.12 125.71 153.77 135.28 80.82 136.56 108.92

115.61

130.67 185.69 157.64 109.55 101.14 126.51 156.05

137.96 138.08 112.65

136.68 138.00

Underperformers were also in vogue in Osaka. The OSE average closed with a 198.49 ing losses, amounting to Y10bn, incurred by corporate rise to 37,838.85, volume improving to 108m shares from the 101m traded on Friday. Tatebo Chemical Industries, clients from 1975 to 1980. Reports that the Tokyo Stock Exchange and the Ministry of Finance were to investigate the matter sent Daiwa Securities' share price tumbling Y70 to Y2,480. Later, however, active which makes insulating materials for electric heaters, was buying by another leading bro-ker supported a Y20 gain in Daiwa to see it close at Y2,570.

Elsewhere, the buying trend covered a broad range of laggards: heavily capitalised steels and non-ferrous metals saw renewed interest, helped by prospects of lower US interest rates and the rising price of gold, respectively.
Sumitomo Metal Industries,
which topped the volumes list

with 46.4m shares, added Y40 to Y830. Nippon Steel followed with a turnover of 40.2m shares and posted an advance of Y32 to Y799. NKK saw a similarly healthy rise of Y33 to tomo Metal Mining, Japan's pre-eminent gold mining company, was the favoured gold issue and gained Y60 to Y2,290. pursued on reports that the company had won an order for high-technology material from the US Air Force. It closed at a year's high of Y1.400, up Y150. Roundup

THERE WAS a lot of red ink about in the Asia Pacific region yesterday, but the gloom was broken by improvement in two siblings that are about to part company.
SINGAPORE looked at Wall

Street and Tokyo, and posted its fifth consecutive gain. The Straits Times Industrial index closed 8.38 higher at 1.393.65 in volume of 69.4m shares and \$\$125.3m, down from 77.8m and S\$144.5m previously.
According to James Capel

yesterday, new listings on the SES may include a public offer

pore, the Singapore arm of the Sime Darby group. The SES has also amended its listing manual to prevent Singapore companies listing in any exchange which prevents its

locally incorporated companies from listing on the SES. KUALA LUMPUR, where the KLSE is due to split with Sing-apore at the end of this year, fits that description. Not to be outdone, the KLSE composite index rose again yesterday, by 2.38 to 499.99.

Takeover talk produced a 14 cent rise to M\$1.12 in Malaysian Resources, in turnover of 10.3m shares, the story being that a Hong Kong group is planning a bid. Resources, it happens, was also among the most active counters for the

most active counters for the day in Singapore.
On the downside, Malaysian Airlines fell 70 cents to M\$10.40, a fall of M\$1.10 since its disappointing interim figures last Thursday.
AUSTRALIA gained nothing from Wall Street's strength on Friday and little enough from a US\$7 surge in the gold price, to

market close. The All Ordinaries index eased 1.8 to 1,614.1, reflecting the general pattern of the industrial sector, while the gold shares index put on 13.6 to 1,796.8. Turnover was subdued at 91m shares and A\$146m, down from 128m and A\$216m.

CRA, the leading mining issue which has been strong as

about US\$420.90 at the stock

issue which has been strong on zinc, coal and iron prospects, topped national turnover in 1.3m shares and slipped is cents to A\$10.95. CRA was depressed about prospects at Bougainville, its copper mining associate, which is deciding whether to mothball its strife

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torn copper mining operation in Papua New Guinea. HONG KONG led the decime elsewhere with a drop of 31.43 to 2,777.10 in the Hang Seng index, its steepest fall for over five weeks; TAIWAN lift its lowest level since October 6, with the weighted index at 9.538.07, down 185.49 or 1.9 per cent; the MANILA composite index fell 17.32 to 1.352.10 and the SEOUL counterpart closed at 896.61 down 9.28.

FREE



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